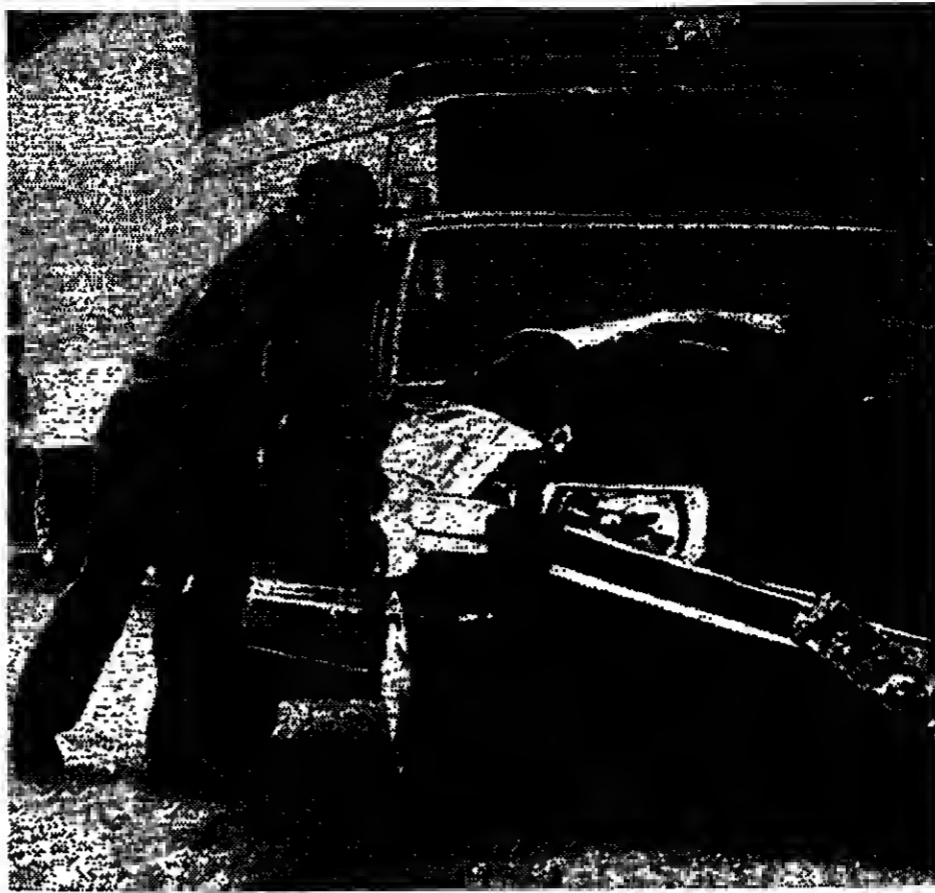
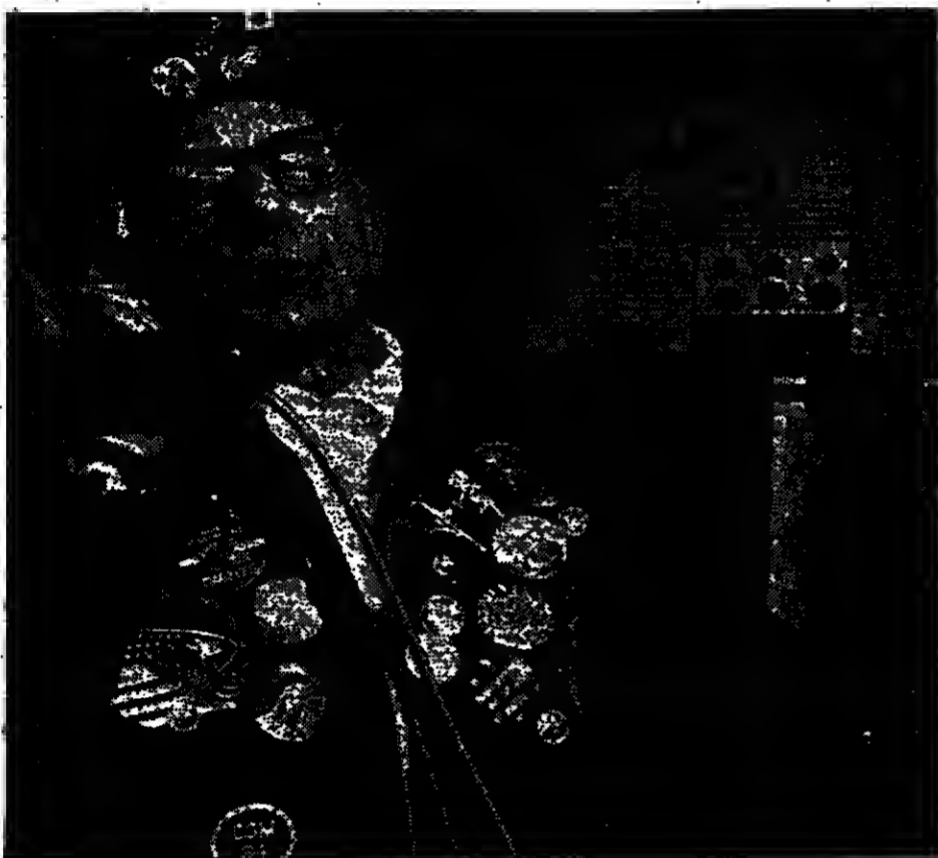


To the last year public awareness of Guardian Royal Exchange has increased by over 50%. Life intermediaries rate our advertising as five times more effective than our nearest competitor. (Sources: Millward Brown & Taylor Nelson.)



Our Blue Plan motor policy currently covers 1 in 20 private motorists. Private motor and household insurance showed a combined underwriting profit of 8% in 1988.



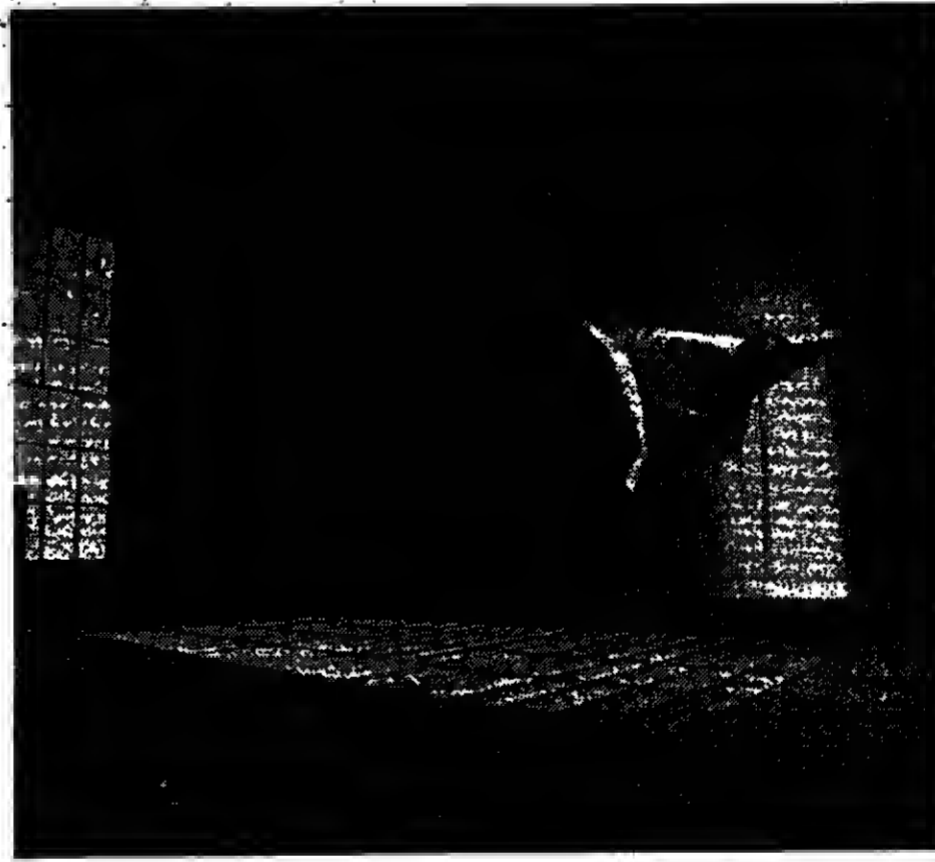
The profit from our worldwide life and pensions business increased by 21% in 1988. Choices is now one of the top brands in the pensions market attracting over 75,000 new policyholders in the last nine months.



Freedom is the UK's leading brand of universal life insurance. In the three months that followed national TV advertising, sales doubled year on year.



Tradepak is one of a portfolio of commercial insurance products which have more than doubled in premium income in the past four years.



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COSTAIN

UK NEWS

Abbey National gets go-ahead for share plan

By David Barchard and Clare Pearson

THE LAST obstacle to Abbey National Building Society's stockmarket flotation was yesterday removed as the Building Societies Commission gave permission for the float, the first ever by a building society, to proceed.

However, Abbey National, a specialist institution in mortgage finance and deposits owned by the members, came in for some sharply worded criticism of the board's conduct during the run up to the flotation.

In addition the society was ordered to review arrangements for compensating children with accounts with the society for their loss of ownership.

The commission says that Abbey National gave its members a biased view of conversion which fell far short of what they could reasonably have expected.

Parts of Abbey National's transfer statement to members are described as "facile", "over-sanguine", and failing to bring out key aspects of the changes.

As a result of the commission's decision, about 250,000 accounts owned by children

will have to be examined.

However Sir Campbell Adamson, chairman, said yesterday that the number of accounts likely to qualify for additional cash payouts would probably be very small and he did not expect that Abbey National would be obliged to pay out a large amount.

He said that the society was "elated" that it was now finally able to complete the flotation, which he said had proved far more difficult to push through than originally anticipated.

This weekend an intensive, \$2m advertising campaign gets going, aimed at whipping up Abbey members' interest in applying for the extra shares to which, aside from the free shares, qualifying savers and borrowers are entitled.

The next key date in the countdown to July 12, when stock market dealings in the Abbey shares is set to start, is next Thursday. This will mark the posting of the prospectus for the extra share issue.

After that, applicants will have just 10 days to return their forms to the Abbey by post, or until June 28 if they are handing them in.

Sharp fall in number of new homes built

By Andrew Taylor, Construction Correspondent

THE NUMBER of new homes being built by housebuilders fell sharply in April according to figures published yesterday by the Environment Department.

Builders started work on 16,400 houses and flats in April compared with 21,000 in the corresponding month last year - a fall of 28 per cent.

Stock market concern about the outlook for house sales has been reflected by big falls recently in share prices.

Housebuilders since Easter have on average under-performed the FT-All share index by between 15 per cent to 20 per cent, according to the London stockbroking arm of Swiss Bank Corporation.

The average price of a home in Britain would have fallen last month but for house price rises in Scotland and northern England, according to a survey published yesterday by Halifax, Britain's biggest building society.

It added that housebuilders in many parts of the country were holding down prices, in a bid to restrict falling house sales.

Jump in new car sales sets monthly record

By Kevin Done, Motor Industry Correspondent

NEW CAR sales in May jumped by 7.46 per cent to 198,268, setting a record for the month, according to figures released yesterday by the Society of Motor Manufacturers and Traders.

New car registrations in the first five months of the year were 9.15 per cent higher than a year ago at 1,021,706, the first time that a million cars have been sold in the UK before June.

UK new car registrations have reached a record level for four successive years, and new car sales are likely to reach a

new peak in 1989 despite an expected downturn in the second half of the year, according to the society.

While many retail sectors are reporting a slackening of activity "the car sector continues to out-perform all forecasts, seemingly unaffected by the Government's high interest rate policy," says the society in its monthly statistical review.

UK new car sales totalled 2.216m last year and, according to the society, sales will exceed 2.4m this year if the present rate of growth continues.

"Even if monthly sales remain flat from now until the

end of the year, 1989 will still be another record year."

The society says that it expected the big rise in interest rates, especially in mortgage rates, to have hit demand by now, but it suggests that the widespread availability of low interest finance as well as intense competitive marketing campaigns by leading manufacturers have played a significant role in sustaining private car purchases.

Imports captured 56.77 per cent of the UK new car market in May compared with 55.12 per cent a year ago and

claimed 55.84 per cent in the first five months compared with 54.64 per cent in the corresponding period of 1988.

The biggest gains last month were made by Vauxhall, the UK subsidiary of General Motors of the US, which increased its share to 15.26 per cent from 12.23 per cent a year ago helped by a 34 per cent jump in sales volume.

Big gains have also been made this year by Nissan, Peugeot and the Volkswagen group which includes Audi and SEAT, while Rover, Fiat of Italy, and Volvo of Sweden have lost ground.

Hyundai executive launch Jaguar plans US discount

HYUNDAI, South Korea's largest vehicle maker, today launches the Sonata, its first executive car, in Britain, but admitted last night that sales predictions made earlier in the year would probably not be met, writes John Griffiths.

Mr Mike Adams, managing director of Hyundai Car Distributors (UK), the importer of Hyundai cars, said last night that UK new car sales to private, rather than company, buyers were now weakening substantially under the impact of high interest rates.

As a result of the weakening, sales targets set when the Sonata had its world unveiling at the UK motor show last year

would not now be realised, said Mr Adams.

Hyundai Car Distributors (UK), subsidiary of the International Motors group which also imports Japanese Subaru and Isuzu vehicles to the UK, hopes to sell 1,500-2,000 of the intended Ford Granada, Rover 900 and Vauxhall Carlton Challenger in the remainder of this year.

This, said Mr Adams, should lift total Hyundai sales in the UK this year to about 13,000 units, compared with 11,385 last year. Last October, the British importer had forecast that Hyundai sales would total 12,500 in 1988, rising to 16,000 this year.

JAGUAR, the UK luxury car maker, plans to offer limited financial incentives to customers in the US in an effort to boost flagging sales in the US market, writes Kevin Done.

The move is an abrupt change of marketing strategy for Jaguar in the US, where it has previously resisted pressures to offer incentives despite similar moves by most of its leading competitors including Mercedes-Benz and BMW of West Germany.

The US market accounts for more than 40 per cent of Jaguar sales, but in the first five months of this year sales dropped by 6.5 per cent to 7,477 following declines in both 1988

Belfast shipyard protest

Around 1,000 workers at Harland & Wolff, the Belfast ship-builder, staged a one-day walk-out in protest against proposals for new working conditions as part of the management-employee buyout of the company.

Belfast-Dublin rail link

Plans for a new high-speed rail link between Belfast and Dublin by 1994 were disclosed yesterday. Northern Ireland Railways have formally adopted a £50m investment programme to be jointly implemented by NIR and Irish Rail.

TV channel restricted

The Government's planned new national TV channel, Channel 5, may only be able to reach around 50 per cent of the population, due to economic constraints, according to the chairman of the Independent Broadcasting Authority.

Merseyside Development Corporation, in north-west England, has squandered the prospect of more than 1,000 jobs and at least £250m of private sector investment and should be wound up, according to former board member and monetarist economist Professor Patrick Minford.

Passengers died 'in vain'

The 35 killed in the Clapham rail disaster, south of London, "suffered in vain", the crash inquiry heard on its 57th and final day and counsel for the bereaved and injured said the crash was "wholly unnecessary and wholly avoidable."

Euro-centre chosen

Exeter Enterprises, the consultancy arm of the University of Exeter, has been chosen as the site of the first European Information Centre for the far south-west of England.

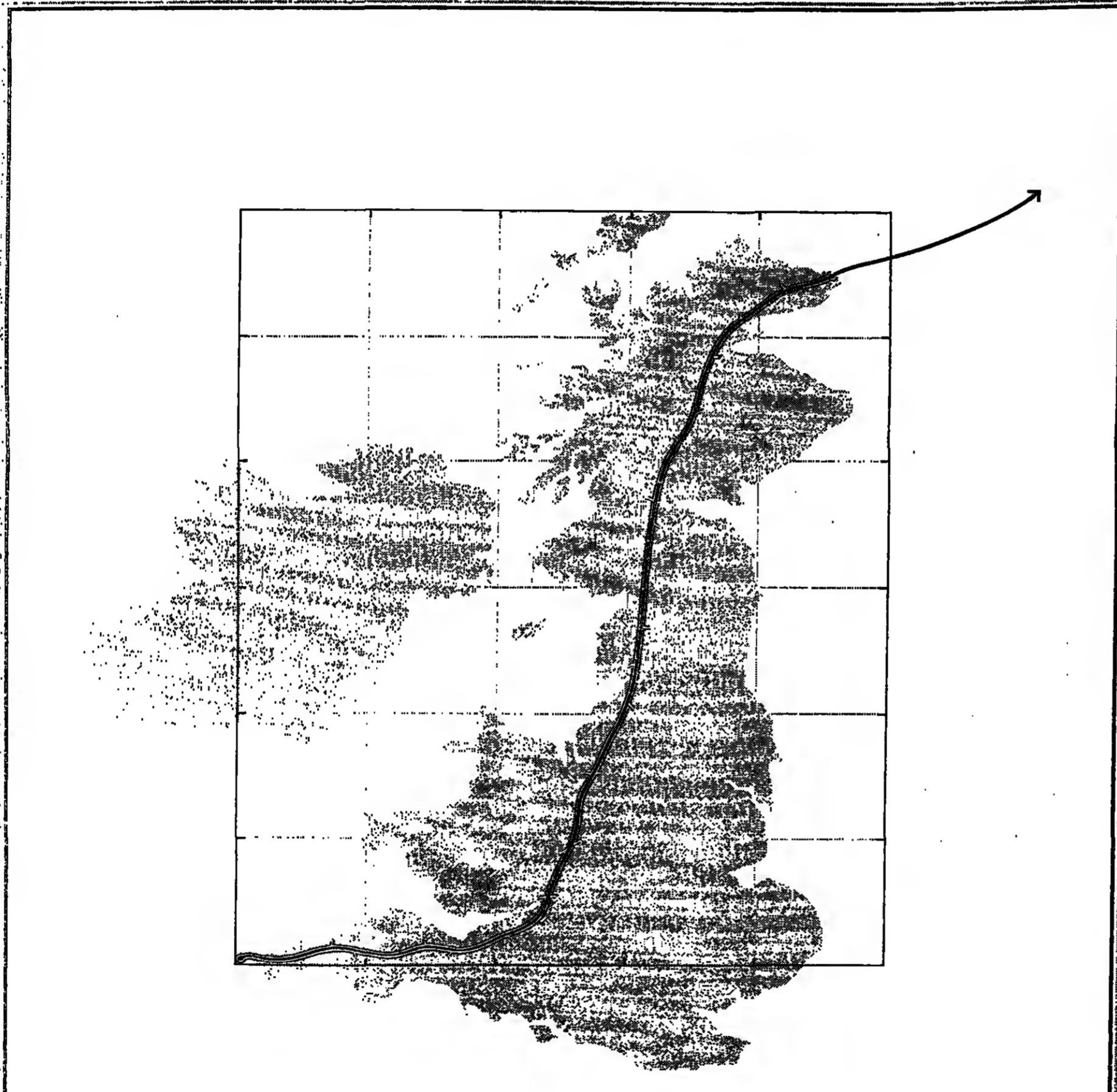
Student plan rejected

Government plans to expand the number of university students through a sweeping reform of higher education finance are likely to fail, university vice-chancellors said yesterday.

Rush for FM franchise

No less than 32 groups have submitted formal applications for the new London FM franchise, the largest number ever to seek a commercial radio contract.

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UK NEWS

Traffic side-steps ports as fears of dock strike grow

By Our Industrial Staff

CONTAINER traffic at some of Britain's leading ports has dropped to a trickle this week as companies have acted to sidestep the threatened dock strike.

Measures to divert cargoes from ports operating under the dock labour scheme, which the Government wants to abolish, have already had a devastating effect on three of the country's highest-volume container ports, Southampton, Tilbury and Liverpool.

Shipments at the 40 ports in the dock labour scheme could be halted by strike action next week following court hearings taking place this week. Substantial volumes of imports and exports have been diverted to continental destinations as well as to British ports outside the scheme.

Movement through Liverpool has dropped by 80 per cent, and Tilbury said yesterday it was suffering from "substantial traffic losses". At Southampton, Mr Geoffrey Bayley, managing director of the Container Port, said: "We've got absolutely nothing in today. The only movement I can see are the seagulls perching on the cranes."

While many companies, confident that they can cope, have made no special preparations,

In London's Court of Appeal the Lord Justices announced their intention to give judgment today on the port employers' appeal against a High Court judge's refusal to grant an injunction stopping the national docks strike. The judgment may determine whether Britain will become embroiled in a national docks strike within the next few days.

others are adopting a variety of methods to circumvent a stoppage.

Some cargoes are being diverted to Rotterdam and other Continental ports, broken up and shipped to non-scheme ports in the UK.

A number of companies have been paying premiums to shipowners to speed the movement of their cargoes through scheme ports before the threatened strike starts.

Keith Brown Shipping, a Cardiff shipbroker, says companies might pay between 5 and 10 per cent more to have their cargoes shifted now rather than wait for transport dates for which they had already been scheduled.

Felixtowe, a non-scheme port, with the leading position in Britain in container traffic, said it was experiencing some increase in volume.

Importers in several industries have built up stocks over the last few weeks to prepare for the possible shutdown in the scheme ports.

Industry officials say Britain now has a stock of five months in basic commodities such as edible oils, rice bran, soya meal, bone meal and various kinds of grain.

Mr George Alock, chairman of both Merseyside Chamber of Commerce and the Grocers' Grain and Feed Group, said yesterday: "People have been making contingency plans for a long time. There has been a lot of diversion of cargoes. A threat of strike is worse than a strike sometimes for the amount of switching of cargo involved."

The construction industry, one of the biggest importers in Britain, with a trade deficit of \$2.5bn last year, has built up substantial stocks in several areas.

Stocks of soft wood are estimated to be standing at about three months by the Timber Trade Federation. Hardwood stocks are estimated about five to six weeks.

Lords drop two Lomrho charges

By Richard Donkin

LONRHO, the international conglomerate headed by Mr Tiny Rowland, won a further victory yesterday in its defence against accusations that it has been guilty of contempt of the House of Lords.

After a submission by Lonrho, a reconstituted committee of law lords dropped two of three contempt charges against Lonrho and the Lonrho-owned Observer newspaper relating to the publication of a special edition by the Observer.

The edition contained extracts from a leaked copy of the report by government inspectors into the 1985 takeover of House of Fraser by the Al Fayed brothers.

The new three-man panel which replaces the original committee of five Law Lords who initiated the proceedings decided it would focus only on the question of whether the publication of the Observer special issue constituted contempt. Lord Bridge said the reasons would be given later.

The dropped charges covered the mailing of the edition to four of the five original Law Lords who were due to hear Lonrho's final attempt to force Lord Young, the Trade and Industry Secretary, to publish the report without further delay.

Japanese launch battle for Britain

By Andrew Hill

LOCK UP your children, throw away the television set and prepare for the arrival of the latest cult game.

Just when you thought it was safe to go back into the living room, Nintendo - a video game from Japan via, inevitably, the US - is set to hit our TV screens.

Serif Cowells, the UK group best known as Europe's manufacturer and distributor of the cult boardgame, Trivial Pursuit, has just won European distribution rights for Nintendo.

The cult status of TP, as Serif calls the general knowledge game, is on the wane in Europe. Although last year's sales of 3.2m units were the best since its European launch in 1985, it is becoming an "evergreen" - an old favourite to be brought out by the family at Christmas.

Nintendo, hopes Serif, will provide the USM-quoted group with a replacement source of revenue. But as a sociable, even

educational, dinner party game - which Trivial Pursuit succeeded in becoming - Nintendo may leave a little to be desired.

Modelled on arcade video games, it is based on a control console, and a selection of game cartridges, mainly confrontations between the player and the computer graphics, be they boxers - in Mike Tyson's Punch-Out!! - or gunfighters, complete with full colour and sound. Predictably, the game - aimed at seven to 14-year-olds - has found its biggest market among boys.

Serif accompanied yesterday's statement with some bone-chilling facts from the US. Nintendo has already gained about 70 per cent of the total electronic games market, one in five US homes now has the system, and 35m control consoles and 70m game cartridges have been sold in the last three years worldwide.

Getting in on the cult will cost European parents more than their US and Japanese counterparts.

Nintendo has actually been on sale in the UK since 1987 - principally through Dixons and Boots: the standard control box, which plugs into any television screen, costs £99, including one game, and the more popular de luxe model comes at £149, with two games.

Serif, which persuaded Europeans bored with the original Trivial Pursuit to buy new editions at £25 each, hopes parents will part with £20 or £30 a time to add new games to the system and keep their offspring quiet.

The company quotes Helen Moody, a Californian mother: "It's got to the point where the kids won't come to play at your house unless you have Nintendo."

One good reason for not buying the game, some would say...

Mixed welcome for EC reprieve on lorries

THE DECISION on Monday by the European Community transport council to keep 40-tonne lorries off British roads until 1999 received a mixed reception yesterday from industry and environmentalists, writes Andrew Taylor.

Previously, the Commission had proposed to allow heavier lorries into Britain from 1997 and some companies were disappointed at the two-year delay. Environmentalists were dismayed that heavier lorries had been allowed at all.

Mr Paul Channon, the Transport Secretary, said the concession was a victory for common sense: "We have argued all along that we must have time to strengthen our bridges so that they are strong enough to take the heavier weights."

The Transport Department said yesterday it would cost about £700m to strengthen 10,500 bridges currently capable of carrying lorries of 7½ tonnes.

The money would be found from the normal bridge mainte-

nance budget and would not affect government plans to increase spending on new roads.

Mr Garry Turvey, director general of the Freight Transport Association, yesterday criticised the decision to postpone the introduction of 40-tonne lorries. He said the decision would cost British industry £2bn in unnecessary operating costs over the next 10 years and reduce the competitiveness of British companies in continental Europe.

The association said a Midlands exporter shipping 1,000 tonnes to Milan would be able to make three fewer lorry journeys and save about £5,000 in ferry fares and overnight accommodation by using 40-tonne vehicles.

It said the Government should invest immediately in strengthening bridges on trunk roads so these could carry the heavier lorries as soon as possible after 1992, when trade barriers between EC countries are due to be dismantled.

Reforms urged over law on bulk buying

By Robert Rice

THE LAW Commission, the Government's law reform body, has called for a change in the law to improve the rights of people who buy goods in bulk.

Although the problem can arise in the consumer sales context, the perceived inadequacies of the law have hit international commodity traders hardest.

The problem for international commodity traders relates particularly to carriage of goods by sea. Where, for example, a trader has bought part of a larger bulk cargo which is found to be damaged when it reaches the port of discharge, the buyer may be without a remedy even though the carrier of the goods caused the damage. This is because there is normally no contract between the buyer and the carrier.

The Bills of Lading Act 1925 allows the buyer to sue the carrier, but only if ownership of the goods passes to the buyer at the same time as the transfer of the bill of lading.

With bulk goods the time at which the ownership is transferred to the buyer is usually

delayed until the goods are separated out at the port of discharge. Only the buyer of the entire bulk would have a remedy against the carrier in such circumstances.

The Commission proposes that the Sale of Goods legislation should be amended to allow buyers of part of a bulk cargo to acquire ownership in the goods before their respective parts have become separated from the rest of the bulk.

In terms of the carriage of goods by sea, the commission believes the Bills of Lading Act 1925 should be amended to allow buyers of parts of the bulk to sue the carrier even though ownership in the goods did not pass to them.

This would resolve a problem that has been increasing in recent years. Most European commodity traders trade on English law terms. It is important for invisible earnings for them to continue to do so.

The export of British law and the use of London as the arbitration capital of the world is part of the package.

Rights to Goods in Bulk, Law Commission Working Paper No. 112, HMSO, £2.70.

May we help you?



N-Sea platform workers continue 24-hour strikes

By James Dunton

THE ROLLING programme of 24-hour strikes by construction sub-contractors in the North Sea continues to affect offshore platforms yesterday.

It was estimated that the strikes affected about 21 rigs, although platforms hit by industrial action on Monday had returned to normal.

Union officials estimated that about 1,200 men were involved in the stoppage which affected the Brent, Thistle, Forties and Brae fields.

Among platforms affected yesterday were the two Beryl platforms operated by Mobil, the US group, where 183 sub-

contractors stopped work for 24 hours.

The strikes by workers engaged in maintenance and repair work do not affect oil production. They are aimed at securing improved pay and conditions for construction workers employed by sub-contractors.

The AEU engineering union wants the agreement which covers pay and conditions for pre-production work on platforms to be extended to cover work after platforms come on stream. This would mean substantial pay increases for the workers involved.

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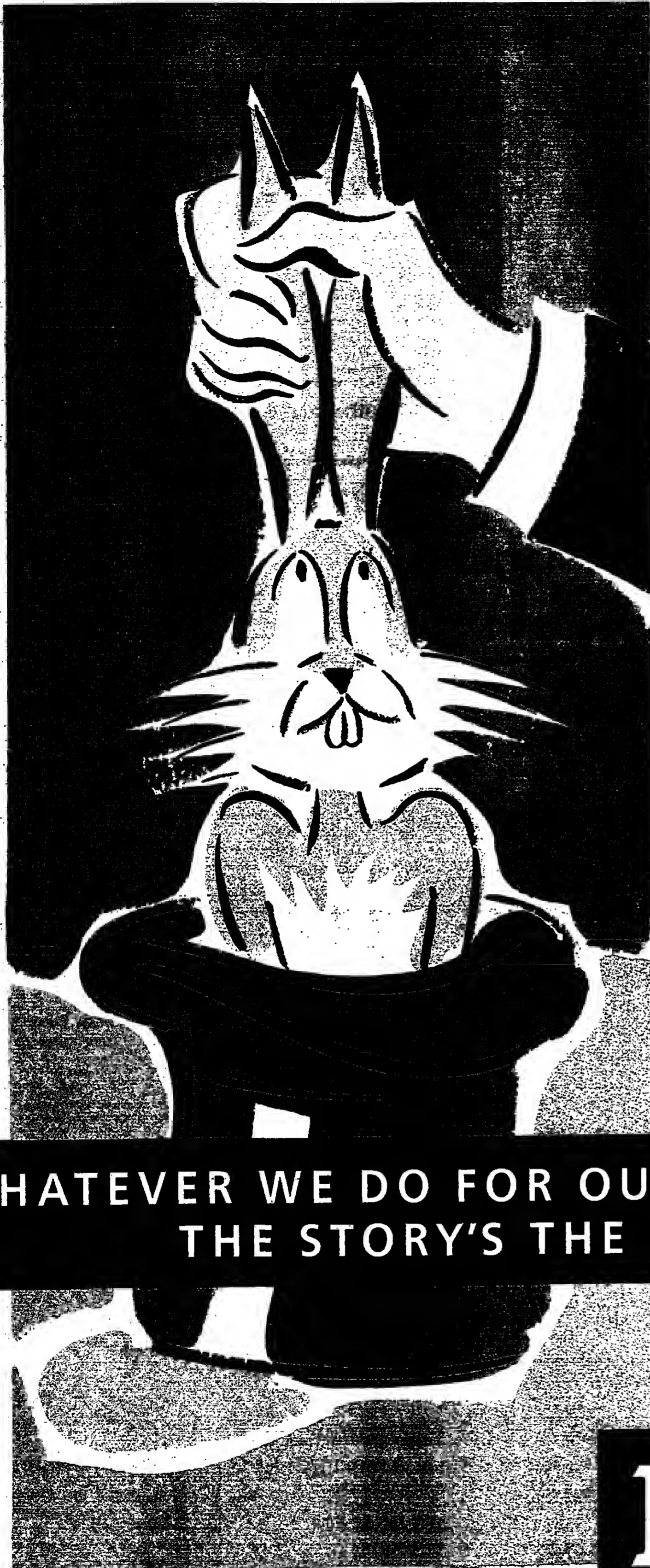
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Barry Riley reports on a new type of fund manager emerging in the City

Later this month, Britain's quants - or to give them their full title, quantitative analysts - will be gathering in unprecedented numbers...



Changing equity markets - different investment techniques

The quants are coming

According to Inquire's chairman, William Goodall of Barbican Capital Management, the October 1987 stock market crash served to focus attention on risk...

office in the morning and decide that Courtland is a sell because of adverse exchange rate movements, or that BP is cheap because of trends in the oil market...

quantitative managers from the membership list of Inquire. According to Christine Downton, chief executive of County NatWest Investment Management...

Quants tend to be a different breed of manager. They are often mathematicians or actuaries - sometimes even the ex-nuclear physicists or 'rocket scientists' of fund management folklore.

Quants are still thin on the ground. Several fund management firms have been embarrassed recently by the departure of their temperamental in-house gurus...

Beyond that, active quant fund managers seek to outperform the market by analysing risk and return, and using the power of computers to add return in a controlled way.

Some of the more complex techniques can come apart in practice. For instance, so-called portfolio insurance, which was supposed to reduce or eliminate the risk of a declining equity market...

But, according to Andrew Rudd, the revolution is getting under way in the UK. 'Very few active managers in the UK have really thought about where their information comes from and how they make use of it,' he says.

US-Japan relations Why managed trade is a bad idea

By Robert Lawrence

For most of the post-war period the US has sought a liberal trading order. But Americans have become so vexed with Japan that today many are calling for a new objective...

would still rush to Washington seeking protection. Having taken care of its strategically important products, MITI would distribute the remaining export opportunities to the firms that could get the highest prices in the US market.

A managed trade agreement with Japan may make numbers look better in the short term, but the long-term impact would be disastrous. To implement a managed trade policy now, just as the Japanese economy is becoming more open...

Such negotiations must be reinforced by an even steeper rise in the value of the yen and not simply a reversal of its recent unfortunate drop. The discussion in Washington about US-Japan trade is like a broken record...

Japan's imports of manufactured goods are unusually low for an economy at its stage of development. While some economists question whether import barriers play a role in this pattern, the big price differences for the same products in Japan and elsewhere suggest something prevents market forces from arbitraging these differences away.

Even acting in good faith, the Japanese government could not carve up many of its economy's markets for foreign goods. You can put goods on the shelves but you cannot make people buy them.

What is worse is that no one would be more delighted by this form of managed trade than the bureaucrats at Japan's Ministry of International Trade and Industry (MITI).

US policy towards Japan needs a two-pronged attack. Detailed reforms in specific industries complemented by the broad incentives of a strong yen.

Many of the big traditional fund managers in Britain have begun to hire quantitative analysts. This does not yet mean that they have converted to the belief that the new approach is superior.

Contrary to conventional wisdom there is evidence that tough detailed negotiation to change rules works. The report issued to Mrs Hills notes that after years of pressure, virtually all barriers to US sales of tobacco in Japan have fallen.

But, according to Andrew Rudd, the revolution is getting under way in the UK. 'Very few active managers in the UK have really thought about where their information comes from and how they make use of it,' he says.

Contrary to conventional wisdom there is evidence that tough detailed negotiation to change rules works. The report issued to Mrs Hills notes that after years of pressure, virtually all barriers to US sales of tobacco in Japan have fallen.

LETTERS

Put the cap on straight

From Mr Michael Elton. Sir, May I comment on Eric Sliet's article 'Fundamentals'...

Domestic difficulties

From Mr John Coleman. Sir, Reports such as yours, on the way the Euro-elections are being conducted...

Kashmir's future

From Miss Bridget Keenan. Sir, David Housego writes that Kashmir was the Hindu dominated state that refused to unite with Pakistan...

Bio-Isolates

From Mr Alan Staple. Lex has got it wrong (May 31) in classing Bio-Isolates as a boom/bust biotechnology stock...

Demand is not the problem

From Mr Brian Reading. Sir, Tim Congdon argues (Letters, June 6) that 'when a non-bank agent buys a new issue of government debt it writes out a cheque to the Government...

Pay at the top

From Mr C.D. Power. Sir, Your article 'BA chairman doubles his pay' (June 2) is, at best, naïve. The remuneration of chairmen of public companies typically consists of a base figure, objectively determined by a committee of non-executive directors...

Advertisement for DSM drip irrigation system. Includes text: 'To get our fruit trees to grow a lot faster we improved the water drip', 'It used to take four to six years for a fruit tree to produce fruit...', and 'DSM logo'.

FINANCIAL TIMES

Wednesday June 7 1989

brother TYPEWRITERS · PRINTERS COMPUTERS · WORD PROCESSORS

Hysteria disrupts the burial of Khomeini

By Tony Walker in Tehran

THE BODY of Ayatollah Khomeini was eventually buried yesterday in a dusty grave at a vast necropolis outside Tehran...

sought to restore order among a weeping and frenzied crowd of mourners. The body was finally buried at about 4.30pm...

Revolutionary Guards in khaki uniforms fought desperately to keep back the crowd of mourners and to protect dignitaries at the graveside...

state. Many more were injured yesterday and there are believed to have been further fatalities. Newspapers carried Ayatollah Khomeini's last will and testament...

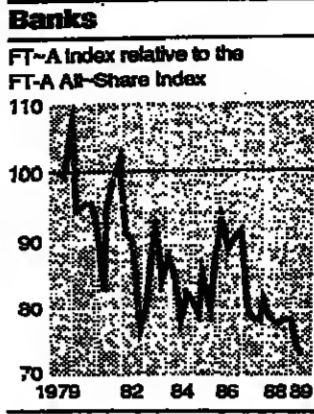
Security alert as Uzbekistan riots claim 50 lives

By Quentin Peet in Moscow

THE SOVIET UNION'S seething ethnic tensions burst into the open again yesterday, as the death toll in bloody clashes between rival groups in the central Asian republic of Uzbekistan rose above 50...

Brands back in the spotlight

The price paid by BSN for Nabisco Europe revives its dormant since the Rowntree deal. Perhaps the Europe-wide consolidation of the food industry is a reality after all...



they like but can never control it. CGE may well argue that the 8 per cent limit is a level of takeover protection which is only normal in Continental Europe...

Iran's uneasy power-sharing deal

Tony Walker in Tehran analyses the chances of two former rivals being able to rule without challenge from more radical factions

"TOO MANY power centres is just as bad as the concentration of power in the hands of one man," was the observation made in April by President Ali Khamenei...



Khomeini (left) and Rafsanjani: together they would be responsible for the spiritual and temporal direction of Iran



Shah, and both were long-term disciples of Ayatollah Khomeini. Although relatively youthful, they are members of the Iranian Revolution's historical leadership...

ated for Mr Rafsanjani who, together with Mr Khamenei, was one of the vice-chairmen of the constitutional drafting committee...

meini merely mentioned Mr Khamenei as a possible alternative. In the absence of an obvious successor with sufficient prestige and authority, Mr Khamenei became a compromise choice...

Some Iranians believe the swift decision was motivated by an almost desperate desire to preserve the Iranian revolution from challenges that might materialise at the first signs of fragmentation...

It remains to be seen if they will feel free to initiate reforms that might be interpreted as contradicting Ayatollah Khomeini's wishes.

The proposed changes are due to be put to a referendum in August in the same way as the presidential election - and would vastly increase the authority of the presidency...

Both have good revolutionary credentials. Both were jailed during the time of the Shah...

It was also notable that both men were conspicuously enthusiastic about the campaign against Salman Rushdie, author of 'The Satanic Verses'...

Both have good revolutionary credentials. Both were jailed during the time of the Shah...

But perhaps, in the end, the market will come back to brand valuation. UB is one of three top-class branded food companies in the UK...

the severity of its criticism of the Abbey board undermines its own credibility. If it feels so strongly, it should have blocked the flotation...

Gateway

With Gateway's last defence document out of the way - curiously muted, as its argument has been throughout...

New Zealand

The New Zealand economy has its problems, but these cannot excuse the massive losses reported by Bank of New Zealand, the country's biggest bank...

CGE

CGE may well be right that its "hard core" of friendly shareholders risks being plucked out at any moment by the Socialist government...

Abbey National

The Abbey National management must be grateful that it has escaped from the clutches of the Building Societies Commission...

Spain to take peseta into EMS exchange rate mechanism

By Peter Bruce in Madrid

SPAIN yesterday announced plans to take the peseta into the exchange rate mechanism of the European Monetary System before July 1 next year...

That report urges full participation in the EMS by Britain, Spain, Portugal and Greece - the only EC members which have held back from full membership...

Spain, Portugal and Greece - the only EC members which have held back from full membership...

Airbus to develop 'stretched' A-320

By Paul Betts in Paris

AIRBUS INDUSTRIE, the European airliner consortium, is to develop a stretched version of its A-320 medium range, 150 seat, twin-jet aircraft...

monthly rate of eight by next June. A-320 production projected for the end of 1991 is 10 aircraft a month...

WORLD WEATHER table with columns for location, temp, wind, rain, etc.

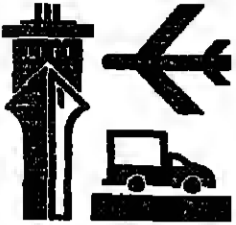
Solidarity seeks new discussions. Communist and allied parties who were each required to win 50 per cent plus one of the valid national vote to enter Parliament...

Solidarity seeks new discussions. Communist and allied parties who were each required to win 50 per cent plus one of the valid national vote to enter Parliament...

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ADVERTISEMENTS for NEWS REVIEW (BUSINESS, SATELLITES, SOONAR, Hyper forecourt) and FERRANTI INTERNATIONAL (A first in space, New generation trainer)

FINANCIAL TIMES SURVEY



With order books at unprecedentedly high levels, and with much new business continuing to flow in,

especially in commercial aircraft, the most significant single task ahead, says Michael Donne, is to raise the volume of production without sacrificing quality.

Optimism at new heights

THE world's aerospace industries go to the Paris International Air Show with order books fuller than ever before, and an optimistic view of business through to the end of the century.

The mood spans the entire spectrum of civil and military aircraft and engines, equipment (including avionics), missiles and spacecraft.

In military aviation, despite cuts in some defence budgets, there is still substantial spending on aircraft and associated weapons systems of all kinds, including tactical combat aircraft. Several important projects are under development, including the French Dassault Rafale and the Anglo-German-Italian-Spanish European Fighter Aircraft (EFA).

Other countries are making massive purchases of aircraft and associated weapons systems. One example is the recent Saudi Arabian weapons deal with the UK, Al Yamamah II, believed initially to be worth some £35bn, but ultimately perhaps as much as £150bn. It provides for eventual maintenance of the equipment in service over many years, including Tornado and Hawk fighters, Westland helicopters,

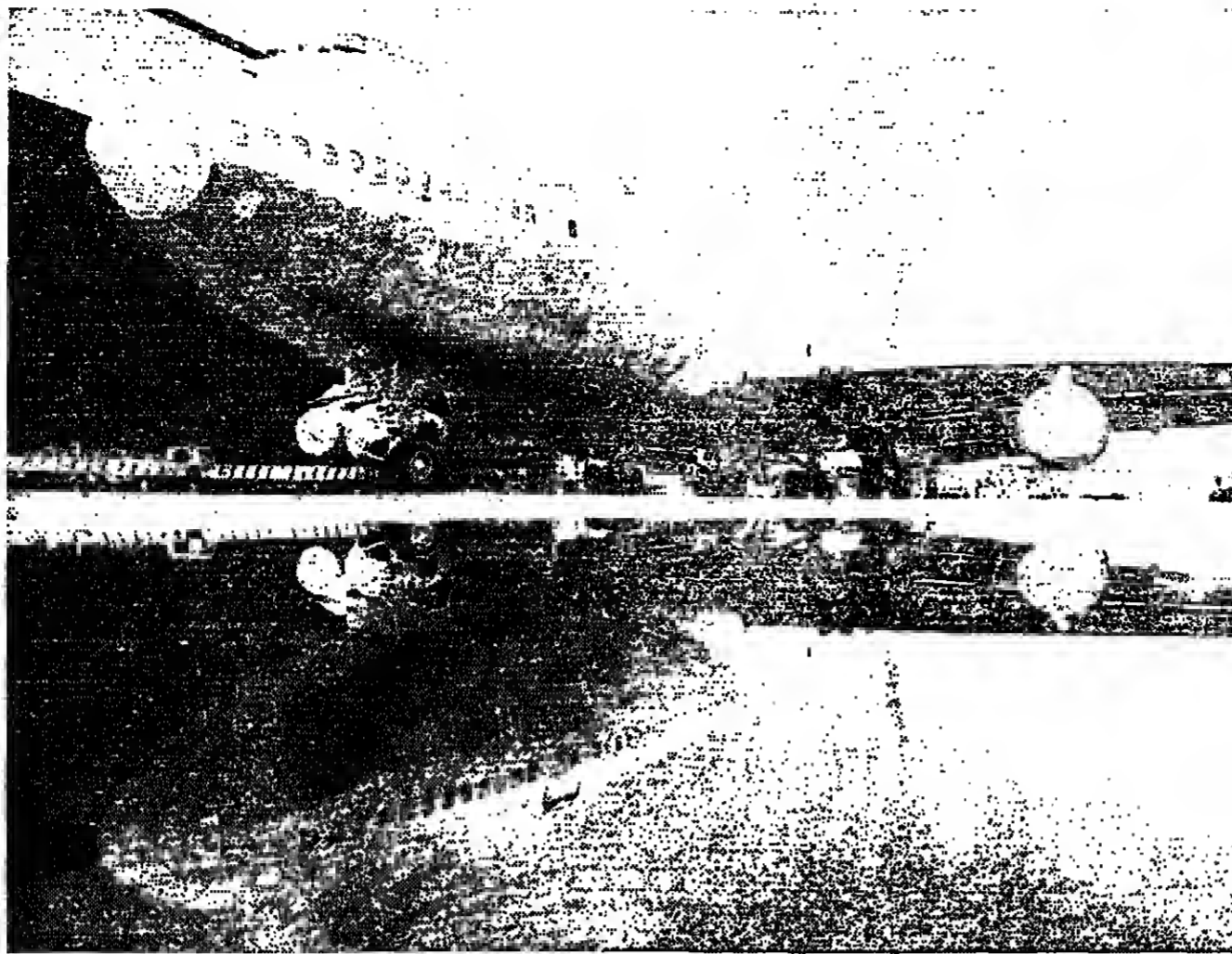
new air bases and other systems.

In the commercial aviation sector, the continued high demand, which added more than 1,000 new jet airliners to the manufacturers' order books last year, has continued into the first half of the current year. It shows no signs of falling off, as more and more airlines replace their existing fleets of "geriatric" jets and buy additional aircraft to cope with the anticipated growth of traffic through into the mid 1990s.

One result of this is that Boeing, the world's biggest builder of jet airliners, has revised significantly upwards its forecast of demand for new airliners through to early next century.

Boeing now believes that over the next 15 years, a total of 8,417 new jets, of all types from all manufacturers, will be added to the world fleet - worth about \$516bn, compared with its forecast of only a year ago of some 6,906 new jets, worth \$414bn.

Of the overall Boeing figure, a substantial element will be accounted for by the replacement of existing ageing and fuel-inefficient fleets; but by



Boeing's new jumbo, the 747-400 (pictured at Everett, Washington) was last month cleared by the European aviation authorities

AEROSPACE

PART ONE

far the greatest part of the \$516bn will represent aircraft purchases to meet traffic growth.

This forecast is broadly in line with those of other major jet airliner manufacturers; and, as a result, they are all either planning to increase, or are already increasing, their production rates to meet the expected demand.

There is continued interest in the development of new airliners for the long-term future. Major new ventures now under development for entry into service in the early 1990s include the European A-330 twin-engine wide-bodied short-to-medium range jet airliner, and its long-range four-engine stablemate, the A-340, both using a common wing and many common systems and equipment.

In the US, McDonnell Douglas is well advanced in developing its new medium-to-long

range tri-jet, the MD-11, which will be extended into a "family" of airliners for a wide range of tasks. But it is likely that even bigger derivatives of these aircraft will emerge before the end of the century, to meet the growing airline pressures for greater passenger capacities in the face of increasing airport and air-traffic control congestion.

The day of the 500-plus seater Boeing 747 Jumbo jet, for example, is thus a real possibility - Boeing is confident that, given adequate airline demand, it could build such an aircraft, with a new wing design and accompanied by the higher-thrust engines already emerging.

The other major jet builders,

Airbus and McDonnell Douglas, are already also thinking of even bigger derivatives of their A-330 medium-range, A-340 long-range and MD-11 medium-to-long range airliners, even before any of the existing models have entered service.

In the aero-engine field, the manufacturers are already moving to meet that potential demand, and the era of the 65,000 lbs thrust engine has already emerged, with the prospect of thrusts of 80,000 lbs eventually attainable.

But at the same time, there is a slow but increasing interest in the development of the revolutionary fuel-efficient "prop-fan" or "unducted fan" engines, and it seems likely

that much more will be heard of these ventures through the decade ahead.

McDonnell Douglas is now developing its ideas for the MD-90 series of prop-fan powered airliners, and is canvassing for orders worldwide, although so far no airline has taken the plunge. But it seems likely that, before the end of this year, some airlines, especially in the US, will decide that the risk is worth taking.

While the world aerospace industry is undergoing this considerable expansion, however, it is also facing some serious problems. Many of these stem from continued weakness of the dollar, which puts pressure on those companies based outside the US (such as British Aerospace and Rolls-Royce), whose manufacturing costs are based on other currencies but who also sell extensively into the US.

CONTENTS

PART ONE

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PART TWO

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China; West Germany	15	Australia; South Africa; Indonesia	20

To some extent, these pressures can be relieved by a relentless drive to improve productive efficiency and bring down manufacturing costs, through the introduction of new techniques and new materials, especially at a time when technology itself is pushing its frontiers further out into hitherto the unknown.

Such restructuring operations, to get costs down further, will be essential to the success of the aerospace industry in the 1990s. In the US, aerospace companies have already achieved savings in this way of 20 to 25 per cent of production costs.

The sources of such savings include: accurate product designs and reduced engineering activities; reduced tooling costs, and fewer start-up procedures for new products; better application of advanced technologies in materials and manufacturing techniques; improved responsiveness to market change; fewer disruptions; improved productivity; and reduced shortages of parts from suppliers.

Over recent years, both British Aerospace and Rolls-Royce have achieved considerable reductions in their manufacturing and inventory costs. Rolls-Royce, for example, says it has now achieved the "12-months engine" meaning that, whereas a few years ago it took 18 months to build an engine, today it can be done in one year.

To some extent, this problem of the rising costs of new ventures has already been met by the growth of international collaboration. While, in general terms, this can be expected to result in wider markets and reduced cost-burdens on individual companies, the fact is that some groups have yet to deliver the cost-savings originally hoped for.

The European Airbus Industrie consortium is an example. Although, in recent weeks, it has scored a series of spectacular triumphs in overseas mar-

kets, with big orders for its new A-330 twin-jet from Trans World Airlines of the US and Cathay Pacific of Hong Kong, it has been criticised by its member-governments over its lack of financial accountability. As a result, the group's top management has recently been restructured, to improve financial control; and it is hoped that this will eventually result in profitability.

But, as well as generating international collaboration, these same pressures are resulting in an intensification of competition across the whole spectrum of activities - in civil and military airframes and engines, avionics and other equipment, as well as in spacecraft as individual companies or consortia seek to expand their market shares.

But dominating the entire aerospace industry is the thought of what is likely to happen after the end of 1992, when the Single Market is due to become effective throughout the European Community.

Some observers in the US industry have voiced the fear that the single market may generate a feeling of protectionism throughout the European industry.

Mr Frank Shrontz, president of Boeing, indicated this concern at a meeting in Brussels when he suggested that "the American impression is that there is a growing attitude in Europe to buy European wherever possible, if necessary at a premium."

This view, however, has been rejected equally vigorously by Sir Raymond Lygo, chief executive of British Aerospace. He has stressed that, while there is undoubtedly competition for defence orders, with too many companies chasing too few orders, it is too much of an international two-way street, with so many international collaborative ventures either in place or programmed, for any kind of "fortress Europe" situation to emerge.

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Over the years Westland have contributed to many of the world's leading aircraft designs.

You will find our composites providing flight-critical components for the McDonnell Douglas MD-11, as well as forming primary composite structures for the wing panels on the Boeing 737-300.

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While the Westland Lynx holds the World Helicopter Speed Record, the EH101 now sets new standards in helicopter safety, performance and endurance.

Not surprisingly, we have recently taken important orders (for a diverse range of products and services) from the United States, Canada, the Far East, the Middle East and the United Kingdom.

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At the Paris Airshow you'll have an opportunity to come and pick our brains.

You'll see us on stand E19, Hall 1.

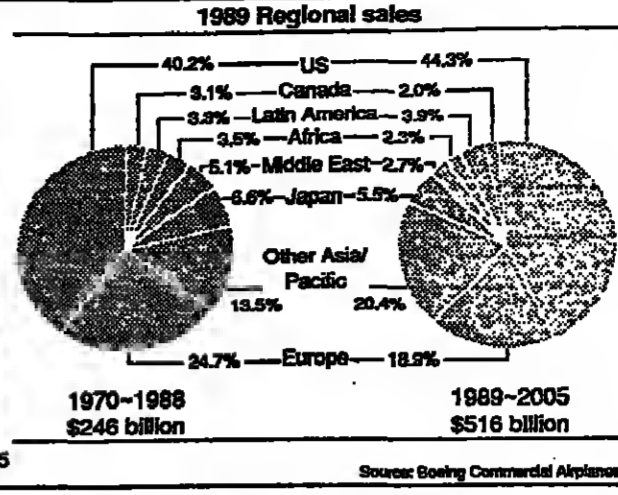
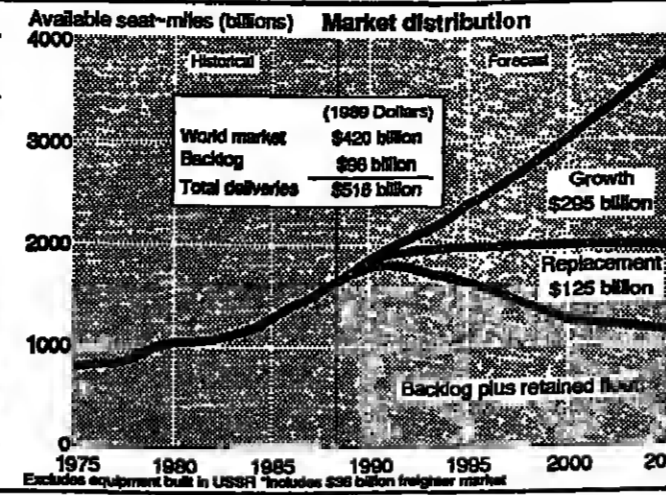
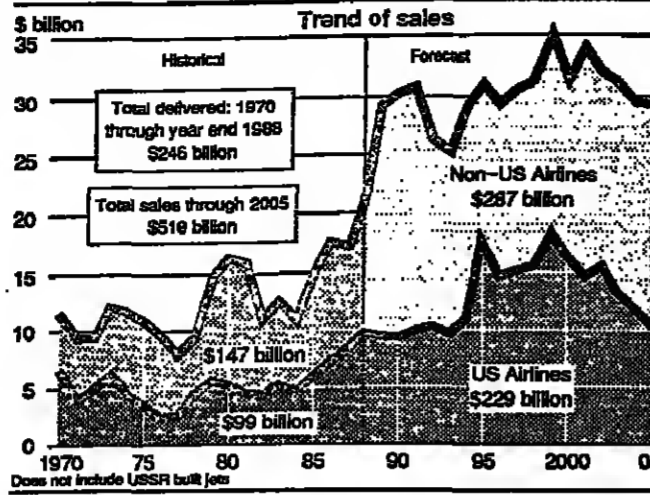
WESTLAND GROUP PLC, YEOVIL, SOMERSET, ENGLAND. (TEL 0935 75222)

AEROSPACE 2

THE AIRLINER MARKET: more passenger traffic is good for order-books, reports Michael Donne

Replacements help the spree take off

The world commercial jet airliner market



MANUFACTURERS of jet and turbo-propeller airliners all over the world are busier than ever as a result of a flood of orders in recent months...

Last year, more than 1,000 new jet airliners were ordered by the world's airlines, at a cost of \$47.47bn (\$27.3bn), in addition to several hundred new turbo-propeller types...

The main reason was the big increase in world passenger traffic over recent years, to nearly 1.1bn on scheduled services alone in 1988...

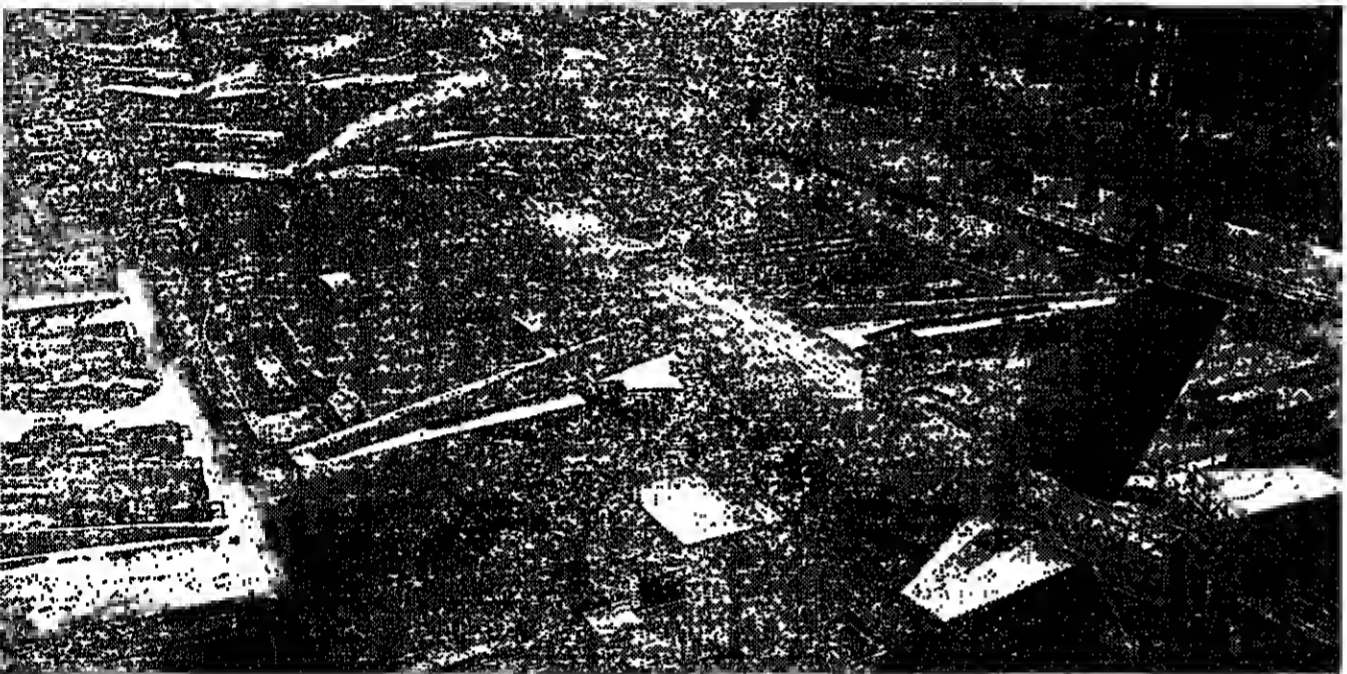
But another important contributor to the demand for new jets has been the emergence of the long-awaited "replacement" buying spree among many of the world's airlines...

been the increasing desire by many airlines to move into larger aircraft, so as to cope with growing congestion at airports and along the air routes...

demand for bigger aircraft that can carry more passengers per flight is now increasing. All these factors have led Boeing, the world's biggest manufacturer of jet airliners...

continue to be relatively stable, and that there will be no economic recession for the foreseeable future. About 70 per cent of all the anticipated new aircraft will be built in the US...

further non-stop than in the past. In western Europe, for example, Airbus Industrie is now well into the development of its short-to-medium range 300-plus seat A-330 airliner...



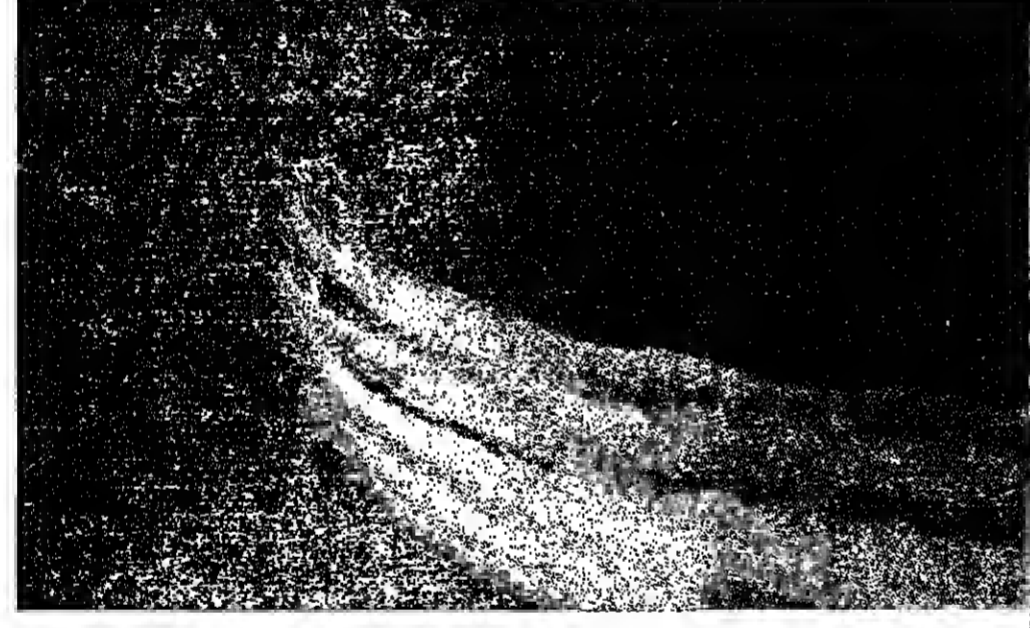
Demand for airliners of 200 seats and upward is increasing sale of Boeing 757s, seen being assembled at Renton, Washington

Many designers now believe the 600-plus seater will be built. Boeing is now forecasting that over that 15-year period, a total of 8,417 jet airliners of all types from all manufacturers will be delivered...

bought to meet the growth in traffic, says Boeing, while most of the rest - that is, apart from a small number to meet cargo growth needs - will be to meet the replacement market.

At the lower end of the market, however, despite the pressures for larger airliners of 200 seats and upwards by some airlines, which is bringing significantly increased sales to Boeing with its twin-engine 757 and the bigger 767, there also continues to be a strong demand for aircraft in the broad 100 to 150 seater market...

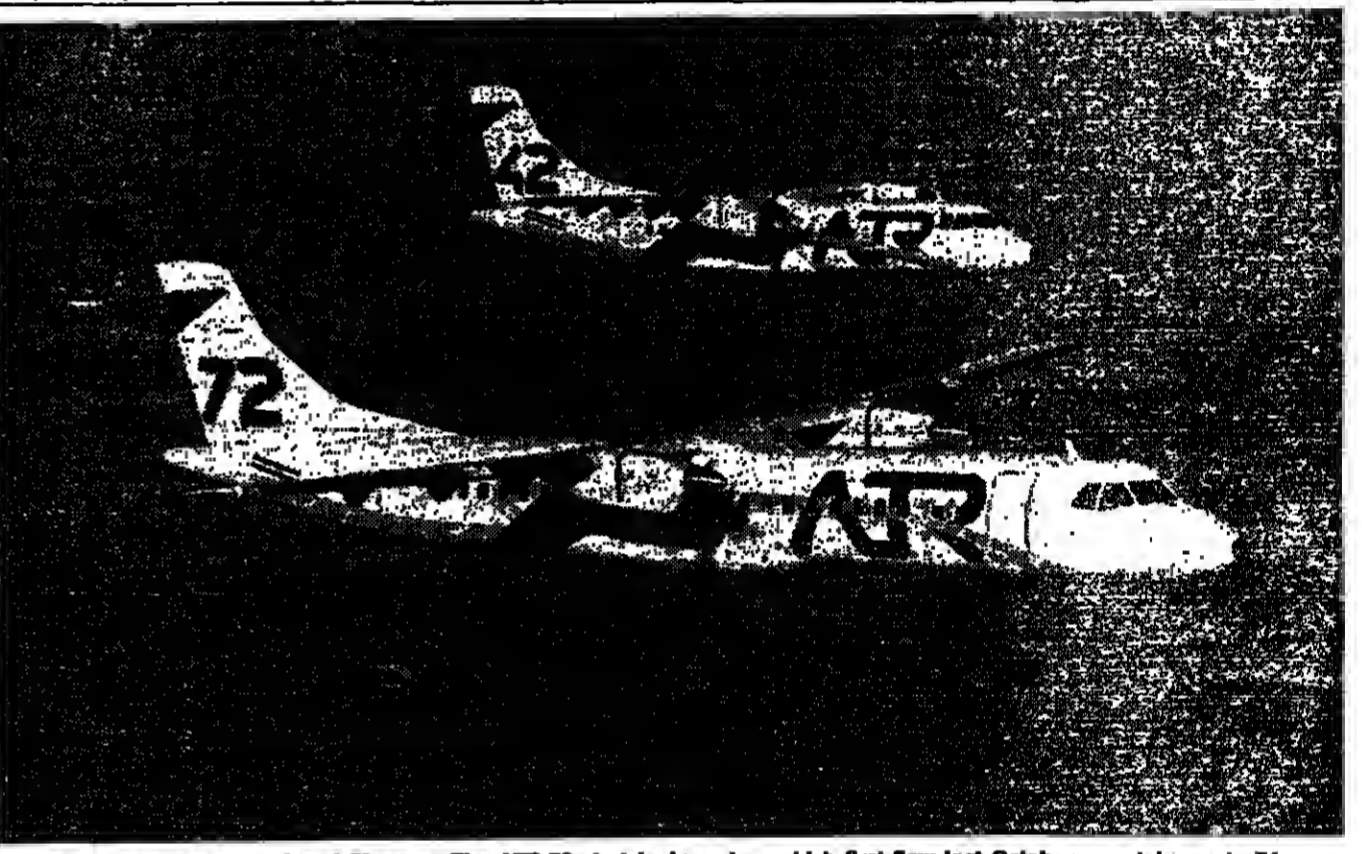
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The ATR-42 has between 46 and 50 seats. The ATR-72 stretched version, which first flew last October, can take up to 74

REGIONAL BUILDERS Small bodies, large orders

WHILE big orders for large, wide-bodied jet airliners continue to make the headlines, with many airlines seeking bigger aircraft to help combat the problems of airport and air route congestion, there remains a large and growing market for smaller airliners...

the Dutch Fokker F-100 seating between 97 and 119 passengers a time. The manufacturers of all these aircraft last year recorded strong growth, with orders for over 600 aircraft added to the books...

smaller aircraft at many major airports, there is still room for a substantial volume of such commuter and regional style operations at the smaller airports.

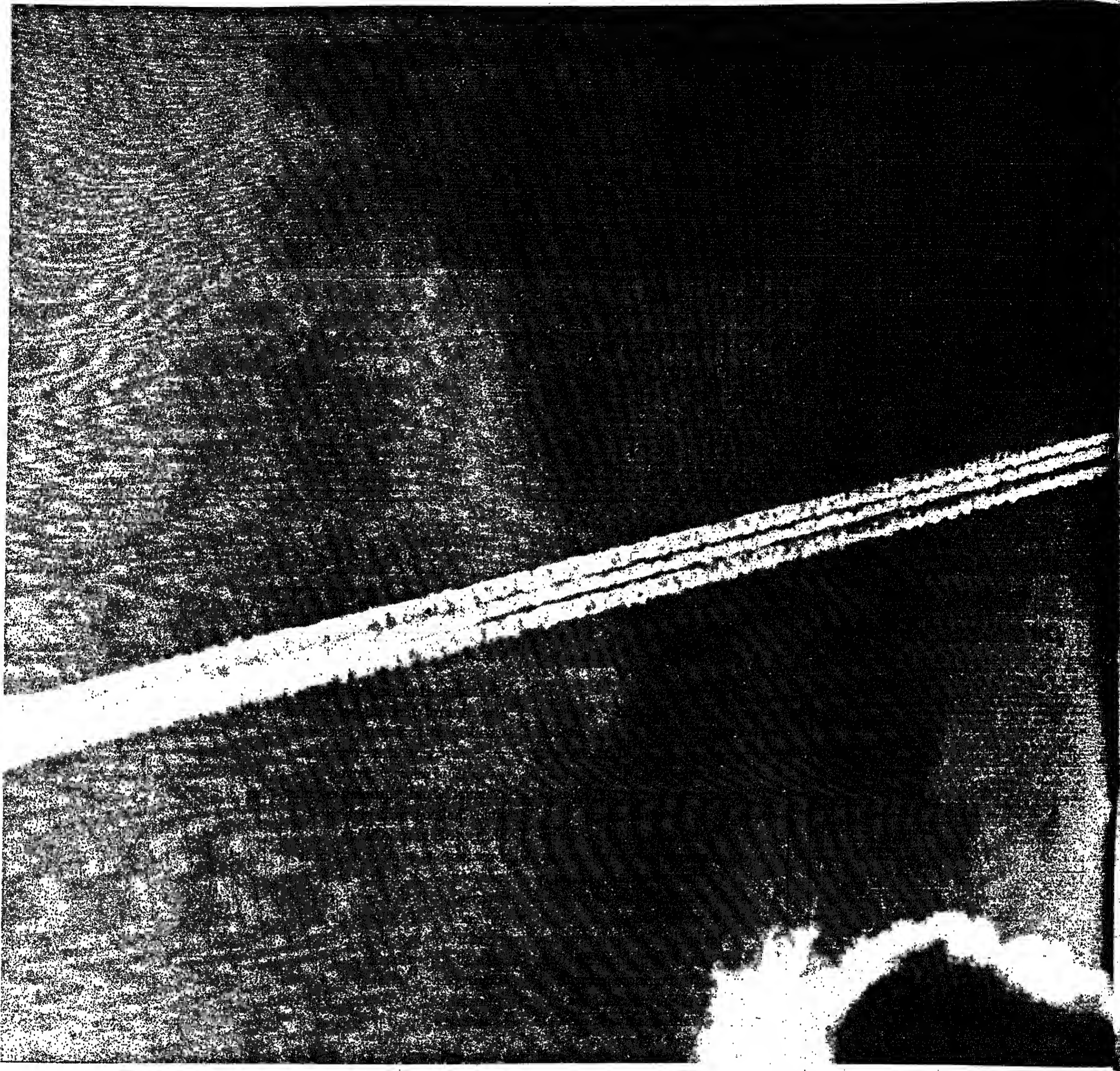
These are mostly turbo-propeller types (for quiet and low-cost operation). In the 19-seater category there are the British Aerospace Jetstream 31, US Beech 1900, West German Dornier Do-228, US Fairchild Metro and Brazilian Embraer/Fama CBA-123.

the Dutch Fokker F-100 seating between 97 and 119 passengers a time. The manufacturers of all these aircraft last year recorded strong growth, with orders for over 600 aircraft added to the books...

dent that their aircraft will be in demand, and they are geared to continued high production through the 1990s. This confidence is illustrated by the interest being shown in the possibility of developing jet-powered regional airliners by two major manufacturers, Short Brothers of the UK and the Canadian company, Canadair...

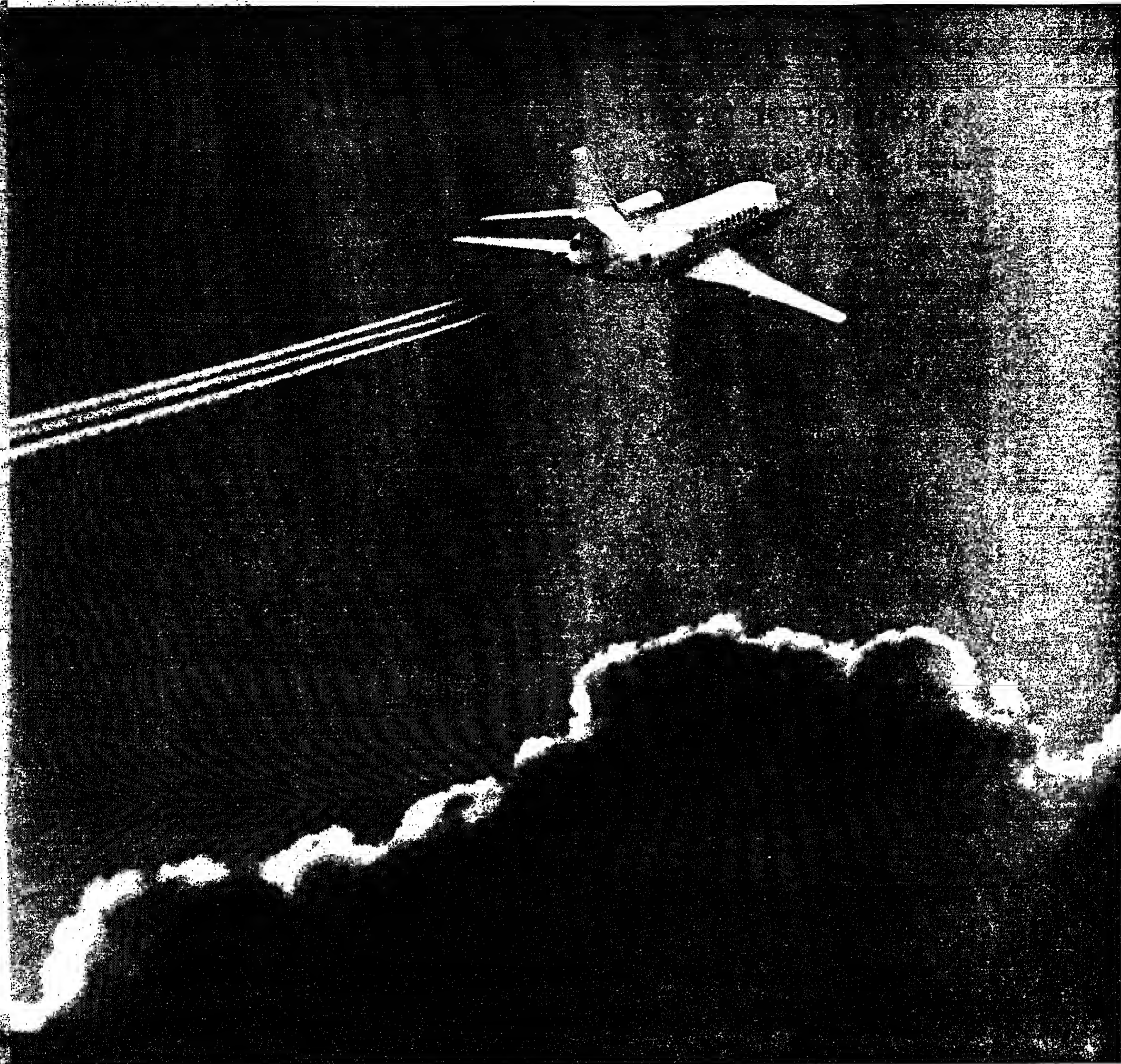
(NRJ), a \$231m (£134m) project for a 50-passenger twin-engine short-to-medium range aircraft essentially for regional airliner markets. Bombardier says it has already logged firm orders for 56 aircraft with options on at least another six, enough to justify the start-up decision.

Michael Donne



SSK

هَذَا مَصْرُفُ الْأَصْلِ



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D A S S A U L T I N T E R N A T I O N A L

EUROPE: WHERE IMAGINATION WORKS WONDERS



A NUMBER OF YEARS AGO A FEW MEN
IMAGINED A NEW EUROPE... TODAY
THAT'S A REALITY! THROUGHOUT HISTORY IMAGINATION
HAS PLAYED AN IMPORTANT PART IN THE DEVELOPMENT AND THE
SUCCESS OF EUROPE. EVERYDAY THOSE WHO DREAM SEE FRUIT-
TION OF THEIR EFFORTS. IN THE TECHNOLOGICAL WORLD,
EUROPE CONTRIBUTES TO INNOVATION IN ALMOST EVERY SECTOR.
WITH THE COOPERATION OF 11 NATIONS, WE AT AEROSPATIALE
PLAY OUR PART IN LETTING OUR IMAGINATION SOAR AND ENJOY
THE SATISFYING MOMENTS OF SUCCESS IN AERONAUTICS WITH
THE GROWING LIST OF INTERNATIONAL AIRLINES THAT OPERATE
AIRBUS AND ATR WORLDWIDE, IN PLAYING AN IMPORTANT PART IN
DEFENCE, WE ALSO TAKE PRIDE OF BEING THE WORLD'S NO. 1
EXPORTER OF HELICOPTERS AND IN OUR GROWING COMMITMENT
TO A STRONGER EUROPEAN PARTNERSHIP. FOR AEROSPATIALE
AND ITS PARTNERS, THE EUROPE OF TOMORROW IS AS WIDE AS
BIG AS LONG AS OUR IMAGINATION WILL TAKE US.



aerospatiale

AEROSPATIALE: IMAGINATION AND BEYOND

AEROSPACE 12

THE ELECTRONIC flight-simulator sector of the world aerospace industry, worth at least £350m a year for big civil aircraft simulators and much more when military markets are included, has been transformed over the past year, with changes in the ownership of several companies.

Simulators are used as training aids, to mimic on the ground the performance and operating characteristics of military and civil aircraft and equipment, such as guided missiles and command and control systems.

They have reached a stage of realism and reliability that enables airline and military customers to re-train pilots and flight crew entirely on a simulator. This means that crew can qualify to fly an unaccustomed aircraft before setting foot onboard. Simulators can also be used to check on the proficiency of flight crew.

A full flight-simulator for a Boeing 747 jumbo passenger airliner costs typically about £8m to £10m, and takes between 14 and 18 months to build, although competitive pressures and high demand from airlines is leading to changes that could cut the production time to about a year for a large simulator.

The transformation of the corporate structure of the simulator industry has come about with the purchase and sale of several of the main companies. The result is the creation of a virtual duopoly of two main groups of competitors. These are based on CAE, of Canada, and Hughes Aircraft, part of the General Motors Corporation in the US and the newcomer to the civil aerospace flight-simulator market.

Other, smaller, companies are still nibbling at the edges of specialised or national market sectors for simulators. Companies in this category include Thomson-CSF, of France, which has a significant

Sales have created a virtual duopoly for two main groups

involvement with the market for civil airliner simulators for customers of Airbus Industrie.

The two main groups, Hughes Aircraft and CAE, are both based in North America, but Britain remains an important manufacturing base for simulator equipment.

The British holding company, BET, sold its Rediffusion Simulation subsidiary company to the US Hughes Aircraft subsidiary of the General Motors corporation last year.



Crew can qualify to fly a different aircraft without boarding it

Purchases change the look of the simulator business

The acquisition gave Hughes an instant entry into the commercial airliner simulator market. Hughes Aircraft also bought the training and control systems division of Honeywell in December 1988. This specialised in training systems.

The Honeywell division was incorporated with Rediffusion Simulation, the US offshoot of Rediffusion Simulation in the UK, to form Hughes Simulation Systems, which will work on equipment for the US military market.

This is one of the three companies in Hughes Training and Support Systems group. The group includes Rediffusion Simulation, the UK company, and employs 7,500 people.

Mr Albert Jicha, the president of Hughes Training and Support Systems, said in London recently that he was aiming for the share of the world aerospace simulator market held by Rediffusion Simulation

to rise from its present 30 per cent to between 45 per cent and 50 per cent by the early 1990s.

Mr Jicha forecast a "significant growth in flight simulation and pilot training over the next decade". The consolidation of Rediffusion and the training and control systems division of Honeywell into Hughes made the company "a leading participant in the market", he said recently.

Hughes Aircraft is already expanding the production capability of Rediffusion Simulation to meet forecast continued growth in the market for aerospace simulators. Rediffusion Simulation is to begin assembly of its commercial flight simulator products at its plant in Tulsa, Oklahoma. Production at Tulsa is to be based on the assembly of hardware and software models, which will be built at Rediffusion's main plant at Crawley, in the UK.

The first simulators will be completed at Tulsa within

about 18 months, and will be for the smaller jet and propeller transport aircraft with 75 to 120 seats.

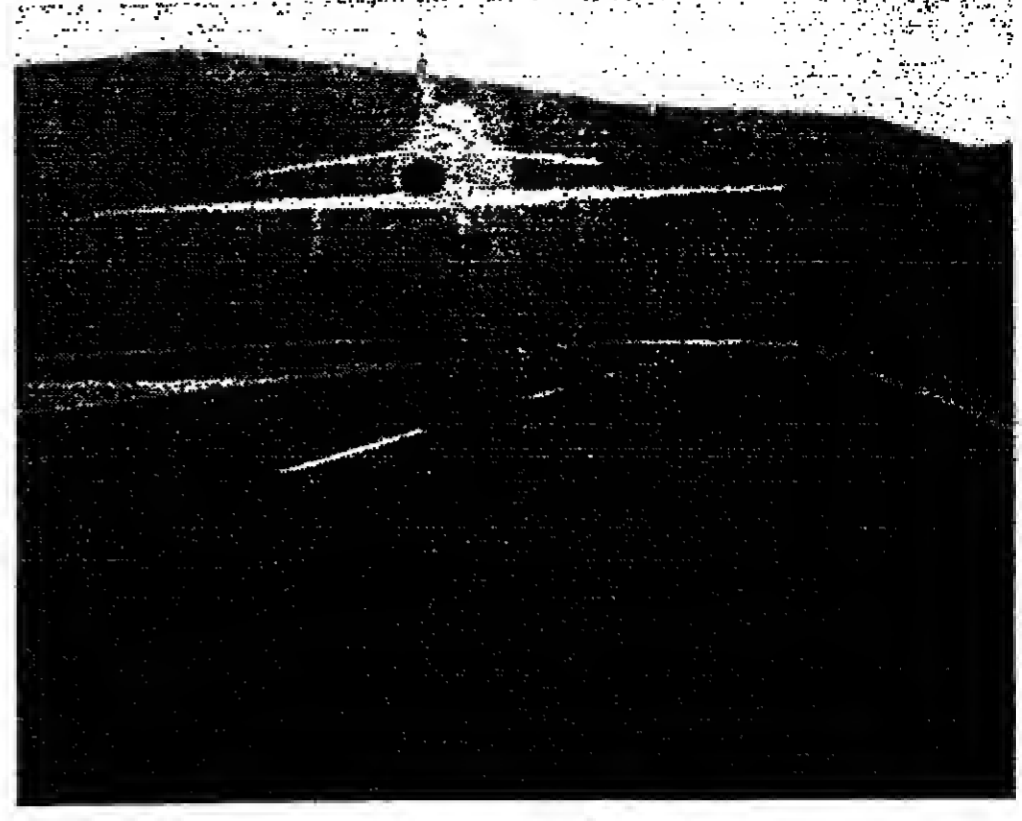
The production of simulators for large civil airliners will remain at Crawley, where production capacity has been increased by almost 40 per cent in the past three years. Military training simulators would also continue to be made at Crawley for the UK market, where it has a 40 per cent share, for Europe and the rest of the world.

Rediffusion Simulation is also to expand on the site of the Hughes Micro Electronics factory, at Glenrothes, in Scotland. Initially, the simulator company will establish a systems engineering facility,

with the immediate creation of between 30 and 40 jobs this summer.

The Canadian company CAE Electronics is probably the biggest aircraft flight-simulator company in the world market, with an estimated 60 per cent of the world market for civil aircraft simulators. The company bought the Link division of the Singer Company, in the US, after the American entrepreneur Mr Paul Rizerian had broken up Singer, formerly a main competitor in the flight-simulator sector. The Link division is based at Binghamton, New York, and has concentrated on military aerospace flight simulators.

The US civil simulator business and the UK-based Singer Link-Miles operations were retained, and continue to be a formidable presence in the simulator market. In the UK, Singer Link-Miles, based at Lancing, currently is building two BAe Harrier GB5 simulators for the Royal Air Force.



Left: The crew and the controls are real - the runway is an electronic illusion. The flight deck of British Airways' latest Boeing 747-400 flight simulator was built by Rediffusion Simulation. Out-of-the-window scenes are created using a Novoview EP-X image generator, and presented to the pilot through 150 degrees of continuous horizontal vision, using a Suprawide display system. Right: A Novoview LCV daylight image of a BAe Hawk

Other changes in the world simulator market include the purchase by British Aerospace (BAe) of a major stake in Reflectone, a US company which makes simulators for small airliners. BAe formed its own simulator company, British Aerospace Simulation two years ago.

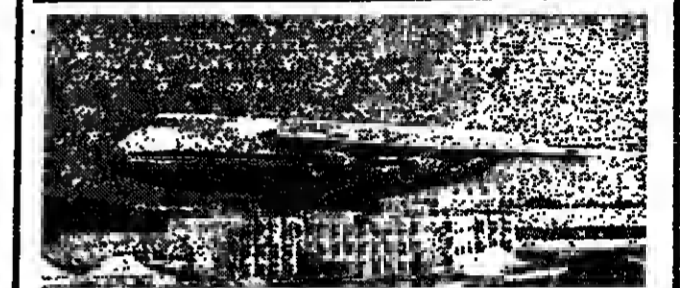
Smaller companies involved in the market include Systems Designers, the UK computer software company in which British Aerospace has a stake. Ferranti and Marconi, part of GEC, are also involved in the market.

With the current buoyancy in the civil aircraft market, flight-simulator companies have also done well with record orders in recent years. Last year, the manufacturers received orders for 45 full flight-simulators, the type that move to simulate the motion of an aircraft, and 10 fixed-based simulators. Rediffusion has forecast a total of about 40 orders for flight-simulators of all types this year, shared between the main manufacturers.

Airliner manufacturers are forecasting continued growth in demand from airliner operators, with Boeing, the world leader in airliner sales, forecasting a continued high rate of airliner deliveries for the next few years.

Lynton McLean

IN PART TWO: country reports



The then world champion drops in at Farnborough

Aerospace exports top £6bn in the UK

Concern for quality in US, despite boom

Australian plans for a world spaceport

When the Antonov AN-124 freighter, from the Soviet Union (above), arrived at the Farnborough Air Show, in the UK, last September, it was the world's largest aircraft. It has since surrendered its title to another Russian-built jet. See Part Two of this survey, also included with today's FT.

WORLD CLASS POWER



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Rolls-Royce RB211 engines are the most powerful and reliable in the world. They are the most advanced and most reliable in the world. They are the most advanced and most reliable in the world.

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FINANCIAL TIMES SURVEY

Exports boost trade balance

THE UK aerospace industry experienced another successful year in 1988, with a trade surplus of £1.7bn. Aerospace exports exceeded \$5bn, the highest annual figure recorded, up 7.6 per cent on the 1987 level of \$5.6bn. But total aerospace imports were also high, at over \$4.3bn, reflecting significant deliveries to UK airlines of US-built jet airliners.

Over the past three years, however, the aerospace industry has contributed more than \$5bn to the UK's trade balance, and although heavy imports seem likely to continue, this positive trade balance seems likely also to prevail for some time.

UK manufacturers are doing well. Figures collated by the Society of British Aerospace Companies show that, during 1988, the industry produced 279 aircraft, of which 161 were sold abroad.

Total export sales of new aircraft by value amounted to nearly \$800m, with another \$950m in aircraft repaired or refurbished for overseas customers, while aircraft parts contributed over £1.7bn. Aero-engine and parts exports were also high, at over £1.7bn.

Two of the most significant recent developments in the UK industry have been the drive to reduce costs, resulting in the restructuring of management in some companies, such as BAE; and the move by the Government to expedite the privatisation of Short Brothers.

BAE, which is now a massive conglomerate including the Rover motor group and the formerly government-owned Royal Ordnance factories, last year earned a record pre-tax profit of £230m on a turnover of nearly \$5.6bn. For the current year, the group is forecasting a big increase in turnover to some \$8bn, of which export sales will amount to more than \$5bn.

BAE is now ranked number four in terms of sales in the world aerospace league, after

The aerospace industry in the UK is enjoying prosperous times, with more than half the aircraft produced last year going abroad, writes Michael Donne

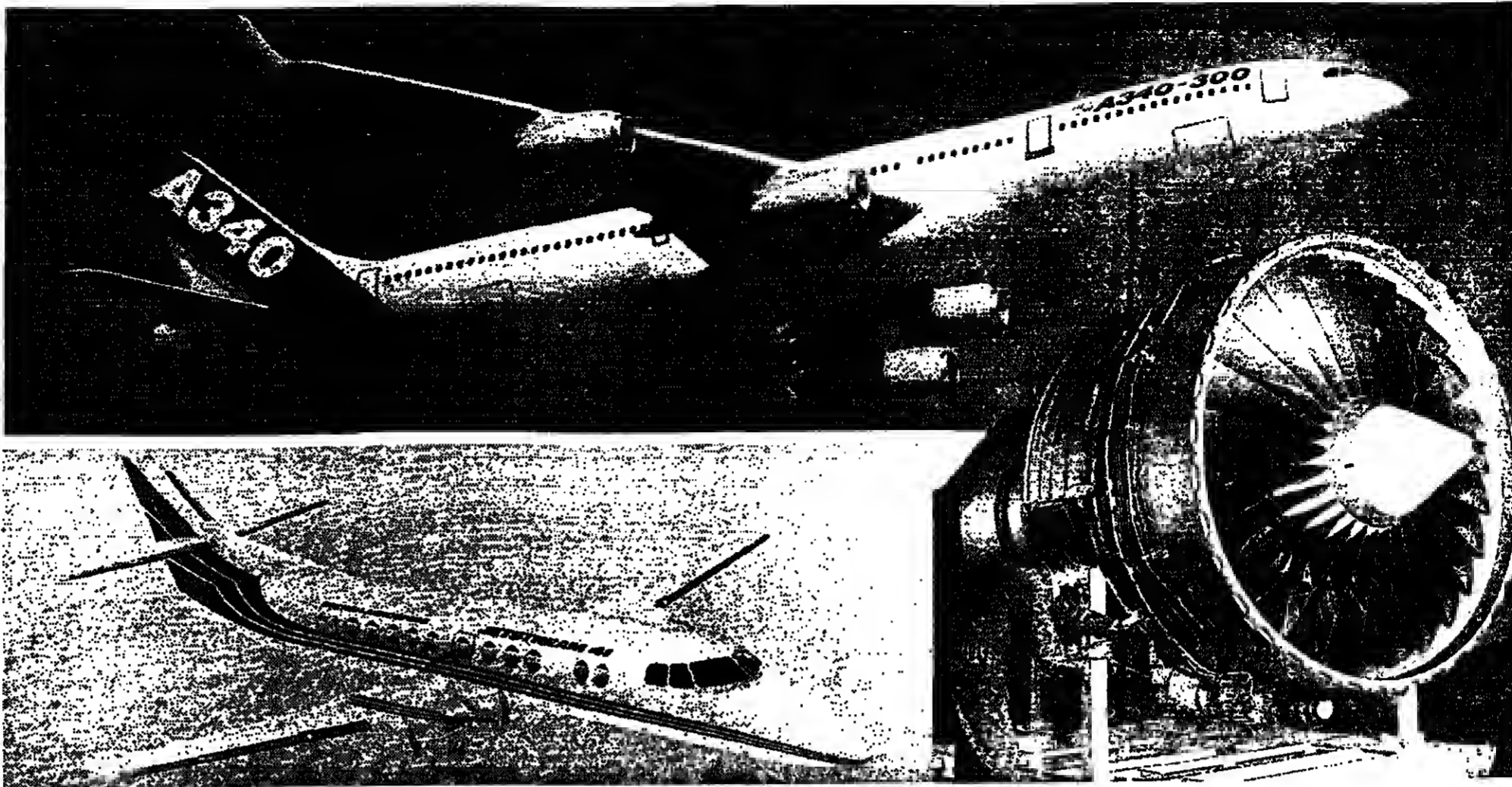
Daimler-Benz of West Germany (which now itself includes Messerschmitt-Bolkow-Bohm), Boeing and McDonnell Douglas of the US, and ahead of such other major aerospace companies as Lockheed of the US, Aerospatiale of France, and GEC and Rolls-Royce of the UK.

The group's rationalisation has been proceeding rapidly over the past two to three years, stimulated by the need to cut costs and improve efficiency in an intensifying competitive climate, but especially as a result of the weakness of the dollar.

The result of the latter is that the dollar revenues from civil aircraft sales do not meet the costs of aircraft manufacture in sterling terms. This, together with continued losses on Airbus wing manufacture, resulted last year in a loss of \$49m on commercial aircraft activities, from a turnover of \$918m.

Of that loss, some \$41m occurred on Airbus wing production, despite the major efforts made by BAE to cut costs (production time per wing set is already down from 74 days to 45, and is due to come down further to about 28 days by 1992, even below Boeing's own wing production time schedules).

BAE is hoping that recent restructuring of the top management of Airbus, including the appointment of a new chairman, Dr Hans Fricke of West Germany, and its own



AEROSPACE PART TWO

Mr Robert Smith (formerly finance director of Royal Ordnance) will result in significant improvements in management quality and financial accountability, and consequently also improved operating efficiency through more competitive tendering.

As part of its effort to reduce costs, BAE is now assembling its Type 125 business jet in 12 weeks per aircraft, against 19 weeks in 1987, and has cut assembly time for the Jetstream 31 from 16 weeks to 10, and of the Type 146 four-engine regional jet airliner from 26 weeks to 12. This has enabled it significantly to cut its inventory costs, thereby further improving its overall efficiency.

In addition, BAE is making significant profits from the military aircraft and support services group, and from weapons and electronics. The military aircraft and support side of the business is

already benefiting from the major new agreement with Saudi Arabia, signed some time ago (called Al Yamamah II), for the continued expansion and updating of the Saudi Arabian air defence establishment, including the provision of new military aircraft, and construction of airfields and other infrastructural facilities.

Professor Roland Smith, chairman of BAE, has said that the group as a whole can expect a "huge improvement"

in turnover and profits stemming from the Saudi Arabian deal.

Some suggestions have put the gross benefit to the UK over the remaining years of this century at as much as £150bn, in the supply of aircraft weapons and support equipment over the years of service life.

Much of this will accrue to BAE for Tornado and Hawk aircraft, and the construction of air bases. Also included will be

substantial procurement of Black Hawk and other helicopters from Westland, with Rolls-Royce engines also heavily involved.

In the meantime, the group is increasing production of its various aircraft, including the Type 146 four-engine regional jet airliner and the Type 125-800 business jet, to meet rising demand.

The privatisation of Short Brothers is now approaching its climax. Over recent weeks, two major bidders - a group comprising GEC of the UK and Fokker of the Netherlands, has been competing with Bombardier, the Canadian transport conglomerate that includes Canadair - to bid for the company.

Their final submissions were made by April 30, and the Government at the time of writing was assessing them. The aim is to sell the company as an entity, for the best possible price, having been obliged not

only to pick up the company's debts of £390m but also to restructure its capital, involving an outlay of public funds estimated to be between £700m and £850m.

One of the key issues is the future of the Short Brothers proposed venture, the FJX, designed to carry 43 passengers over short ranges. Development and initial production of such an aircraft is estimated to amount to about £500m. Some government launching aid is likely to be available, but the rest will have to come from the company's own resources and from any international partners it may secure.

The future of such a venture will depend entirely on who takes over the company. If the winner in the contest is Bombardier, it seems certain much of the work done on the FJX will be merged into that company's own New Regional Jet (NRJ) aircraft, a direct competitor in world markets to the FJX.

If the winner is GEC/Fokker, the future of the FJX must be in some doubt, because it would be a direct competitor to Fokker's own 50-seater Type 50 turbo-propeller airliner.

TOP: British Aerospace is building the wings for all the European Airbus, including the latest long-range four-engine A-340 (pictured) and the medium-range twin-engine A-330.

LEFT: The new British Aerospace Jetstream 41 regional airliner, with 29 seats, was launched last month, on the basis that it would win at least 400 orders, mainly from the US market. BAE expects it, and the existing Jetstream 31, a 19-seater, to win more than half the US market for these sizes of airliner.

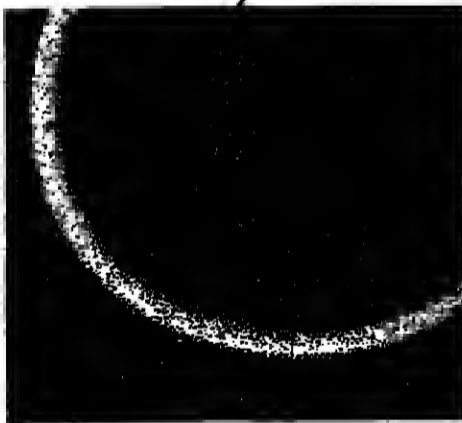
RIGHT: The Rolls-Royce RB-211-524L is the world's most powerful jet engine. Now under development, it will be capable eventually of thrusts of 80,000lbs.

The problem is a difficult one, not only for the potential buyers of the company, but also for the Government, which is committed to seeing Short Brothers continuing as a major force in the Northern Ireland economy.

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UNITED TECHNOLOGIES

AEROSPACE 15

Economic modernisation has forced plane-makers to be more profit-oriented, reports Lynne Curry, from Peking

China buys overseas but plans to become self-sufficient

FINANCIAL, bureaucratic and logistical obstacles are hindering China's efforts to upgrade its aircraft and aviation industry, say western analysts. The country is also being held back in its attempts to modernise and enlarge its fleets of civilian and military aircraft, air fields, air traffic control systems, communications networks, and radar and navigational equipment.

"The Chinese have a very big programme to update the whole system, but the scale of the problem is vast," says one western diplomat. "China is trying to do in 10 years what it has taken the US and Europe 50 years to accomplish. The problem ranges from bringing aircraft up to standard, right down to having enough taxis and baggage trolleys at Peking airport."

The country's economic modernisation drive has not only opened up the country to more air travel than ever before, but has forced both the civilian and military aircraft makers to become more profit-oriented. As a result, both sectors are seeking to develop more sophisticated planes in order to cope with the soaring volume of domestic and foreign air traffic.

"The Chinese are seeking to get whatever they can, from whoever they can, with the

highest amount of technology," one aviation expert said.

In building up their aerospace industry, the Chinese have adopted a three-pronged approach, with plans to purchase more foreign aircraft, lease more planes, and produce their own.

Although the long-term goal is self-sufficiency, the Chinese are buying foreign planes and making use of foreign assistance until their own industry catches up with international standards.

The Civil Aviation Authority of China (CAAC) is expanding its fleet by modernising and replacing its ageing Tridents and Soviet Ilyushins with newer aircraft.

Between now and 1998 CAAC is expected to purchase about 90 long-range aircraft, two-thirds of which are foreign. Most orders have been placed with Boeing and McDonnell Douglas.

In addition, Air China, the Peking-based airline of CAAC, is leasing Boeing 737s, Tridents, and aircraft made by British Aerospace.

CAAC has also begun flying more combination passenger/freight planes and recently acquired a 747 freighter to cope with the dramatic increase in air cargo traffic.

"Aircraft manufacturers within China are taking steps

to increase their capabilities," one aviation expert said. "But the manufacturers are not geared up. They don't have the technology to go into large-scale production of airplanes."

Most Chinese civilian aircraft are produced in the provincial capitals of Harbin, Xian, and Chengde and are not long-range aircraft. The Y-12, a short take-off and landing transport plane, is one of the first to be mass-produced and sold abroad.

Many Chinese planes are based largely on Soviet models and do not incorporate modern technology and the higher productivity rates necessary to turn out airplanes in large quantities.

China's first move to acquire the technology for building modern planes on a large scale came with the establishment of a joint venture in Shanghai with McDonnell Douglas. This venture is making 26 MD-80s, to be divided between China Eastern Airline in Shanghai and China Northeastern Airline in Shenyang.

The Chinese are also seeking to develop a trunk liner programme: 160 to 200 passenger planes would be built in China to international standards with foreign assistance. McDonnell Douglas and Boeing are reportedly the main competitors for this project which is likely to

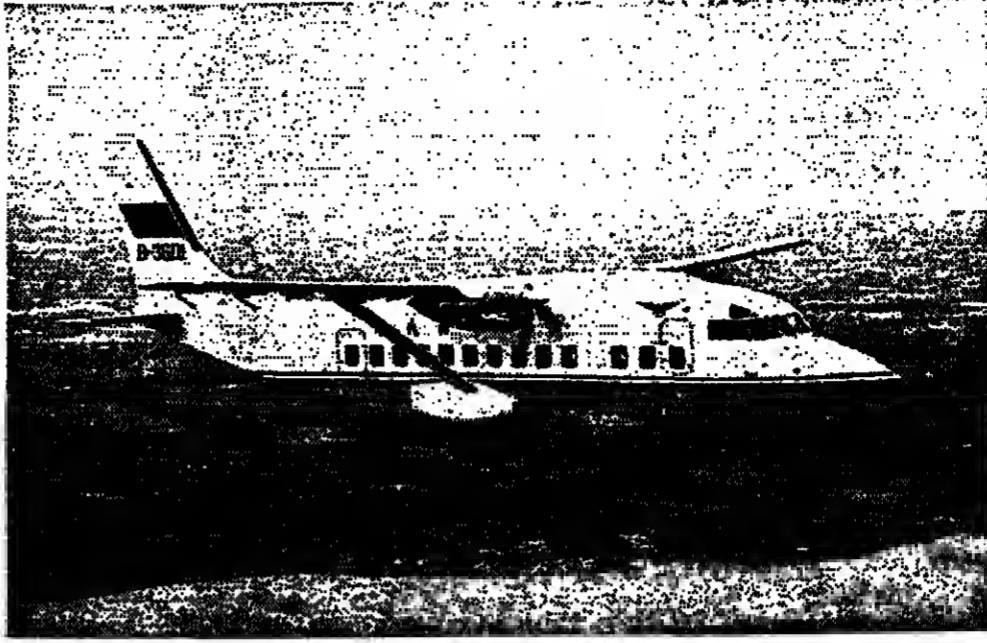
produce a plane similar to the MD-80 or a Boeing 737 or 757. The Chinese are expected to make a decision this month about the kind of plane to be produced.

"If the Chinese invest in this, they will not be buying planes for their domestic fleet," one source said. "This is a big step towards becoming a modern industry."

The Chinese are also developing their support and maintenance systems and have signed joint venture agreements recently with Air China and Lufthansa to help modernise the maintenance and overhaul base at Peking's capital airport. The ultimate goal is to enable the Chinese to take over the bulk of the maintenance work that is currently subcontracted to other countries.

With the creation of three new companies to produce engines, components, and aircraft bodies, China is also attempting to manufacture aircraft equipment for the international market. Aviation experts said the Chinese should be able to break into the aircraft parts market, but are likely to find tough competition from Western engine makers.

The Chinese are already increasingly producing components for foreign aircraft companies. The Xian Aircraft Man-



The first of eight Shorts 300 36-seat airliners ordered by China's Civil Aviation Administration

ufacturing Corporation makes tail fins for Boeing. According to the China Daily, the official English language newspaper, aircraft parts worth nearly \$37m have been delivered to customers in Britain, the US, West Germany, France, Canada, Italy, and Sweden in the

past three years.

But the civilian airlines are not the only ones attempting to expand and renovate their fleets. At the same time, the Chinese Air Force is also using foreign assistance to modernise its aircraft. As the Chinese have retired some of their

older F-5 fighters, they have updated the F-7 with British avionics and sold it for export to other developing countries. The French and Italians are currently in a bidding war to win the contract to improve the A-8, a ground attack fighter. And the Americans are

helping the Chinese to make the F-6, a high-level interceptor, into a more viable fighter.

The Chinese have an unusual policy of making the military pay for its own defence budget. This has led to a variety of money-making schemes. Aircraft factories often manufacture consumer goods in addition to parts for planes. The air force itself has begun operating commercial airlines for civilians and even charters Canadian-made Boeings to the International medical rescue group SOS.

Even so, the Chinese face serious problems. In many areas of communications their technology is decades old, and their understanding of technical concepts is limited. Quality control is not uniform and factories are unable consistently to turn out exact duplicates of aircraft components.

Difficulties have also arisen because the industry is comprised of planes, with often incompatible technical systems, made in both Western and Eastern European countries.

"The Chinese face the terrible problem of introducing a 1989 airline system into a country which is 30 to 40 years behind," one diplomat said. "Even if they buy more planes, they can't handle them."

WEST GERMANY

Daimler waits for takeover to be cleared

THE WEST German aerospace industry stands at a crossroads. The country's partners in the US and the rest of Europe are watching with a mixture of interest and trepidation, to see what direction it will take.

The proposed takeover of Messerschmitt-Bölkow-Blomh (MBB), the largest West German aerospace group, by Daimler-Benz, the motor and engineering conglomerate, would drastically change the industry's competitive position for the 1990s and beyond.

It would enable West Germany to take a bigger role in co-operative aerospace projects which, up to now, have been led almost automatically by Britain or France. This applies to ventures such as the Airbus, the European Fighter Aircraft (EFA), the Franco-German anti-tank helicopter and avionics collaboration in areas such as radar. Mr Edsard Reuter, the Daimler chairman, and mastermind of its diversification strategy, has spoken of Daimler-Benz challenging British Aerospace for leadership in the electronics systems field, for example in the EFA.

The takeover of MBB would give West Germany a bigger role in co-operative aerospace projects which, up to now, have been led by Britain or France

The Daimler-Benz deal must still be spoken about in the conditional because the Bonn government is in the throes of deciding whether it can go through. The Federal Cartel Office ruled in April that the takeover would give Daimler a market-dominant position in aircraft manufacturing.

In view of MBB's activities in other high technology sectors such as transport, the Cartel Office also voiced unease about the likely increase in Daimler's economic power in civilian areas. This applies particularly to the concentration of government research and development funds which would be put at the Stuttgart-based company's disposal.

The takeover, which has been discussed for more than two years, has whipped up a political squall both within and outside Chancellor Helmut Kohl's beleaguered centre-right coalition. However, assuming Mr Helmut Haussmann, the economics minister, in the autumn decides to overrule the Cartel Office's objections, Daimler-Benz would become one of the world's largest and most diversified defence technology concerns.

Daimler-Benz, which in recent weeks has stepped up lobbying and public campaigning in favour of the deal, has already taken a step towards preparing to digest MBB.

Mr Reuter points out it was the Government's idea in the first place for Daimler to take over the industrial ruins at MBB to nationalise West Germany's participation in Airbus. And the Daimler chief has launched a strong attack on Bonn's foot-dragging over the transaction. He implies that

this is adding to uncertainties abroad over the Federal Republic's entire posture on defence and Nato. Doubts about Bonn's commitment to military ventures have arisen as a result of parliamentary opposition to the EFA project. Sales abroad of the Anglo-German-Italian Tornado aircraft have also fallen foul of political squabbling.

In May, Daimler set up as an operating subsidiary Deutsche Aerospace, a company with initial turnover of DM7bn (£2.2bn), to group its existing activities in the aerospace and defence fields.

The centre on the aero-engine manufacturer Motoren- und Turbinen-Union (MTU), the electronic systems operations of the AEG electrical group, and the Dornier aerospace company, the smaller rival to MBB. If the Bonn government overcomes the political hurdles and approves the MBB acquisition, the Ottobrunn-based group will be added to Deutsche Aerospace - and the subsidiary's turnover will double to around DM14bn.

Daimler has three aims. It wants to consolidate the MTU, Dornier and AEG operations brought under the Daimler wing in 1988. The company has discovered that these are too small and fragmented to give Daimler overall international clout in this area.

Mr Reuter wants to secure the motor group's future as a broad based high technology concern. Aerospace will offset a likely levelling-off in Daimler's cars and trucks business in coming years - and will also, according to Mr Reuter, provide important technological "synergy" for the rest of the group's activities.

Lastly, Mr Reuter argues persuasively that only a group run on private sector principles can make a success of the Airbus venture, in which West Germany, through MBB, has a 37.9 per cent stake. MBB, at present majority owned by three West German states, has a reputation for sound technology but chaotic management. It is badly under-capitalised by international standards.

With no shortage of cash, and protected from unfavourable share price developments by the Deutsche Bank, which owns 28 per cent of its equity, Daimler-Benz is talking of injecting DM5bn into the capital resources of Deutsche Aerospace. Mr Reuter says putting Daimler's aerospace activities on to a sound footing could take five years.

British Aerospace and Aerospaciale say they welcome - at least for the moment - the prospect of a stronger German aerospace industry emerging under the Daimler wing. They believe this will help the European industry stand up to the US in worldwide competition.

A Daimler motor, defence and aerospace conglomerate with a turnover of more than DM50bn will be in the business not only of co-operating with the rest of Europe - but also, potentially, of competing against it. Particularly in France, whose own aerospace industry is suffering from fragmentation, the Daimler deal could provide a powerful reason for restructuring in coming years.

David Marsh

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BOEING

AEROSPACE 19

Fokker's management faces some important decisions about the company's future, says Laura Raun, in Amsterdam

Possible purchase of Shorts is most immediate concern

FOKKER OF the Netherlands is racing toward a crucial turning point. Looming ahead are vital decisions about a major acquisition, production expansion, an enlarged "family" of airplanes, and company management.

These decisions could determine whether the Dutch aerospace company survives as a world-class aircraft manufacturer, or is relegated to a parts-maker for others. "For Fokker, the year 1988 was characterised by scale enlargement that was important in many respects," according to the recently published annual report.

Of most immediate concern is the possible acquisition of Short Brothers, the Northern Ireland aerospace company that makes wings for the Fokker 100. Fokker and Britain's General Electric Company have jointly bid for Shorts, which is owned by the UK Government and is being privatised.

More recently, Mr Nederkoorn has claimed that no final assembly - only parts manufacturing - would be done at Shorts. He said less than half of Shorts' 7,800 jobs would be guaranteed - virtually ignoring London's demand that jobs be kept at Shorts, one of Northern Ireland's biggest employers.

Expanding production capacity thus remains a pressing problem, even if Shorts is acquired. Bad delays contributed to Fokker's hefty F1 107m loss in 1987, and deadlines were missed again last year. Only 11 Fokker 100s (and 31 Fokker 50s) were delivered in 1988.

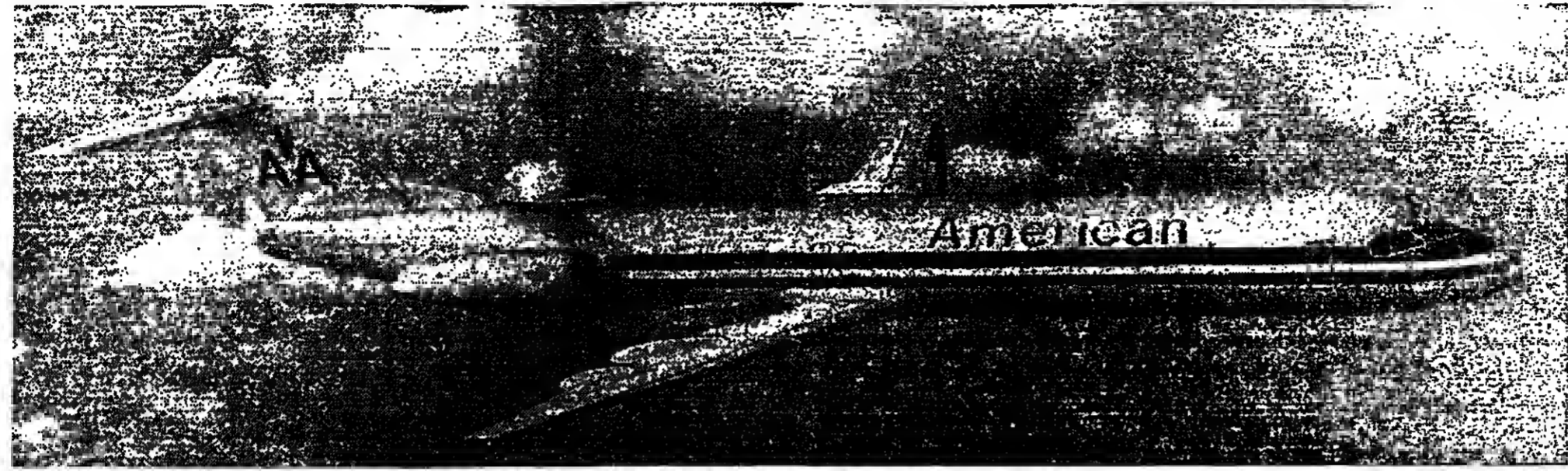
Plans are dramatically to accelerate the Fokker 100 production tempo, so that 33 can be delivered this year. That will be stepped up to 46 by 1991.

Two options under consideration for enlarging manufacturing capacity are: to add a second production line at Schiphol; or to manufacture in the US in co-operation with an American company. Lockheed, Rockwell or Grumman is most likely, and could be cheaper than the F1 200m for another production line at Schiphol.

A new family of aeroplanes also is under consideration, because the pair of F-50 and F-100 craft are "too small a basis," Mr Nederkoorn explains. A decision is expected by late summer on a stretched version of the Fokker 50 with 70 seats.

A dramatic turn around has followed the 1987 bail-out

Fokker has staged a dramatic turn-around from heavy losses and a financial bail-out in 1987. The bail-out, arranged by the Dutch Government and commercial banks, gave 32 per cent of Fokker to the State, which demanded that the company find an international partner to strengthen its resources.



The Fokker 100 twin-jet airliner recently won a major order from American Airlines, for 75 aircraft firm, with another 75 on option

A new family of aeroplanes is also under consideration

June 1. The board of management was supposed to be expanded to four members from the current three under the 1987 bail-out, but no moves have yet been made. A supervisory board vacancy also must be filled.

SKY-HIGH inflation rates and a swelling government budget deficit have still not managed to ground the ambitions of the Brazilian aerospace industry. But the international successes of Embraer, the state-owned planemaker, cannot conceal the domestic economic crisis that is hindering the company as it tries to build and consolidate niches in the air-force trainer and smaller civil commuter sectors.

BRAZIL Sell-off welcomed

ases investors through conversions of Brazil's foreign debt into equity. While a privatisation programme has long been officially in place, the permission to sell a part of a successful state-sector company involved in military work is a new and welcome precedent for the country.

Bandeirante, can go ahead smoothly. Selling options in the plane, which incorporates rear-facing "prop-push" engines and is being developed jointly with Argentina, will be one of Embraer's main objectives at Le Bourget.

Also under discussion at the company's impressive headquarters in Sao Jose dos Campos, in Sao Paulo state, is a project to stretch the popular 30-seat Brasilia commuter carrier. Already 135 are in operation with 15 companies worldwide, with a total of 416 options or sales confirmed at a price of about \$7m each.

to 45, taking it into direct competition with De Havilland of Canada's Dash 8 among others. Embraer believes that client loyalty and ease of maintenance for existing customers will guarantee it a good slice of the market.

Meanwhile, the company is continuing to build on the success of the two-seat Tucano air-force turbo-prop trainer. With 633 already sold to 10 overseas customers, including the UK's Royal Air Force, the next big contract is hoped to be with the authorities in Paris are under way for 85 Tucanos, and should be closed by the end of the year.

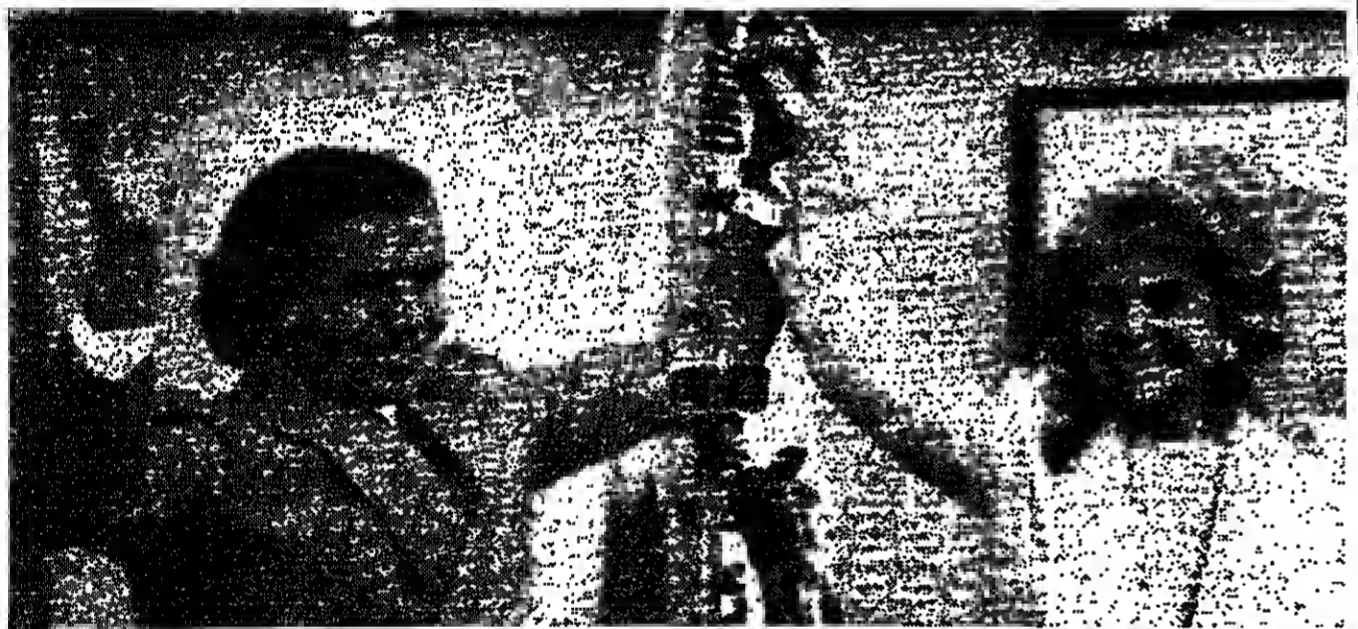
Executives of IAI are starting to speak of life after Lavi, reports Hugh Carnegy

Shekel's devaluation should lift exports

THE ISRAELI aerospace industry was born of the country's huge defence needs, and today it is the tightening of military budgets at home that is forcing the industry to rely more than ever on exports and to look for greater commercial civilian sales.

The dominating feature of life in the past few years for state-owned Israel Aircraft Industries, the country's biggest company, was the cancellation in 1981 of the Lavi jet fighter project.

important mainstays, but with budgetary constraints also taking a grip in Washington, and the resolution of a number of regional conflicts likely to slow demand elsewhere, there is an added onus on IAI to develop its other product lines if it is to fully realise its recovery from the Lavi cancellation.



President-elect Carlos Menem: the score is further muddied by the success of the Peronist party in last month's elections

ARGENTINA Aerolinas' high-risk look

TWO MAJOR deals, which last year promised to lift Argentina's aerospace and air transport industry out of its doldrums, have disappeared into oblivion, unlikely to surface for some time. The most immediately important was the collapse of a planned sale of 40 per cent of the state-owned civil airline, Aerolineas Argentinas, to Scandinavian Airlines Systems.

The semi-privatisation is embroiled in political struggles under the terms of the deal, SAS would in fact pay \$166m, underpricing the company in his estimation. Political squabbles then broke out, with the opposition Peronist party refusing to sanction the deal, which was presented to Congress as required by law by Mr Terragno.

While the semi-privatisation of Aerolineas is thus embroiled in political struggles, it will inevitably be seen as a high-risk venture for anyone wishing to follow in SAS's footsteps. Argentina's other major venture - this time in military aviation - has also dashed initial optimism for profitable international sales.

But American interest has petered out, and Argentina is now left with an apparently useful military trainer, which it cannot sell overseas. In the US, the Pampa is up against stiff competition, including the British Hawk, the Italian MB-339 Aeromacchi, the Caza 101 from Spain, and the Dornier Alpha Jet, a Franco-German production.

Over the next decade, Mr Silva's hopes for his company are: annual sales rising to between \$1.5bn and \$2bn, and consolidation in its current sectors. But he is cautious about any full privatisation of the company. "The idea has its merits and demerits," he observes, "but what we need first is much less government interference."

A few hundred metres from Embraer, Avibras - a private-sector arms and technology company - let leak last month that it is planning to use the Paris Air Show to unveil a major new commercial tie-up with China on satellite technology. Brazil has already signed a \$150m deal, in which the two countries will build up to five low-orbit remote sensing units, using Chinese Long March 2 launchers and Brazilian ground stations.

Early this year, Mr Horacio Juanarena, defence minister, paid a visit to Israel in an attempt to interest Israel in a deal involving part sale, part exchange of the Pampa for Mirage and Skyhawk fighters. Argentina is keen to get hold of several A-4 Skyhawks already purchased from Israel, but blocked by the US following the 1982 Anglo-Argentine Falklands war. Israel is likely to test the Pampa this month. With negotiations between Britain and Argentina over the Falklands still deadlocked, and the new US administration under President George Bush abiding by the sympathetic Reagan line, Argentina is unlikely to find much success either in selling its own Pampa or in getting hold of the fighters it feels itself to need following the severe losses it sustained between April and June, 1982.

Although the Lavi was funded mainly by the Ministry of Defence, two years of heavy losses and write-offs followed for IAI as it re-organised its business after the loss of its strategic mainstay. In the same period, the workforce shrank from 22,500 to 16,000.

Now IAI executives are starting to speak with confidence of life after Lavi. A dramatic sign of the future came last September when IAI and the Israel Space Agency successfully launched their own satellite into space, making Israel the world's eighth space power.

The company has traditionally benefited from well-established links to the US military industries, both directly to the Pentagon and to the US defence contractors. It has, for example, been involved in development work on anti-ballistic missile projects under the Pentagon's Strategic Defence Initiative (the Star Wars programme).

Advertisement for AIR INTER: YOUR FREIGHT AIR LINK TO FRENCH MAIN CITIES. The ad features a map of France with arrows indicating flight routes to and from Paris. Text includes: Domestic daily services to/from Paris (Orly or Charles-de-Gaulle) and 28 cities in France. Connection available with all international flights to/from Paris. AIR INTER FRET logo. Contact info: 1, av. du Maréchal-Devaux, 91551 PARAY-VIEILLE-POSTE, Tél.: (1) 46.75.15.15 / 46.75.13.45, Télex: 265952 F SITA ORY KF IT

INTERNATIONAL COMPANIES AND FINANCE

NWA gives bidders 10 days to revise offers

By Roderick Oram in New York

THE BOARD OF NWA, parent of Northwest Airlines, has given bidders until June 18 to revise their offers to buy the company in an auction which is likely to top \$3bn.

Sun Micro dives out of planned trajectory

Louise Kehoe on the sudden downturn forecast by a fast-growing computer maker

Like a rocket going out of control, Sun Microsystems has careered off its planned trajectory. Sales and earnings growth, which have been soaring, will take a sudden downturn in the current quarter, the computer manufacturer revealed last week.

Until now, it has appeared to be a formula for success. The company has clocked up an annual compound growth rate of over 151 per cent over the past five years to reach projected sales in fiscal 1989 of \$1.8bn.

a new mainframe computer system. It was a decision that had been put off repeatedly as Sun ploughed its resources into research and product development. Ultimately, however, its

market - a company that can challenge IBM, Digital Equipment, Apple Computer and all comers. Sun also remains a champion of "open systems," the trend toward software standards that enable different types and brands of computers to share programs and data.

It is very, very difficult, growing at the rate we are, to forecast accurately. We did the best we could with the data that we had.

CNW agrees \$1.6bn buy-out offer from management

By Deborah Hargreaves in Chicago

CNW, THE Chicago railroad group agreed a management buy-out offer yesterday worth some \$1.6bn. It will be acquired by a group led by senior management and including Blackstone, a New York investment bank, Donaldson, Lufkin & Jenrette Securities and Union Pacific, the railroad group, after conducting an auction over the weekend. It said a cash tender offer of \$50 per share for 91 per cent of its shares - or a total value of \$800m - would begin within five days.

The financial structure of the company envisages new equity totalling \$300m, including \$100m provided by Union Pacific to make capital improvements. Union Pacific is eventually to hold a 25 per cent stake in the merged company - the railroad will hold 100m pay-in-kind preferred shares which will be convertible in five years.

Eastern Air creditors face difficult talks

By Roderick Oram

CREATORS face difficult and long negotiations with Eastern Air Lines over its recovery plan following the breakdown of efforts to find a buyer for the strike-stricken carrier. High demands by Eastern and its parent, Texas Air, were blamed by some of the creditors for the inability of Mr Joseph Ritchie, a Chicago options trader and the last potential bidder, to strike a deal.



Frank Lorenzo pushing to sell airline's assets

The failure was a serious blow to Eastern's unions which had withdrawn their labour in early March to try to force Mr Frank Lorenzo, Texas Air's chief executive, to sell off the carrier. Highly unpopular with his employees, Mr Lorenzo is demanding steep wage cuts.

Paramount posts strong quarter

By Karen Zagor in New York

PARAMOUNT Communications, the renamed Gulf + Western entertainment and publishing group, reported strong second-quarter earnings thanks to the performance of its discontinued financial services business.

Petro-Canada and Neste plan octane booster plant

By Robert Gibbins in Montreal

PETRO-CANADA and Neste Oy, the Finnish energy group, will build a \$300m (US\$490m) methyl tertiary butyl ether (MTBE) plant in Edmonton, Alberta. The product is used as an octane booster in unleaded petrol.

Canada is phasing out leaded gasoline by the end of 1990. Neste Oy will own 75 per cent of the plant and Petro-Canada 25 per cent. Production will be marketed in Western Canada and the US, while another plant, with different ownership, will be built in eastern Canada, possibly in Montreal.

Advertisement for Cabletron Systems Inc. featuring 5,400,000 Shares of Common Stock and a list of underwriters including Merrill Lynch International Limited, Salomon Brothers International Limited, and others.

Advertisement for National Bank of Canada regarding a Notice of Total Redemption for U.S. \$50,000,000 Floating Rate Notes Due 1991.

INTERNATIONAL COMPANIES AND FINANCE

Bitter pill puts KabiVitrum on the mend

Peter Marsh talks to a tough boss who turned round an ailing Swedish drugs company

Jan Ekberg has a tough look about him which may stem from the decade he spent in Sweden's building products industry. Just over three years ago, he took on a new challenge - as president of KabiVitrum, a Swedish drugs group which had some promising products but which had been going through a sticky patch.

Mr Ekberg, 52, had to work hard to knock KabiVitrum into shape. The company is owned by Procordia, Sweden's state-controlled industrial holding group, and made a loss in 1988, just before he took over.

Mr Ekberg introduced more imaginative marketing and tried to raise morale at Kabi, which had been in the doldrums since a health scare that reduced sales of one of its important products.

Another unsettling factor had been the rumours during 1988 of the company being acquired by the parent, a fast-growing Swedish pharmaceuticals group headed by Mr Refaat El-Sayed, an Egyptian-born businessman. That idea fizzled out when Mr El-Sayed was found to be involved in several scandals and was eventually charged with fraud.

Now Kabi - which is Sweden's third largest drugs group, after Astra and Pharmacia, and is best known for its nutrient supplements and expertise in biotechnology - appears to have recovered.

Last year it made two important acquisitions, which helped it boost sales to SKr3.2bn

(\$485m) from SKr1.8bn in 1987 and turn in a pre-tax profit of SKr636m, up from SKr240m.

The turnaround was achieved after Kabi's new boss cut costs by reducing the 2,000-strong workforce by some 10 per cent. He also introduced more efficient marketing, splitting the company into 10 product divisions in which sales staff work side-by-side with research workers rather than in individual departments.

Mr Ekberg says that this approach, coupled with a number of new senior managers, had a "fantastic" effect on Kabi. "There is now much better liaison between the different parts of the company."

He reckons that, coming to Kabi from outside the drugs sector, he could look ahead at its problems. But it was not all plain sailing. "A lot of people asked me what I knew about the pharmaceutical business."

The Kabi president - whose portfolio side to his character is shown in a photograph of him playing football with some of his workforce - knows he has more to do. In drug-industry terms Kabi is a minnow - its sales just about put it into the top 75 medicines companies worldwide.

He wants to double Kabi's turnover over the next five years and increase its presence in the non-Nordic parts of Europe, where it is weak. "We have to be thought of as not a Swedish company but as a European one."

About three quarters of Kabi's sales come from western



Jan Ekberg: job cuts had "fantastic" effect on Kabi

per Kabi in its search for growth, says Mr Ekberg, who adds that the holding company has plenty of cash for possible acquisitions. Part of this cash is the SKr1bn that it raised via its stock flotation.

Although Kabi's sales put it behind the top drug companies, Kabi stands out because of its focused approach to products. By concentrating on narrow fields, Kabi has been able to build sales in areas of limited competition from the giants.

An example is the company's activities in hospital-nutrition products, used in intravenous feeding. Kabi is among the world leaders in this area, which brings in about a third of sales.

Kabi is also strong in products which are used biotechnologically to make drugs based on natural substances. These products account for 40 per cent of sales.

Included in this group is a genetically-engineered form of human-growth hormone, a substance secreted in the body. It is made only in small quantities by people suffering from restricted growth. They need additional sources of this hormone to develop normally.

An earlier version of this hormone, produced by Kabi from corpses, was the subject of a health scare in the mid-1980s. This was related to possible contamination of products and led to a drop in sales. The Swedish company is

now believed to take roughly half the world market in genetically-engineered human growth hormone, worth £180m (\$285m) a year. Competitors include Eli Lilly of the US, Denmark's Novo-Nordisk and Sanofi of France.

Other biotechnology-derived substances sold by Kabi include streptokinase, a drug for removing blood clots which can kill people if they form in the aftermath of heart attacks, and blood-plasma products used in transfusions.

With streptokinase, which is also sold by Hoechst of West Germany, Kabi is gaining from doctors' increased interest in treating heart-attack patients with clot-dissolvers.

The final 30 per cent or so of Kabi's revenues come from products such as drugs for urology and a not particularly impressive group of non-prescription medicines sold mainly in the Nordic countries.

Mr Ekberg says he plans to build on Kabi's strengths by continuing this emphasis on small, tightly defined areas of the healthcare business. He expects the company's high level of research and development spending, which accounts for some 15 per cent of sales, to bring other products related to its current activities.

For instance, the company has high hopes for a group of esoteric, biotechnology-derived hormone products now under development which could help in a variety of conditions from diabetes to skin disorders.

Repubblica plans L10bn increase in capital

LA REPUBBLICA, the top-selling Italian newspaper published by the Mondadori group, will propose a L10bn (£7.1m) capital increase at the end of the month as part of a plan to request a listing on the Milan bourse, AP-DJ reports.

La Repubblica confirmed local press reports of the capital increase, but details were not immediately available from the paper or its publisher, Mondadori, who is headed by financier Carlo De Benedetti.

Reports say that the increase, which would bring La Repubblica's nominal capital to L11bn, would be effected through a rights issue to shareholders. The new share issue would be followed by another capital increase next year and by a share split.

It is understood that the proposals will be presented to shareholders at the company's annual meeting on June 28.

Mr De Benedetti recently acquired control of the outstanding 50 per cent of La Repubblica when Mondadori acquired the L'Espresso publishing group.

This deal caused speculation that the operation would result in a share listing for the Rome-based daily newspaper.

Strong recovery at DnC signals end to lean times

DEN NORISKE Creditbank, once Norway's biggest bank but forced to shrink in size in recent years as a result of massive loan losses, yesterday announced four-month results showing a strong recovery.

Operating profits before tax and losses for the four months more than doubled from NKr278m (\$39m) to NKr573m while a substantial turnaround at the net level produced a profit of NKr460m, against a loss of NKr332m for the first four months of 1988.

DnC, which implemented sweeping management and organisational changes last year, said the recovery stemmed from improved net interest income, increased operating income and a significant reduction in operating expenses.

Helped by staff cuts, operating expenses for the four months fell to NKr384m from NKr1.035bn. DnC said the effects of its streamlining programme had only been partly reflected in the bank's accounts for the four months.

It added that losses on loans and guarantees were on a falling trend and estimated that for the full year these would total NKr1.3bn.

In 1988 loan losses amounted to NKr1.8bn.

Apart from cleaning up its loan book, DnC has been pushing through wide-ranging staffing changes. The number of employees totalled 3,300 at the end of April, with DnC claiming a reduction of "1,058 man-years" since April 1988.

Results of the bank's international operations have shown a clear upturn. DnC London, the largest unit within the international division, increased four-month operating profits from £1.1m (\$6.5m) to £7.7m.

Lively chemicals demand boosts Hoechst earnings

GROUP SALES at Hoechst, the leading West German chemicals company, rose by 13 per cent in the first five months of this year thanks to continuing strong demand for chemicals products, lively foreign demand and satisfactory domestic sales.

Mr Werner Hilger, the chief executive, said yesterday at the group's annual meeting that business had developed "very pleasingly" this year. He voiced optimism for the year as a whole, but gave no forecast for profits or sales.

Last year, group pre-tax profits rose to DM4.1bn (\$2.02bn) on sales of DM4.1bn, leading Hoechst to raise its dividend to DM12 a share. Profits in the first quarter of this year climbed 23 per cent to DM1bn.

Mr Hilger said sales so far this year had been bolstered by the strength of the dollar, alongside strong demand factors.

Hoechst remains committed to the large-scale use of genetic methods for chemicals production, despite strong opposition in Germany. Mr Hilger warned against banning genetic production and said that Hoechst intended to press ahead with its pilot insulin plant, for which it has been given a two-year operating licence, from the beginning of next year.

With all Germany's big three chemicals groups facing capacity constraints, Hoechst had decided to boost its investment plans this year. Total fixed investment is due to exceed DM3bn for the first time, against DM2.87bn in 1988.

Around DM1bn of the total will be spent on the construction of new plant, following more careful capacity expansion in previous years, he said.

● BASF is to merge two UK subsidiaries. BASF Chemicals, a production unit, is to join forces with BASF UK, which is responsible for sales and trading.

Investment income lifts Swiss insurance company

WINTERTHUR, the Swiss insurance concern, reports a 15.2 per cent increase in group profits to SF220.5m (\$130.5m), following a 27.3 per cent increase in gross premiums to SF10.36m.

The company attributed the improvement to growth in investment income, up 21.4 per cent to SF1.8bn. This more than compensated for a 4.3 per cent jump in non-life underwriting losses to SF437.5m.

Winterthur attributed this to rising underwriting losses in France and a general deteriora-

Outsiders able to invest in new electronics unit

THE CAPITAL of a new flight electronics unit set up by France's two leading state-controlled electronics and aviation groups will be open to outside investors, Reuters reports from Paris.

The new venture, announced in February between Aerospatiale and Thomson-CSF, will be about 52-per-cent-controlled by the two groups via a jointly-owned holding company. Aerospatiale will hold a further 10 per cent on its own and the remaining 38 per cent will be traded on the Paris bourse.

AMB confirms 16% rise in net profits last year

AACHENER UND MÜNCHENER Beteiligungen (AMB), the big German insurance group 20 per cent owned by Royal Insurance of the UK, has confirmed that net profits for 1988 increased by 16 per cent to DM64.6m (\$33m).

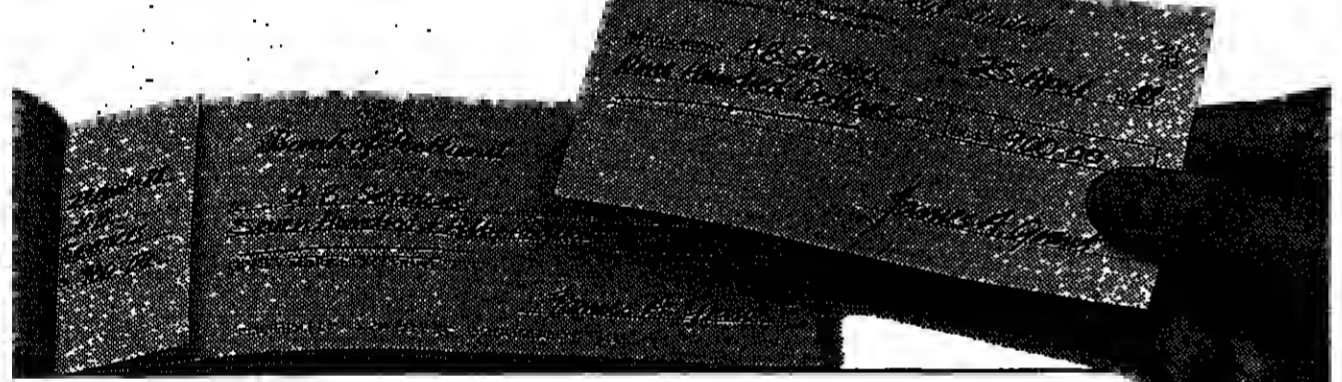
The company expects profits for 1989 to exceed those of 1988 and says its efforts to expand into other areas of financial planning will continue to play a prominent role.

Operating profit rose 3.8 per cent to DM12.8m last year. AMB plans to maintain its dividend at DM12.50 a share.

The company, which through several strategic acquisitions in recent years has become one of Europe's largest insurance companies, says it plans to ask shareholders for permission to increase its nominal capital by DM110m for unspecified future purposes.

Chairman Mr Helmut Gies says he has no concrete plans for the money, but says AMB wants to be able to act quickly in the burgeoning European market.

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TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 13 June 1989

- The Bank of England announces the issue by Her Majesty's Treasury of ECU 800 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 13 June 1989. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.
 - The ECU 800 million of Bills to be issued by tender will be dated 15 June 1989 and will be in the following maturities:
ECU 300 million for maturity on 13 July 1989
ECU 300 million for maturity on 14 September 1989
ECU 200 million for maturity on 14 December 1989
 - All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 13 June 1989. Payment for Bills allotted will be due on Thursday, 15 June 1989.
 - Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
 - Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.
 - Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 15 June 1989 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.
 - Her Majesty's Treasury reserve the right to reject any or part of any tender.
 - The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989. All tenders will be subject to the provisions of that Information Memorandum.
 - The ECU 50 million of Bills to be allotted directly to the Bank of England will be in the following maturities:
ECU 25 million for maturity on 14 September 1989
ECU 25 million for maturity on 14 December 1989
These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum in order to facilitate settlement.
 - Copies of the Information Memorandum may be obtained at the Bank of England, UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.
- Bank of England
6 June 1989

INTERNATIONAL COMPANIES AND FINANCE

NTT strives to rehoist its standard

Japan's largest company is stuck in a mire reports Stefan Wagstyl

When Mr Haruo Yamaguchi took over a year ago as president of Nippon Telegraph & Telephone, Japan's largest company, he seemed to have everything going for him. The hand-picked successor of Mr Hisashi Shinto, one of Japan's greatest post-war industrialists, Mr Yamaguchi inherited a company brimming with confidence. NTT was riding high on the stock market. It was the most popular company among graduate job-seekers. It had the ear of bureaucrats and government ministers. It was seen as a standard-bearer of Japan's advance in high-technology.

Mr Yamaguchi could hardly have imagined that a year later he would be touring NTT's offices throughout Japan trying to restore his employees' broken morale.

The immediate reason for the company's fall from favour has been the involvement in the Recruit affair of Mr Shinto and two other former NTT executives. The three are awaiting trial on charges of bribe-taking.

But the malaise goes deeper than this. At bottom, NTT is the victim of the unrealistic expectations which were fostered both inside and outside the company.

NTT shares, which were originally sold at ¥1.6m (\$11,200) a share, doubled in days to ¥3.2m. A year ago they were still above ¥2.4m. Now they are at ¥1.6m. The fall was carried away by the glamour created by the group's privatisation masterminded by Mr Shinto. Instead of building on his mentor's successes, 64-year-old Mr Yamaguchi has to pick up the pieces.

In an interview with foreign journalists Mr Yamaguchi identified dealing with the aftermath of the Recruit affair as his first priority. He says that the group will not be making any organisational changes following the affair since the scandal involved a few individuals, not the company as a whole.

He adds that the direct effect on the company's sales has been negligible. People have not stopped using the telephone. Several public bodies

have temporarily crossed NTT off their list of suppliers for building contracts. But Mr Yamaguchi says the losses amount to just a few billion yen.

Nevertheless, Mr Yamaguchi recognises there is a great deal to be done before NTT recovers from the Recruit affair. "We would very much like to regain the trust of our customers," he says. The group has launched a campaign called Best Service, designed to renovate staff, some of whom have suffered abuse and insults from customers over the company's involvement in Recruit.

The campaign is more than just a slogan. Industry analysts are concerned that, in the wake of Recruit, NTT might revert to the bureaucratic attitudes which prevailed before privatisation, when the company was often criticised for being insufficiently responsive to customers.

Mr Yamaguchi says there is no change in the commitment. NTT has fostered since privatisation to becoming more customer-orientated. Similarly, he says there will be no change in NTT's plans to expand new high-technology businesses, a strategy which was close to the heart of Mr Shinto and which led directly to NTT's involvement with Recruit.

Recruit leased high-speed data transmission circuits from NTT and rented them out to clients. The business has caused a loss of ¥1.5bn. Mr Yamaguchi says that the deal, though Recruit is finding it difficult securing new customers because of the affair.

At the same time as Mr Yamaguchi is dealing with the Recruit fall-out, he is under pressure from three other directions - increasing competition in Japanese telecommunications, growing demands for a break-up of NTT, and preparations for the planned sale of another tranche of government-owned NTT stock later this year.

Last year, NTT reported a 39 per cent increase in pre-tax profits which catapulted it to the top of the earnings table, above such giants as Nippon Securities and Toyota Motor. In the year to March, profits dropped to ¥1.5bn, or 10 per cent. Yesterday's announcement



Haruo Yamaguchi: dealing with Recruit aftermath

expanding Japanese economy, revenues were flat because NTT was forced to cut rates in response to competition from its fledgling rivals. These new companies were licensed only in 1986 in a key element of the Government's liberalisation of telecommunications.

From six companies in 1986, the number of new carriers allowed to install their own circuits has soared to 39. By concentrating on the most profitable parts of the market, especially long-distance calls, they have hit NTT's profits hard. NTT says that on the lucrative corridor linking Tokyo, Nagoya and Osaka, the new companies' share has climbed from 2 per cent in 1988 to 9 per cent in 1989. Mr Yamaguchi says that at peak times the new companies' share hit 30 per cent.

NTT expects no end to the pressure on its long-distance revenues.

Quite apart from competition, the Government is keen to see more rate cuts for the sake of promoting the economic development of some of the remote, investment-starved corners of Japan.

In response, NTT is stepping up marketing - through the Best Service campaign - and cutting costs. The payroll has fallen from 297,000 two years ago to 280,000. It will fall further. The group is also investing in new services. This month it introduced Green Communication System, a mobile telephone for golfers, complete with optical fibre

connections instead of wires to minimise the risk of lightning.

On a bigger scale, NTT has brought forward from 1992 to next year the start of ISDN, an integrated digital network covering the whole of Japan suitable for linking computers.

But the group is under no illusions about the impact of competition on its financial performance. Mr Yamaguchi says revenues and profits will be level "for a while."

In the meantime, Mr Yamaguchi has to consider a review of NTT's future currently being carried out by the Ministry of Posts and Telecommunications. This was originally intended to be a post-privatisation assessment of NTT's performance. But it has rapidly become dominated by a single issue - should NTT be broken up, as AT&T was in the US, or allowed to remain a single company.

NTT's critics have long argued that a company with 280,000 staff is too big to manage. Some of them have seized on the Recruit affair as proof of fundamental weaknesses in management structure.

Mr Yamaguchi is preparing to give evidence to the ministry in the next few weeks. He intends to argue that the costs of breaking up NTT into regional companies will be very high, since the separate units will have to duplicate many services. Also, there is no good way of dealing with operational operations as NTT's highly regarded research laboratories.

"Telecommunications are not like railways," says Mr Yamaguchi, referring to the fact that Japan National Railways has been divided into regional companies prior to eventual privatisation. Regional telecommunications companies would have difficulties introducing all kinds of changes, including technological ones, simultaneously.

The argument over a possible break-up of NTT is certain to affect plans for the sale of future tranches of NTT shares. The Ministry of Finance, worried about the depressed share price, has indicated that a sale planned for this autumn will be postponed. It may even be postponed.

Adsteam purchases 15.7% AWA stake

By Chris Sherwell in Sydney

ADELAIDE STEAMSHIP, the Australian conglomerate controlled by Mr John Spalvis, yesterday took a strategic 15.7 per cent stake in AWA, the restructured communications and electronics group formerly known as Amalgamated Wireless Australasia.

Adsteam acquired the bulk of its holding from Pacific Assets for A\$1.10 per share, well above market price. AWA shares finished at A\$1.15, up 10 cents on the day in another

wise weaker market.

AWA welcomed Adsteam's presence, saying it would bring greater stability and financial strength to the group. Adsteam said the acquisition represented a long-term investment. Broking analysts said AWA had looked a takeover possibility for some time, and suggested that Adsteam could lift its stake higher or wait an offer from a mainstream electronics group - or both.

Yesterday's announcement

follows a disappointing half-year profit result at the end of March, which coincided with the surprise resignation of Dr Peter Crawford as managing director.

His move was said to have been the result of differences over the restructuring programme with Mr Peter Mason, AWA's chairman, who headed Pacific Assets. AWA's other principal shareholders are the Capita Financial Group and the AMP Society.

Last year the 75-year-old group said its strategy was to concentrate on its core businesses of high technology defence and aerospace, communications systems and telework, information systems and electrical and electronic services.

The restructuring programme began in 1987 after the group reported losses of A\$60m (US\$37.5m) as a result of disastrous foreign exchange trading.

Goldberg buys Brick & Pipe

By Chris Sherwell

MR ABE GOLDBERG, the Australian textile magnate who recently made a bid at Tootal in Britain, yesterday acquired control of Brick & Pipe Industries, the largest brickmaker in Victoria and South Australia.

His move into a new manufacturing sector was initiated at the end of last month when he launched an A\$4 per share offer which valued Brick & Pipe at around A\$380m (US\$237.4m).

His surprise offer followed

another bid some two weeks earlier by Industrial Equity (IEL), the Australian arm of Sir Ron Brierley's New Zealand-based empire.

IEL had bid A\$3.50 per share, the same price as it had paid the building products group CSR for its 18.2 per cent holding.

The purchase gave it an overall stake of 38 per cent.

Mr Goldberg made his counter-offer after soaring a 19.8 per cent stake through purchases from Brick & Pipe's two other

major shareholders, the Swire group and Hanson Trust, leaving them with around 5 per cent each.

Mr Goldberg's move provoked confusion over whether CSR was committed to sell to IEL, which would have deeded CSR shareholders the better Goldberg offer.

But IEL and CSR apparently agreed to divide the profit from selling the CSR stake to Mr Goldberg at A\$4 instead of A\$3.50, and he duly won control.

REMY FINANCE B.V.
FRF 300,000,000
FLOATING RATE NOTES
DUE 1993

For the three months, June 6, 1989, to September 5, 1989, the rate of interest has been fixed at 8 1/8 % PA.

The interest due on September 5, 1989 against coupon or if will be FRF 230, and has been computed on the actual number of days elapsed (92) divided by 360.

SOCIETE GENERALE
ALSACIENNE DE BANQUE
16, Avenue D'Alsace
LUXEMBOURG

U.S. \$100,000,000

Takugin International (Asia) Limited
(Incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997
Guaranteed as to payment of principal and interest by
The Hokkaido Takushoku Bank, Limited
(Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from April 11, 1989 to October 11, 1989 the Notes will carry an interest rate of 10 1/8 % per annum. The interest amount payable on the relevant interest payment date, October 11, 1989 will be U.S. \$5,666.46 for each Note of U.S. \$100,000 denomination and U.S. \$13,661.46 for each Note of U.S. \$250,000 denomination.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

June 7, 1989

TOPS SERIES III LIMITED
(Incorporated with limited liability in the Cayman Islands)

U.S. \$110,000,000

Series III Floating Rate Trust Obligation
Participation Securities due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$159,810,000

For the period 2nd June, 1989 to 4th December, 1989 the securities will carry an interest rate of 9.65% per annum with a coupon amount of U.S. \$12,397.57 per U.S. \$250,000 denomination and U.S. \$24,795.14 per U.S. \$500,000 denomination, payable on 4th December, 1989.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

Korea Exchange Bank
£100,000,000

Floating Rate Notes due 1994
Sterling Denominated Notes

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 31st May, 1989 to 31st August, 1989 has been fixed at 14.5625% p.a. The Coupon Amount payable on 31st August, 1989 against presentation of coupon number 19 will be £183.53 for the £5,000 Notes and £9,176.37 for the £250,000 Notes.

Bankers Trust Company, London Agent Bank

NOTICE OF PREPAYMENT

US\$ 40,000,000
3% Convertible Notes due 2001

Convertible into ordinary shares of Espirito Santo Financial Holding S.A. Issued on a fiduciary basis by Kredietbank S.A.-Luxembourgise representing beneficial interests in a loan made by it to **Espirito Santo Financial Holding S.A.**

In accordance with paragraph 6 (b) of the Terms and Conditions of the Notes, notice is hereby given that Espirito Santo Financial Holding S.A. will redeem on the next interest payment date, i.e. July 23, 1989 the total amount remaining outstanding of the above-mentioned Notes at 104% of their principal amount.

Notes may be converted into ordinary shares of Espirito Santo Financial Holding S.A. up to and including the last business day in Luxembourg prior to July 23, 1989, in accordance with paragraph 5 of the Terms and Conditions of the Notes.

Payment of interest and premium due on July 23, 1989 and reimbursement of principal will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from July 23, 1989

Luxembourg, June 7, 1989

The Conversion, Transfer and Paying Agent
KREDIETBANK S.A. LUXEMBOURGISE

MALAYSIA

US \$300,000,000
Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 7th June 1989 to 7th December 1989 the Notes will carry an interest rate of 9 1/2 % per annum. The relevant interest payment date will be 7th December 1989 and the Coupon Amount per US\$ 50,000 will be US\$ 2,414.58 and per US\$ 250,000 will be US\$ 12,072.92

Reference Agent
Bank of Tokyo International Limited

June, 1989

Legrand

Annual General Meeting

The Annual General Meeting took place in Limoges on May 24, 1989, with Mr. François GRAPPOTTE in the chair. All the resolutions submitted were approved.

The 1988 consolidated financial statements show:

- a 14% rise in net sales to FRF 5,618 billion,
- a 30% increase in net income to FRF 595 million.

LEGRAND will be raising its dividend per share by 12%, i.e.:

- FRF 42.50 (FRF 53.75 including tax credit) per ordinary share,
- FRF 58.00 (FRF 102.00 including tax credit) per preferred share.

Taking account of interim dividends declared on February 1, 1989, the balance will be made payable as from June 15, 1989.

In his address, the Chairman stated that the Group will work tirelessly to strengthen its positions in its line of business, at home and abroad. As of the end of April 1989, consolidated sales were up 13% (10% on a comparable basis).

FINANCIAL INFORMATION: G. BAZIL, G. SCHNEPP 01 (43.88.01.80 (FRANCE))

Hooker starts drastic asset sale programme

By Chris Sherwell

HOOKER CORPORATION, the Australian property and retail group controlled by Mr George Hercus, has embarked on a drastic asset sale programme to slash its burdensome gearing ratio.

Mr Hercus has said the plan aims to realise A\$1bn (US\$756.6m). But the figure is doubted by analysts, particularly as Hooker has effectively declared itself a forced seller in a weakening market.

Dwindling confidence in Hooker has been reflected in a sliding share price. From A\$2.10 at the end of last year, Hooker shares fell to A\$1.50 in early May. By this week they had tumbled to A\$1.23.

The biggest worry has been heavy borrowing - the group's debt is put at A\$1.2bn - and reported liquidity problems in its US "supermarket" retail properties and retail chains.

Earlier this year, Australian Ratings, the local credit rating agency, downgraded the company to BB minus after the National Companies and Securities Commission (NCSC), Australia's stock market watchdog, objected to Hooker's accounting treatment of debt.

Mr Hercus, in last week's announcement of the A\$1bn asset sale, said Hooker was "currently negotiating" the dis-

posal of all its Australian retail properties, its US housing portfolio and the Merksamer Jewellers US retailing operation.

Also for sale were its interests in property funds management and resources. In addition, a number of property assets could be sold or joint ventured.

Still being retained, he said, were the group's housing, project development and real estate operation in Australia, and its project development, retail stores and real estate operation in the US.

Mr Hercus's Herfield group acquired a controlling 54 per cent interest in Hooker in 1985. The other principal shareholders are Mr Rodney Adler's FAI Insurances, with around 8 per cent, and Barille Corporation, controlled by a former Hooker managing director, with around 2.5 per cent.

Last year, Mr Hercus failed in an attempt to take the group private with an offer of A\$2.30 per share.

Hooker said last week it would sell a number of US industrial properties to Kajima, the large Japanese construction group.

Industrial Developments International, a Kajima subsidiary, will pay US\$60m for the properties

All of these securities having been sold, this advertisement appears as a matter of or record only.

\$200,000,000

Finnish Export Credit Ltd

9 1/2 % Notes due June 1, 1999

Goldman, Sachs & Co.
Merrill Lynch Capital Markets
Morgan Stanley & Co.
Prudential-Bache Capital Funding

May, 1989

INTERNATIONAL CAPITAL MARKETS

Record fixed-rate \$ deal for BAT

By Andrew Freeman

THE LARGEST fixed-rate dollar deal by a non-US corporate borrower was launched for BAT International Finance yesterday.

New-issue activity on the Euromarkets as a whole contracted, however, with syndicate managers complaining of frustration at the lack of new paper.

The BAT \$400m five-year deal, brought by Credit Suisse First Boston with a 9% per cent coupon, was priced at 101 1/2 to yield some 80 basis points over Treasuries. CSFB launched the deal at less 1% bid, inside fees and offering a spread of 83 basis points over Treasuries.

Traders reported good demand for the bonds amid comment that the terms were extremely generous. Although there were some institutions unable to buy the paper because of BAT's credit rating, dealers reported large orders in the market from a wide range of investors.

The lead manager was quoting the paper at less 1.55 bid, well inside underwriting fees of 1% per cent. In late trading brokers were bidding the bonds at less 1.49, while the

spread against Treasuries was tightening to around 78 basis points.

Mr Richard Desmond, BAT Industries group treasurer, said the deal marked the company's return to the Euromarket after a long absence. The purpose of the issue was to refinance some of the

INTERNATIONAL BONDS

short-term borrowings for last year's takeover of Farmers, the US insurance company. The issue proceeds were accordingly unwrapped.

Mr Desmond commented that the deal had been priced to achieve broad distribution and that the terms had taken the large size of the deal into account.

BAT intends to refinance more of its borrowings on the Euromarkets as opportunities arise, but is not announcing a formal funding programme.

In Switzerland, more straight-maturity issues encouraged sentiment,

although secondary market turnover was still thin. The recent Dai-ichi convertible public tranche was trading at less 4 bid, after final terms were set by Credit Suisse, the lead manager.

The World Bank tapped the market with a SFR100m 15-year deal via Swiss Bank Corporation. The bonds came with a 6% per cent coupon and were priced at 101 1/2. The issue is callable at its launch price after 10 years and on coupon dates thereafter at a declining rate.

The lead manager was quoting the bonds at less 1% bid, inside underwriting fees. There was comment from some dealers that the maturity was too long for some investors.

Shearson Lehman was the lead manager of a SFR100m 10-year deal for Great Belt, the Danish construction company. The government-guaranteed bonds offered a 6 per cent coupon and were quoted inside fees at less 1% bid by the lead manager.

In Germany, prices eased around 15 pennings amid thin turnover worries over the strength of the US dollar. Lon-

don & Edinburgh Trust came to the D-Mark sector for its first borrowing on the international bond market, issuing a DM100m seven-year deal via BHF Bank.

The bonds carried a 7% per cent coupon and were priced at 99 1/2.

Dealers reported an average response because of lack of familiarity with the borrower, and the lead manager was quoting the bonds at 1/4 point outside underwriting fees at less 2 1/2 bid. At that level, the bonds yielded around 8.08 per cent.

There was comment that it was possible to conduct attractive asset swaps.

Late in the day, a L100bn three-year issue was launched for Swedish Export Credit (SEK), with Italian International Bank as the bookrunner and Bankers Trust and Monte Dei Paschi di Siena as joint lead managers.

The bonds came with a 12% per cent coupon and were quoted at less 1% bid, on fees.

Daiwa Bank (Capital Management) yesterday began making market in Euroyen bonds.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount in, Coupon %, Price, Maturity, Face, Book runner. Includes entries for US DOLLARS, AUSTRALIAN DOLLARS, SWISS FRANC, and LIRE.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table with columns: US DOLLAR, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLES, SWISS FRANC, and AUSTRALIAN DOLLAR. Contains detailed bond listings with prices and yields.

Seoul set to clear Sammi Eurobond

By Maggie Ford in Seoul

FOLLOWING the South Korean Ministry of Finance's decision to raise the cap on the Korea Fund, listed on the New York Stock Exchange, the ministry is shortly expected to approve the issue of the country's first bond with warrants.

The Korea Fund, in which foreigners can invest indirectly in South Korean equities, was set up in 1984 with capital of \$60m, later raised to \$100m. Its capital will now be increased to \$150m.

An approval of the C\$50m (US\$48m) bond, to be issued on the Euromarket, will enable Sammi Steel, a specialty steel maker based in Seoul, to complete the financing for its purchase of a subsidiary of Rio Algom, the Canadian company, announced last month.

Sammi's acquisition, for C\$250m, is the first big foreign purchase by a South Korean company. The deal involves the sale of Rio Algom's Atlas Specialty Steel subsidiary and will make Sammi the largest specialty steel maker in the world.

Sammi is believed to be interested in the technology offered by Atlas, and in opportunities to expand its export markets under the US-Canada trade pact.

The company is the second-largest South Korean steelmaker and a big supplier of special steels to Hyundai Motor, the South Korean car maker, which recently opened a plant in Canada.

The South Korean Government has encouraged companies to expand plants abroad to avoid trade friction in export markets.

South Korean steelmakers, including Posco, the state-controlled but partially privatized market leader, have been enjoying record profits due to the sharp rise in domestic demand as a result of South Korea's phenomenal growth in both exports and domestic demand.

Rio Algom made operating income of C\$1.7m on sales of C\$20m in 1987 and has produced a record of improving results over the past three years.

The deal is to be financed by a combination of a C\$200m syndicated loan arranged by three leading South Korean banks, along with the Korea Fund.

South Korean convertible bonds have become increasingly popular since the Government announced that, in 1981, foreign investors holding bonds will be allowed to convert them into shares on the Seoul stock market.

At present, the market is closed to foreign investors, except through the bonds and two funds, including the Korea Fund, all of which trade at a premium.

The decision by Sammi to buy a foreign company rather than open up its own plant follows increasing interest among local business groups in foreign mergers and acquisitions.

Thailand approves Europaper plan

THE Thai Cabinet has approved a Finance Ministry plan to stand up to US\$800m worth of Eurocommercial paper this month. Renter reports from Bangkok.

A government spokesman said the paper, of up to one-year maturity and redeemable in US dollars, yen, Ecu or other currencies, was expected to carry yields below London interbank offered rates.

The spokesman said the ministry planned the issue to raise short-term funds for Thai state enterprises which would use them to refinance their outstanding, higher-cost debts.

NEW ISSUE

These Bonds having been sold, this announcement appears as a matter of record only.

MAY, 1989



U.S. \$150,000,000

Japan Finance Corporation for Municipal Enterprises

9 7/8 per cent. Guaranteed Bonds due 1999

unconditionally and irrevocably guaranteed as to payment of principal and interest by

Japan

Issue Price 101 1/2 per cent.

IBJ International Limited

Merrill Lynch International Limited

Bank of Tokyo Capital Markets Group

Banque Paribas Capital Markets Limited

Chase Investment Bank

Crédit Commercial de France

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Goldman Sachs International Limited

Kleinwort Benson Limited

LTCB International Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

NatWest Capital Markets Limited

Nomura International plc

Prudential-Bache Capital Funding

Salomon Brothers International Limited

Shearson Lehman Hutton International

Swiss Bank Corporation

UBS Phillips & Drew Securities Limited

S. G. Warburg Securities

Yamaichi International (Europe) Limited

New Issue

This announcement appears as a matter of record only.

\$90,475,000



LAC Minerals Ltd.

7,700,000 Common Shares

and

3,850,000 Common Share Purchase Warrants - 1989 Series

Price: \$11.75 per Unit

RBC Dominion Securities Inc.

Wood Gundy Inc.

Gordon Capital Corporation

Nesbitt Thomson Deacon Inc.

ScotiaMcLeod Inc.

May 1989

INTERNATIONAL CAPITAL MARKETS

US Treasuries unmoved by lower Fed funds range

By Janet Bush in New York and Stephen Fidler and Andrew Freeman in London

THE US Federal Reserve yesterday signalled clearly that it has eased monetary conditions and has pushed its target range for Fed Funds around 1/4 point lower to perhaps a range of 9% to 9 1/2%.

GOVERNMENT BONDS

as the easier Fed Funds rate on Monday had convinced many in the market that the Fed was already easing policy a notch.

In late trading, the short end of the yield curve was around 9 1/2% point lower while the benchmark long bond was quoted as much as 1/4 point higher.

The recent bonds rally has been shared by the short end of the yield curve which is trading at yields substantially below even the new Fed Funds rate target.

The upward bias at the long end of the market was attributed more to continued strength in the dollar than the confirmation of easier monetary policy which has been built into the rate structure in the bond market for weeks.

Although there has been a mounting body of evidence that the economy is slowing and the dollar remains well bid, inflation still remains above acceptable levels as far as the Fed is concerned.

The recent bonds rally has been shared by the short end of the yield curve which is trading at yields substantially below even the new Fed Funds rate target.

IN MANY European bond markets, the swings of the dollar provided the main focus of activity. As the US currency surged in morning trading, so the markets lost ground.

In West Germany, prices fell by 20-30 pips in the bond market in morning trading, but had recovered 5-15 pips in afternoon trading.

Although it had little impact on the market, the Bundesbank said it would make allocations tomorrow on a 35-day variable rate repurchase tender to replace \$12.1bn of liquidity draining from the system.

UK government bonds had an inactive day yesterday, with prices ending largely unchanged at the shorter end of the maturity range.

Dealers said it was a case of old worries persisting. After a good opening, sterling reverted to its weak form amid a general lack of confidence in the government's exchange rate policy.

Investors are reported to be looking ahead to inflation and average earnings figures next week. The latest round of forecasts from leading economists was pessimistic, inspiring talk of 16 per cent base rates.

Crédit Agricole moves into Switzerland

By William Dullforce in Geneva

CRÉDIT AGRICOLE, Europe's biggest banking group by terms of assets and shareholders' funds, yesterday inaugurated a branch in Geneva in its first move into the Swiss market.

This is the latest step under an internationalisation strategy for France's "farm bank", which was privatised in January 1988 and which is now owned by 92 caisses régionales.

Mr Philippe Jaffre, its director-general, said a subsidiary would be established in Luxembourg later this year and plans were ripe for Singapore and London.

With these three installations Crédit Agricole will have footholds in 20 countries, including Tokyo, New York and London.

The Geneva branch, with an initial staff of 40, will concentrate on trade finance, foreign exchange and Treasury operations, and will try to penetrate the market for private asset management.

With assets of about FF1,300bn (\$195bn) and FF1,500bn in equity, Crédit Agricole ranks just behind the six biggest Japanese banks on a worldwide scale.

It will publish consolidated accounts for the first time next year. Mr Jaffre said net consolidated earnings for 1988 would have been about FF8bn and would need to be improved.

Lloyds defines a role for SMH

Haig Simonian on the UK bank's plans for its German offshoot

WHEN Lloyds Bank of the UK bought the bulk of Schröder, Münchmeyer, Hengst (SMH), the West German private bank then still owned by a massive lending scandal which later took its managing partner to jail, it seemed what bankers might politely call a "courageous" step.

Later, as the German capital markets were liberalised and foreign institutions scrambled in, opinion changed. Within two years of the January 1984 acquisition, Lloyds was judged to have paid a bargain for a healthy, if somewhat tarnished, name.

Now, after its link with Abbey Life, the UK life insurance group, it seems to be Lloyds, rather than SMH, which has altered. After quitting the UK equities and gilts market and more recently, pulling out of UK government bond trading in New York, Lloyds' attention appears to be focused more on UK retail financial services than either securities or continental Europe.

Not surprisingly, Mr Brian Pitman, Lloyds' chief executive, sees it differently. For a start, he is strongly of the opinion that the bank has quit stockbroking. "We are certainly in the business of stockbroking, but not at our register and fund management businesses," he says.

Growing affluence in both the UK and continental Europe is Mr Pitman's main theme. Taking his cue from the British Government's privatisation, Lloyds is keen to let it develop its institutional broking business. But the crucial event in SMH's relationship with its parent was undoubtedly its adoption of a partnership structure, typical of German private banking, last November.

On the surface, Lloyds' decision to sell off some of SMH's shares to its top management could be interpreted as the first sign of a plan to dispose of its stake altogether.

The reality is very different, according to the five present partners, all but one of whom were previously senior SMH executives. The change was the last stage in a process which began with SMH's gradual recovery after the takeover - when it relied heavily on the association with Lloyds - followed by consolidation after the incorporation of Lloyds' German branches in April 1985.



Brian Pitman: focusing on growing affluence on Continent

national private banking strategy revolves around its Swiss private bank, set up in 1978. The private banking business also incorporates fund management in the Channel Islands and Isle of Man, as well as operations in such plush locations as Monte Carlo, Cannes and parts of Spain.

Fund management is where SMH fits in. The German bank has been "consistently excellent" in managing other people's money, says Mr Pitman. The total is thought to amount to well over DM2bn (\$1.02bn) now, and almost 10 per cent of its 410 employees are involved in research and fund management, out of 180 in securities as a whole.

Under Lloyds' plans, SMH will increasingly look after more than just its German clients' money. Already it advises Lloyds on two German funds run out of the UK.

However, neither Lloyds nor SMH wants the closer link to jeopardise the German bank's traditional contacts with UK institutional investors, which pre-date the Lloyds takeover.

Partly because of its concentration on research, SMH still has a very strong Anglo relationship, Mr Pitman says. Lloyds is keen to let it develop its institutional broking business. But the crucial event in SMH's relationship with its parent was undoubtedly its adoption of a partnership structure, typical of German private banking, last November.

On the surface, Lloyds' decision to sell off some of SMH's shares to its top management could be interpreted as the first sign of a plan to dispose of its stake altogether. The reality is very different, according to the five present partners, all but one of whom were previously senior SMH executives.

executives. The change was the last stage in a process which began with SMH's gradual recovery after the takeover - when it relied heavily on the association with Lloyds - followed by consolidation after the incorporation of Lloyds' German branches in April 1985.

The move fits both its own domestic and its parent's international ambitions. Lloyds' decision to sell up to 25 per cent of SMH to its senior management, led by the five managing partners who now have just under 5 per cent between them, is recognition of the fact that the previous arrangement was no longer suitable following SMH's recovery and Lloyds' departure from much of the securities business.

Rather than an unhappy compromise, SMH staff argued that the bank had to be run more flexibly and at greater distance from its parent.

Involving senior executives more closely by giving them a stake in the business was nothing new to Lloyds, Mr Pitman stresses. Similar steps have already been taken at its Australian and Brazilian subsidiaries. The use of equity options - the obvious method - was ruled out in Germany because of the high local capital gains tax rates.

According to Mr John Hobley, SMH's former chief executive, the decision to go for partnership also fulfilled some very German aims. With demand for good securities staff still booming in Frankfurt, broadening SMH's ownership should boost motivation and morale. The sale of shares to the partners - which Lloyds also helped to

finance - may in time be extended to a broader layer of executives, leaving Lloyds with just over 75 per cent of the bank.

But, says Mr Jochen Neynaber, one of the present partners, emphasising SMH's traditional image and "character" as a German private bank should also increase its appeal to the wealthy Germans and middle-market companies, seen as its most likely clients.

The structure of SMH's business, with a heavy concentration on often privately owned middle-market companies, means the link between private banking, fund management and commercial banking is unusually strong, he explains.

Conducting business with a private bank - where the biggest clients can perhaps deal with one of the partners directly - "is something the customers like."

There is more than vanity at stake, Mr Neynaber says. The feeling of having easy access to a senior level is especially important to the sort of business people who run the successful small or medium-sized private companies which are an important part of SMH's client base.

For such a customer, SMH fits in between the local savings bank used for bread-and-butter business, and a big universal bank.

The link at SMH between wealthy private clients and their businesses is one Lloyds understands well. Mr Pitman says: "You have to ask where the private wealth comes from. The heads of medium-sized companies are seen as traditional Lloyds territory in the UK. "We've got a real expertise in that."

According to Mr Neynaber, in status-conscious Germany SMH's newly enhanced identity should help generate new corporate business as well as satisfying existing customers.

The owner of a successful private company is much more likely to find time for the partner of a private bank - who also carries personal authority - than for even the regional branch manager of a big universal bank.

No matter how great the difference in size between the two banks, things are different when owner speaks to owner, he says.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Red Date, Price, Change, Yield, Week, Month. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

Salomon Inc credit facility increased

TWO internationally syndicated credits for US securities houses have been increased in size, according to Bank of America International, the lead manager, writes Stephen Fidler.

A \$1bn 364-day revolving credit facility for Salomon Inc has been boosted to \$1.5bn and even at that level participating banks have been modestly scaled back.

The Salomon loan carried a facility fee of 10 basis points and a margin of 25 basis points. Since the facility would be for less than a year, it carries a zero risk weighting for capital adequacy purposes.

LONDON MARKET STATISTICS

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Date, Rate, Yield, etc. Lists various financial issues like Treasury bills, Corporate bonds, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Date, Rate, Yield, etc. Lists fixed interest stocks like British Government bonds, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Date, Rate, Yield, etc. Lists rights offers for various companies.

RISES AND FALLS YESTERDAY

Table showing price changes for various market indices and sectors like British Funds, Corporations, etc.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Date, Rate, Yield, etc. Lists traditional options for various companies.

LONDON TRADED OPTIONS

Large table with multiple columns showing traded options for various companies and indices, including prices and volumes.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Table with columns: Group, Index, Change, etc. Lists various equity groups like Capital Goods, Building Materials, etc.

FIXED INTEREST

Table with columns: Index, Change, etc. Lists fixed interest indices like British Government, etc.

30-point index 2081.6; 100-point index 2089.4; 100-point index 2089.4; 100-point index 2089.4

Annual Update 2

Part 1 was featured on June 6th.

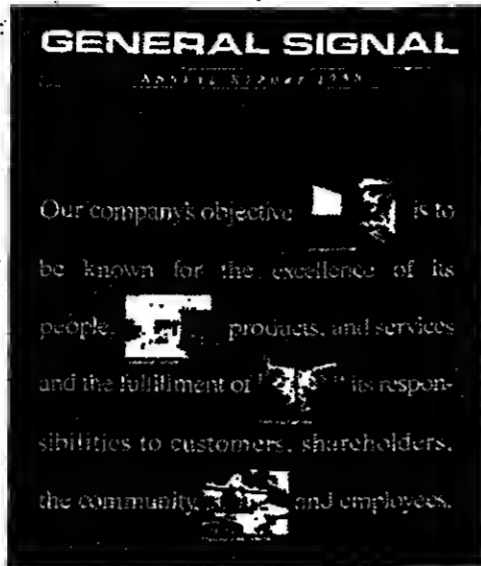


Bank of Montreal

Bank of Montreal is the third largest bank in Canada with assets of \$78.9 billion. In Canada, the Bank distributes its products and services through 1,176 branches located across the country. Internationally, it operates in sixteen countries including the key financial markets of New York, London and Tokyo.

Together with its principal subsidiaries Nesbitt, Thomson Inc., a fully integrated Canadian investment dealer, and Harris Bankcorp, Inc. of Chicago, the Bank of Montreal offers a complete range of financial services to personal, commercial and institutional customers in Canada, the United States and abroad.

The Bank has paid dividends continuously since 1829.



General Signal

General Signal - an international organization with 19,000 employees at 94 manufacturing locations, including facilities in 13 foreign countries - is a leading capital equipment manufacturer for the process, electrical, transportation, semiconductor, and telecommunications industries. In 1988, foreign sales contributed \$480 million to the company's total revenues of \$1.76 billion; foreign assets were \$290 million. With order backlogs at high levels, General Signal expects very strong financial performance in 1989. First-quarter earnings per share rose by 44 percent.



Georgia-Pacific

Georgia-Pacific Corporation, one of the world's largest paper and building products companies, posted another record year in 1988. G-P generated \$865 million in cash and invested \$1.6 billion in capital projects, acquisitions and an aggressive stock repurchase program. A key factor in Georgia-Pacific's performance has been the growth of the pulp and paper business which, for the first time, outearned building products for the year.



Hemlo Gold Mines Inc.

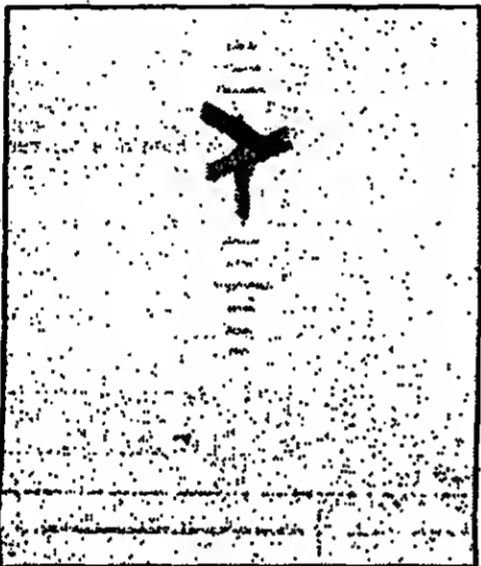
Hemlo Gold Mines Inc. owns and operates the high grade Golden Giant Mine in northwestern Ontario, one of the lowest cost gold mines in the world and one of the largest in North America. This mine has 17 years of reserves at the current production rate of 3000 tonnes per day.

Hemlo has embarked on an aggressive program of exploration and investment. It has acquired extensive property positions in northwestern Ontario, western Canada and the United States, and equity positions in several promising junior companies.



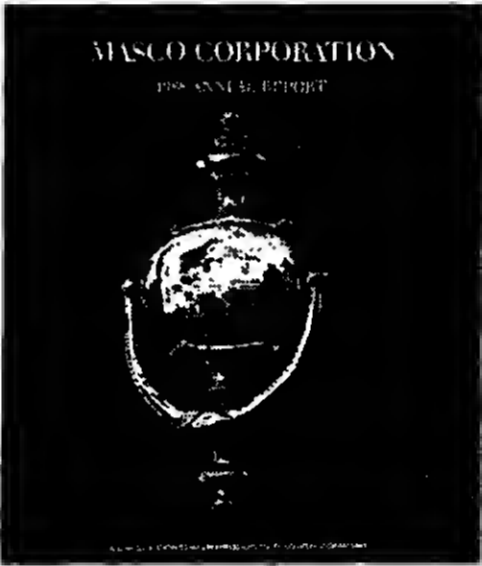
Inco

Inco Limited is the non-communist world's leading producer of nickel and a substantial producer of copper, precious metals and cobalt. Inco is also the world's largest supplier of wrought and mechanically alloyed nickel alloys as well as a leading manufacturer of blades, discs, rings and other forged and precision-machined components made from special alloy materials. In addition, the Company is a major producer of sulphuric acid and liquid sulphur dioxide, and has other interests in metals, venture capital, mining equipment manufacturing, and engineering and technology sales. In 1988 Inco had net earnings of US \$735 million on net sales of US \$3,263 million.



Lincoln National Corporation

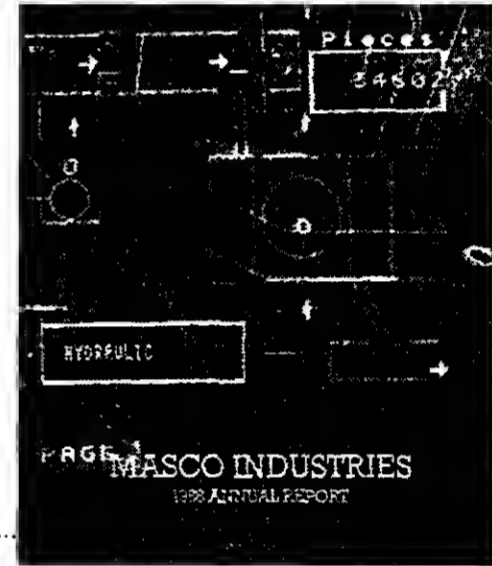
Lincoln National Corporation (NYSE: LNC) is the nation's seventh largest holding company whose subsidiaries are engaged primarily in insurance and investment services. The Corporation has assets of \$21 billion with revenues exceeding \$7 billion. Through its subsidiaries, it markets individual life and health insurance, reinsurance, employee benefits, annuities, property-casualty insurance and investment-related services.



Masco Corporation

"A Unique Consumer Products Growth Company" Masco Corporation has reported 32 consecutive years of earnings increases. Sales and earnings have increased at average annual compound rates of approximately 20 percent.

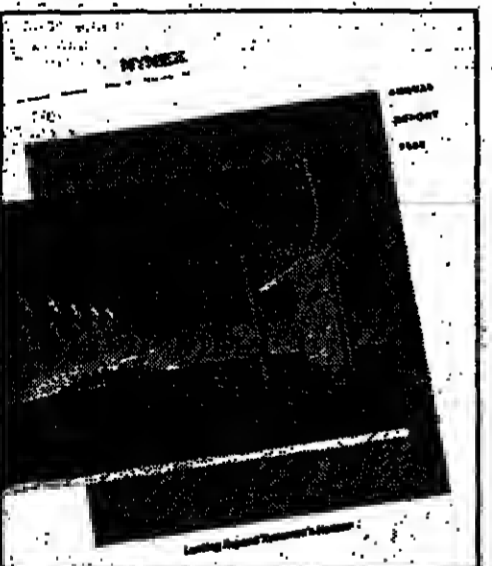
Send for our 1988 Annual Report to learn why, we believe, Masco's earnings will continue to grow at an average annual rate of 15 to 20 percent annually over the next five years, with our sales in 1993 approximating \$5 billion.



Masco Industries

"A Unique Industrial Growth Company" Masco Industries is a technology-based company whose corporate objective is to achieve above-average growth by utilizing our design, engineering and manufacturing skills to develop innovative processes and products for an expanding number of markets.

Our objective is to increase earnings per common share, on average, at least 20-25 percent annually, and thus to establish Masco Industries as a unique industrial growth company.



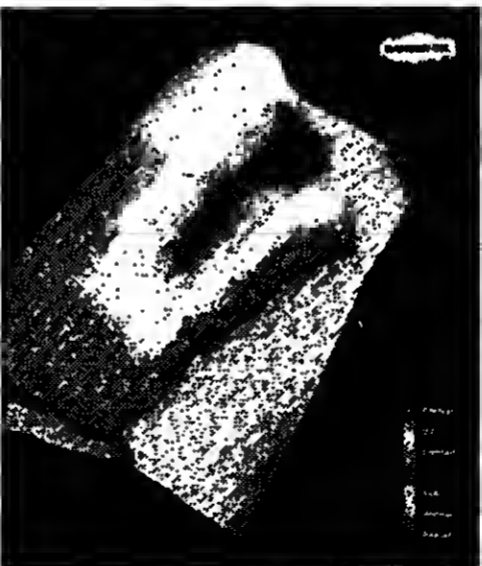
NYNEX

In just five short years, NYNEX has grown from a regional supplier of telecommunications services to a multi-faceted global leader in the information industry with an international family of companies totaling \$25.4 billion in assets. Today, our New York, Toronto and New England Telephone subsidiaries provide advanced network services to most of the Northeast and our ten other operating companies have become pioneers in the development of innovative business and information services, office systems, software and publishing services. For the challenges of the information age, the answer is NYNEX.



Pfizer

For Pfizer, innovation is the soundest way to build shareholder value. Our R&D spending will easily top \$500 million dollars in 1989 - more than twice what we spent in 1984. Our strategy is productive. Each of our businesses now has a portfolio of important new products in development that should drive sales and earnings growth from now through the 1990s.



Ranger Oil Limited

Ranger Oil Limited, an international oil and gas company with proved reserves of 38.2 million barrels of oil and 129.8 million cubic feet of gas, earned \$15.4 (U.S.) million in 1988. Ranger holds interests in producing and exploratory acreage in the North Sea (United Kingdom - 57 Blocks; Netherlands - 3 Blocks) and onshore in the United Kingdom, Canada, France and the United States. The shares of the Company are traded on the New York, Toronto, Pacific and London Stock Exchanges.



Teva Pharmaceutical Industries, Ltd.

Teva Pharmaceutical Industries, Ltd. (NASDAQ: TEVY) develops, manufactures and markets human pharmaceuticals, pharmaceutical chemicals, medical disposables, and veterinary products. With growing U.S. presence via a joint venture with W.R. Grace & Co., Teva is the largest supplier of such products to Israel's healthcare markets. Its products are marketed in 50 countries and Teva has manufacturing facilities in Israel, the Netherlands and the U.S. Operating income for 1988 rose 81 percent on 41 percent sales gain.

Part 1 was featured on June 6th.

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UK COMPANY NEWS

**Costs of converting the Presto chain to the Safeway format have reached peak
Argyll tops £200m as expansion continues**

By Maggie Urry

ARGYLL GROUP, the Safeway, Presto and Lo-Cost food retailing chain, reported a 19 per cent rise to £206.5m in pre-tax profits for the year to April 1, before exceptional costs of £29.8m (£43.5m) relating to the programme of converting Presto stores to the Safeway format.

Group sales were 8 per cent higher at £3.5bn, but the previous year included 53 weeks from the original Argyll business and 54 weeks from Safeway, acquired in February 1987.

Mr Alistair Grant, chairman, said he was "pleased but not smug" about the figures. The current year had started well. Argyll has now converted 64 Presto stores to Safeway shops 57 in the 1988-89 year. A further 38 conversions are planned for the current year and 60 for the year after. Further exceptional costs of £16m

were expected over the next two years, probably £10m this year and £6m next.

Mr Grant said Safeway increased sales by 44 per cent on a comparable basis, with like-for-like volume growth of 2 per cent. Some of the early conversions had now tripled their profit contribution, but the more recent ones were yet to meet the objective of doubling profit. Margins from new Safeway stores were running at 70 per cent of those in established stores, while the conversions were achieving margins at 55 per cent of the base stores.

Argyll's Lo-Cost stores are attacking the limited range discount market, and Mr Grant said these were going "from strength to strength". Volume growth was 5 per cent in existing stores.

Interest receivable totalled



Alistair Grant: pleased but not smug about annual figures

£30.7m (£13.7m) reflecting net cash in the balance sheet of £80m, compared with shareholders funds of £161m. Investment of £300m is planned for the current year, to be financed internally.

Earnings per share before

the exceptional costs rose 23 per cent to 16.1p. A recommended final dividend of 4.1p gives a total 17 per cent higher at 6.2p.

COMMENT

These figures are claimed to represent the year of maximum strain in Argyll's conversion into Safeway, with the group now free to concentrate again on pure retailing. The story is a plausible one: that more than half of the Safeway stores are either brand new or conversions, still working on margins more than a third lower than the mature stores of the original portfolio. As the gap closes there could be room for earnings growth of a quarter this year (post-exceptionals), putting the shares at 204p at a slight discount to the sector on a multiple of 12. Despite recent outperformance, this looks remarkably defensive.

NatWest in further US expansion programme

By Martin Dickson

NATIONAL WESTMINSTER Bank, which has built up substantial operations in the US states of New York and New Jersey, is now looking to expand into Pennsylvania by acquiring a bank there with assets of over £2bn (£1.3bn).

Mr William Knowles, chairman of National Westminster Bancorp, the US banking subsidiary of the British clearer, said in London yesterday that the bank was not currently in negotiations with any Pennsylvania group. But it was looking at the possibility of acquiring a bank in a part of the state close to its existing operations in New Jersey. About a dozen banks could fit its requirements.

He disclosed that NatWest had approached one Pennsylvania bank some time ago but had been rebuffed.

The gradual relaxation of US legislative barriers to interstate banking means NatWest could operate in Pennsylvania from March next year, though Mr Knowles said it "does not feel compelled to be there on opening day." Since the late 1970s NatWest has been pursuing a strategy of gradual expansion through the north eastern US. Its most recent deal was the proposed \$282m purchase of Ultra Bancorporation in New Jersey last February. It expects this to clear the regulatory hurdles by about September.

The bank is also interested in expanding into a fourth north east state, Connecticut, though no date has yet been set there for a relaxation of banking regulations.

Mr John Twiggell, chief executive of international business at NatWest in London, said the bank might ultimately double its US assets from the current \$20bn. That might happen over the next five years, although no timetable had been set.

Strong all-round growth made by Great Portland

By Paul Cheeseright, Property Correspondent

GREAT PORTLAND Estates yesterday joined the list of property investment and development groups showing a strong increase in net asset values. The underlying value of its properties rose 34 per cent over its last financial year and its net asset value per share advanced 40 per cent to 488p.

In response to an increase that was higher than the market had been expecting, the shares rose 5p to 368p as property share performance broke out of its recent sluggishness.

The group is paying a final dividend of 6p for the year to last March, bringing total payments for 1988-89 to 9p, compared with 8.1p for 1987-88. Shareholders are also being offered a one-for-five scrip issue and, in a gesture of confidence, the board set out its intention to maintain the dividend at 9p on the enlarged capital.

However, Mr Richard Peckin, the chairman, noted that net asset value had more than doubled in two years. "It will be impossible to repeat this performance but a steady level of asset growth is anticipated," he said.

Pre-tax profits for the 12 months to March were £29.35m compared with £24.75m the previous year. Earnings per share came to 12p (10.6p).

The general buoyancy of the property market has come through in the amount of rents received. This rose last year to £55.59m from £28.42m the year

before. With developments coming through to fruition and a series of leases coming up for rent reviews, Great Portland expects during the current year to receive rents of about £48m, nearly double that received in 1986-87.

Great Portland has sought to assume a more aggressive attitude in the market place not only through the working of its own portfolio but also through the acquisition of 50 per cent of Bride Hall, the development and trading company. This investment gave last year a share in the Bride Hall profit of £3.01m against £1.21m in 1987-88.

Gearing remains at a modest 20 per cent and all of Great Portland's debt is fixed at interest rates of less than 10 per cent.

COMMENT

Great Portland has been drawing benefit from the huge rise of property values especially in the West End, Holborn and Covent Garden districts of London where it has 69 per cent of its portfolio. Despite the likelihood of a slowdown, acknowledged by the company, there is still enough drive in the market to make certain asset values rise again this year, notably to about £550 a share. That puts the current price on a discount of 33.5 per cent, not abnormal for a property investment company under current conditions but adding emphasis to the notion that the sector is looking undervalued.

Premier up on Lismo proceeds

By John Ridding

SHARPLY LOWER oil prices prompted a fall in pre-tax profits from £14.33m to £8.35m at Premier Consolidated Oil, the independent oil company, for the year to March 31. Earnings per share dropped from 2.86p to 1.66p.

However, a gain of £5.12m relating to the disposal of the company's holding in London and Scottish Marine Oil, a fellow oil independent, boosted net attributable profits to £11.67m (£14.7m).

Mr Roland Shaw, chairman, said the results were satisfactory despite an average sales price of \$8.39 per barrel, 19.3 per cent lower than the previous year. This was reflected in turnover of £21.4m (£26.3m).

In the first five months of 1989 the price had improved to give an average of \$10.60.

Premier said its oil find in the Gulf of Thailand, announced in December, "had the potential to be one of its biggest fields" and that it "liked what it had seen so far." It is undertaking a seismic survey and plans to have completed four to six appraisal wells by June 1990.

De La Rue problems worse than expected

By David Walker

DE LA RUE, the security printing and electronics company yesterday followed up its February profits warning with a set of pre-tax profits which it acknowledged to be verging on the catastrophic.

In the year to March 31, pre-tax profits fell from a record £62.42m to £26.3m, on turnover up from £483.66m to £528.55m. An extremely high tax bill, combined with a hefty interest bill, helped drive earnings down from 31.1p to just 4.5p per share.

The company maintained that the problems at its Printrak and Crosfield subsidiaries, although worse than expected when they were first publicised in February, had been contained and the future of the group was bright.

As a gesture of confidence, it is proposed that the final dividend be maintained at 10p and

be paid out of reserves, making an unchanged 13.25p for the year.

Despite a 15 per cent rise in Crosfield's sales last year, the profits contribution from this electronic equipment manufacturer dropped from £21.1m to £5.2m. Mr John White said that four months ago he expected the business to make £11m to £12m, but that conditions had since deteriorated.

At Printrak, a manufacturer of automated fingerprint identification systems, the loss was £14.7m against a small, undisclosed profit in the previous year. At the time of the forecast, a loss of £10m was expected.

Trading problems were not confined to these two subsidiaries. Despite good performance from the core bank-note printing and payment system business, profits from security products as a whole

were flat because of difficulties at Remsdaq, a security systems manufacturer.

With borrowings up from £53.3m to £107.6m over the year, the interest charge climbed from \$5.77m to \$3.94m. The share of related company profits fell, from \$8.58m to \$5.31m, while the tax bill fell only slightly, from £18.38m to £17.65m. The company did not generate enough UK profits against which to write off its accumulated ACT.

De La Rue also announced yesterday that it had paid £10.7m to acquire a 50.03 per cent stake in Garny, a West German security and payments systems manufacturer.

COMMENT

Despite significantly under-shooting the £35m forecasts made at the time of the profits warning in February, De La Rue's shares actually gained

yesterday, from 310p to 319p. This apparently perverse reaction to such an appalling set of figures from a major company is easily explained by the presence of de Benedictis and Maxwell. Together, they own more than 20 per cent of the shares, and despite their protestations of friendliness, can hardly be deemed reliable, long-term shareholders under the circumstances. In a nutshell, De La Rue is a sitting duck for a predator wishing to divide the group neatly into two, the security printing side on the one hand, and the clutch of hi-tech, supposedly high-growth electronics companies on the other. The share price is way out of line with fundamentals. Assuming a pre-tax profit of £45m in the current year, the shares sit on a prospective multiple of 17, which is 50 per cent above the market average.

Sales setback for Anglia Homes

By Andrew Taylor, Construction Correspondent

ANGLIA SECURE Homes, Britain's second largest builder of sheltered housing, yesterday said that sales of retirement homes had fallen by about a third this year compared with the first five months of 1988.

The company announced pre-tax profits of £2.76m for the six months to end-March, against £2.41m last time.

Comparisons were restated to take account of the purchase of Alfred McAlpine's retirement homes business.

Mr Peter Edmondson, Anglia chairman, said the combined business had sold 157 homes during the first six months of the financial year compared with 301 in the first half of last year.

He said the market remained very difficult. Anglia would be pressed to match last year's combined sales of just over 700 units and he did not expect the housing market to show any significant recovery until the middle of next year.

Reedpack beats buy-out targets with £28m profits

By Maggie Urry

REEDPACK, the office paper and packaging group formed by management buy-out from Reed International, reported its first annual results yesterday. The figures covered an eight month period to April 2, showing operating profits of £20.1m, an interest charge of £3.1m and pre-tax profits of £28m.

Mr Peter Williams, chief executive, said the figures beat the targets set with the institutions which backed the buy-out last year. The company would be ready to float by the year end, but would wait for market conditions to be right before doing so, he said. The original flotation target was in 1991.

On a pro-forma comparable basis, turnover for the year to date rose 11 per cent to £77.2m and pre-tax profit and tax profits were 27 per cent ahead at £70.5m. For the eight months earnings per share were 64.5p.

Marston pumps profits up by 15% to near £15m

By Andrew Taylor, Construction Correspondent

MARSTON, Thompson and Evershed, the Burton-on-Trent brewer of traditional bitter, reported a 15.3 per cent rise in pre-tax profits to £14.9m in the year to March 25, writes Lisa Wood. Turnover rose 8.1 per cent to £78.5m.

Earnings per share rose by 15.9 per cent to 11.29p. A final dividend of 2.42p will raise the total payment from 2.9p to 3.36p.

Mr Michael Hurdle, chairman, said there had been a marked improvement in the second half in bring sales level with those in 1987-88.

Substantial progress had been made in two key areas:

Rowlinson doubled at £3.11m

By Andrew Taylor, Construction Correspondent

ROWLINSON Securities yesterday unveiled pre-tax profits double to £3.11m in the 12 months to the end of March 1989.

The Cheshire-based property and construction group achieved the increase on turnover of £13.37m, against £6.21m in the previous year.

After tax of £391,000 (£527,000), earnings per 10p share expanded to 16.94p (£3.29p) and the proposed final dividend is lifted to 1.11p for a total for the year up from 0.9p to 1.35p.

Board Meetings

- The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the resolutions shown below are based mainly on last year's final notices.
- TUESDAY
- Infante - Camford Engineering, Greenwich Resources, Macromics, NCO
 - Plaster - Esterserve Consumer Products, Brown (H), PFD Debonco, Hestwood Foods, Lucas (H), O'Brien, Rothchild (A), Saunders & Siddons
- WEDNESDAY
- Colorvision - June 15
 - Daily Mail & General Tel - June 8
 - Hestia - June 16
 - Lockers - June 14
 - BEI - June 29
 - Bentley - June 29
 - Braintreeville - June 12
 - Budwell Austin - July 5
 - Chelfield - June 29
 - Dorcy - June 29
 - Easton - June 29
 - Ferguson Industrial - June 12
 - Grand Central Inv - June 8
 - Heredon - June 16
 - London International - June 16
 - Manning Industries - June 22
 - Renold - June 19
 - Woodington (John) - June 14

Peter Black abandons bid for Lambert Howarth

By John Thornhill

PETER BLACK, the consumer goods manufacturer and distributor, yesterday abandoned its takeover bid for Lambert Howarth after receiving full acceptance equivalent to only 0.63 per cent of the footwear and luggage group's share capital.

However, the offer ended in some confusion yesterday as the two sides differed over whether an increased offer had been proposed in talks held over the last few days.

Black said it had been prepared to increase its offer to 215p per share on condition that this offer was approved by the Lambert board.

Mr Stephen Lister, finance director, said his company was

prepared to pay this higher price for the benefits to be derived from the goodwill of Lambert's management.

But Mr Martin Jourdan, Lambert chairman, said Black's possible increased offer had only represented a basis for discussion and was never expressed as a firm offer.

Mr Peter Black was serious about 215p why did they not offer it to shareholders?" he said.

The original offer, launched on April 10, valued Lambert at about £3.1m, or 160p per share.

On yesterday's announcement, Lambert's share price fell sharply to close 39p lower at 177p. Peter Black shares firmed 2p to 143p.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Allied Colloids	1.25	Aug 26	1.65	2.90	2.3
Anglia Homes	1.25	July 28	1.25	-	3.5
Archimedes Inv	0.25	-	5.8	-	14.55
Argyll Group	4.1	Aug 29	3.5	6.2	5.3
Ashes (Hoseley)	7.7	July 28	7	11	10
Body Shop Int	1.125	-	0.9	3.375	1.5
Brooks Tool Eng	0.725	July 27	0.7	-	1.5
Caradon	7.5	Aug 11	5.5	11	6
Chester Express	1.3	Aug 22	1.2	-	6
Cranbrook Elec S	0.5	July 14	0.5	-	1.25
Cupid S	2.2	-	-	2.2	-
De la Rue	10	July 28	10	13.25	13.25
De Portland Ests	6	July 21	5.33	9	8.1
Marshall	6.5	-	5.25	8.75	7.25
Marston Thompson	2.42	-	2.05	3.36	2.9
Monks & Crane S	2.5	Aug 2	2	3.83	3.2
Horrox	11	Aug 14	10.4	16	14.4
Powell Estuaries	14.5	Aug 7	13.25	20.5	16.5
Railton Trust	1	-	-	-	-
Rowlinson Secs	1.11	-	0.68	1.35	0.9
Unisoft	1.5	-	1.2	2.6	2.2
York Trust S	1.7	July 27	1.55	2.7	2

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue, †On capital increased by rights and/or acquisition issues. \$USM stock. \$UK quoted stock. ‡Third market. ††For 17 months.

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- Woodington (John) - June 14

STONERAND UNRY TRUST MORTGAGE

STONERAND SOVEREIGN MORTGAGE

With effect from the 1st June 1989, the following interest rate will apply for existing and new mortgages:

The Unit Trust Mortgage: 14.80% p.a.
The Sovereign Mortgage: 15.25% p.a.

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to the public to subscribe for or to purchase shares. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the ordinary share capital of James Smith Estates PLC. Issued and to be issued, in the United Kingdom Securities Market. It is emphasised that no application has been made for these shares to be admitted to listing. Dealings are expected to begin on 12th June, 1989.

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Authorised	Issued and to be issued fully paid
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Ordinary shares of 25p each	

The principal business of James Smith Estates PLC is investment in commercial, residential and industrial property in London and the South East of England. Full particulars of the company are available in the Exel Unlisted Securities Market Service and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 21st June, 1989 from

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7th June, 1989

UK COMPANY NEWS

BUILDING PRODUCTS COMPANIES REPORT CONTRASTING FORTUNES

Slimmer Norcros edges ahead to £67m

By Clay Harris

A RADICAL programme of disposals enabled Norcros, the building products, print and packaging and property development group, to nudge pre-tax profits ahead by 2 per cent to £67.8m in the year to March 31.

The improvement from £65.7m reflected a decline in interest payments to £2.97m (£6.18m) as Norcros raised a net £94.3m from disposals of businesses which had accounted for more than half of 1987-88 turnover.

By the year-end, gearing had fallen from 30 per cent to 3 per cent.

Despite a lower tax charge, growth in earnings per share lagged behind the rise in profits, advancing only 1.5 per cent to 38.5p (39p).

Nevertheless, a proposed final dividend of 11p will raise the total by 11 per cent to 18p (14.5p).

With operating profits falling to £59.8m (£71.45m) on a reduced turnover of £544.71m (£718.1m), the company's earnings level improved from 9.9 per cent to 10.8 per cent. Norcros said profits from continuing



Michael Doherty, new chief executive of Norcros.

businesses reached £64m on turnover of £414.2m, a margin of 15.4 per cent.

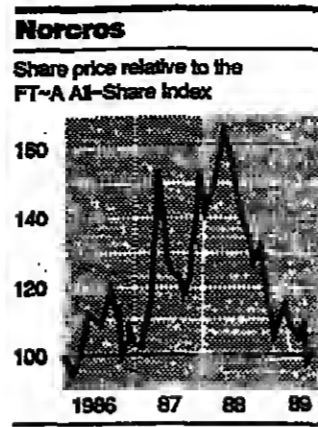
During the year, Norcros sold motor dealerships, Dow-Mac Concrete, Rutledge Engineering, Bulk Carriers and Multitape. It swapped UBM builders' merchants for Meyer International's Crosby manufacturing business and 355m cash. The disposals led to an extraordinary credit of £2.5m (£3.2m debit).

Building products, including a four-month contribution from Crosby, accounted for operating profits of £17.58m (£18.97m); ceramics for £21.85m (£19.37m); print and packaging for £15.31m (£15.68m) and property for £13.85m (£8.84m).

Critical Warrlife, the conservatory and double glazing subsidiary, fell into loss because of re-organisation costs and a weak market in the final months of the year.

Currency fluctuations reduced translated profits from print and packaging by £1.5m. The division also suffered from its main US rival's aggressive pricing.

Ceramics, on the other hand, benefited from an accounting change which increased the reported contribution from H&R Johnson India by about £1m.



COMMENT
A slimmer Norcros looks well equipped to cope with the

fraught days ahead. The disposals have not only eliminated businesses which were sliding rapidly towards break-even but also allowed Mr Michael Doherty, the new chief executive, to display a management coherence which has not been seen at Norcros for some time. The shares closed 2p higher at 31p. Problems remain, of course. Not least is how to make up for the £5.9m in sale-and-leaseback profit which is unlikely to be matched this year. Moreover, the challenge of high interest rates cannot be underestimated, even if commercial demand has not yet been affected. Pre-tax forecasts range from £69m to a shade over £72m. At the top end, the prospective p/e is less than 9 and the prospective yield, assuming dividend growth in line with earnings, is 7.5 per cent. An additional attraction for small investors is a new discount scheme which provides a 10 per cent rebate on the retail price of most Norcros products. For the moment at least, there is no minimum shareholding.

Organic growth helps boost Caradon 63% to £34m

By Vanessa Houlder

CARADON, the Surrey-based building products company, yesterday announced a 63 per cent rise from £20.7m to £33.8m in pre-tax profits for the year to April 30.

Turnover increased 71 per cent from £170.4m to £290.6m. Excluding acquisitions, there was organic growth of 38 per cent in operating profits, achieved by increased volumes and margin improvements in all the divisions.

Everest, bought a year ago for £31.9m, contributed £5m in operating profits for the 10

month period. Mr Peter Jansen, chief executive, said that high interest rates had led to a difficult market, with a severe fall in sales since the start of the year.

Since the purchase, three of Everest's eight factories had been closed and the number of full-time employees had been cut from 1,500 to 1,050. This gave rise to a £2.5m provision for liabilities and charges. Caradon also strengthened Everest's management, improved its product range and its marketing effort, said Mr Jansen.

Operating profits of £34.1m (£21.9m) comprised Caradon Plastic Building Products £10.2m (£7.7m); Caradon Mira £9.2m (£8.1m); Caradon Tuff-floors £7m (£6m); Caradon Plastics £3.7m (£3.1m) and Caradon Everest £5m.

Earnings per 5p share increased by 38 per cent to 37p (26.6p). A recommended final dividend of 7.5p makes a total of 11p (9p), an increase of 38 per cent.

COMMENT
Caradon's popularity, undim-

med during the boom years following its flotation in mid-1987, has given way in some quarters to a degree of scepticism. To some eyes, the recent downturn in sales and the large reorganisation costs make the Everest deal look rather less well-priced and well-timed than it did a year ago. Caradon's many supporters, however, can point to the expected rise of its bid and rapid action to cut costs, improve products and boost the marketing effort of Everest. Elsewhere in its business, having spotted

BPB moves to bolster position in France

By David Walker

BPB INDUSTRIES, Europe's largest plasterboard manufacturer, has moved to bolster its position as market leader in France with the acquisition of Henry of Cite, a long-standing French manufacturer of polystyrene insulation products, for £29.9m (£28.0m).

The acquisition, which still requires the approval of the French Treasury - will give BPB an additional six production sites in France and take its share of the French thermal laminate market from 30-40 per cent to approximately 50 per cent.

This market has recently been suffering from overcapacity and the price war which resulted in constrained BPB's profits growth over the last financial year. Henry, a BPB's France director, said that a vigorous rationalisation programme would be pursued to bring the company back into profit.

Combining Henry's operations with those of BPB's existing subsidiary in this field, would create a grouping better able to cope with the problems of the industry, Mr Hogen argued.

The City was disappointed in December when BPB's announced a 14 per cent increase in 1987-88 pre-tax profits to £164.1m, mainly because of overcapacity in continental Europe. Yesterday, its shares added 1 1/2p to 237 1/2p.

In a separate development, BPB's earnings have taken a 25 per cent stake in Mecaroute, a company based near Paris which distributes a number of Marling products, namely geo-textiles and building materials. The investment totals £28.5m (£231,000), and the French company is budgeted to have sales of £27 120m in 1989.

Armitage boosts Marshalls

By Philip Coggan

MARSHALLS, formerly Marshalls (Halifax), the concrete products and brick company, yesterday revealed a 91 per cent increase in pre-tax profits to £25.08m in the year to March 31 thanks partly to the acquisition of the George Armitage brickmaking group.

Fully-diluted earnings per share were 33 per cent higher at 27.17p (20.37p). The proposed final dividend is 6.5p (5.25p) making a total of 27.5p compared with 7.25p. A one-for-one scrip issue is also planned.

Operating profits were £25.9m (£18.98m) on turnover of £152.2m (£106.2m). After interest payments of £263,000 (£310,000), pre-tax profits were £25.08m (£13.12m).

Armitage Brick contributed £8.2m in the nine months it was owned by the group. Mr David Marshall, chairman, said that Armitage had not, as yet, been affected by the downturn in the housing market as about half its output was engineering bricks.

Mr Marshall said that Marshalls Mono, the concrete and quarrying subsidiary improved its margins and increased profits by 38 per cent to £7.1m. The business increased its share of the concrete flag and kerb market and maintained its 40 per cent share of the fast-growing concrete block paving market.

The engineering companies increased profits by 36 per cent with the Halifax Tool company, which sells drilling machines and equipment to quarrying companies, performing particularly well.

Hazlewood purchase

Hazlewood Foods, the food manufacturing group, has acquired the assets and business of Healdrich Confectionery, a West German chocolate manufacturer, for DM14.4m (£4.8m) in cash. The company is not revealing Healdrich's profits or sales. The purchase was made via Hazlewood's West German subsidiary Weeke Holdings.

Body Shop higher at £15.24m

By Philip Coggan

BODY SHOP International, the cosmetics retailer, yesterday reported pre-tax profits of £15.24m in the 12 months to February 28, following a change in year end.

For comparison purposes, Body Shop also produced unaudited figures for the 12 months to February 28. Pre-tax profits in that period were £13.25m, compared with £7.2m in the previous 12 months to February 28 1988.

The company said that "despite the general nervousness about levels of retail trading on the high street as a result of current monetary policies, we continue to trade strongly and expect trading results to February 1990 to reflect our momentum."

Turnover for the 17 months was £78.01m and for the unaudited 12-month period £55.2m. Earnings per share over the same periods were 30.4p and 14.8p respectively. The company proposes a final dividend of 1.25p (0.9p) making a total of 3.375p (1.5p adjusted) and plans a one-for-one scrip issue.

Over the 17-month period, Body Shop opened 22 outlets in the UK and 69 overseas, bringing the totals to 111 and 255. Mr Gordon Roddick, chairman, said that the group expected to open a further 25-30 shops in the UK and 80 overseas this year.

In the US, three shops had been opened by the end of February and five more by the end of May. A further seven shops are likely to be opened this financial year. Body Shop expects the US operation to be profitable in the year to February 1991.

COMMENT
Every year, the cynics wait for Body Shop to trip over its ideologically pure feet and every year, they are disappointed. The public seems quite capable of eating its beefburger with one hand and rubbing its skin with non-animal tanned lotion with the other. Although imitators will inevitably arise, Body Shop may benefit from being clearly identified as the leader of the environmental pack. And, a lesser-known but equally important fact, it is extremely well managed. Investment in staff training and product development continues at a healthy rate and it has yet to be tripped up in its overseas expansion. If pre-tax profits reach £17.2m this year, the shares at 588p are on prospective p/e of 25. That looks daunting but next year, the US company will move into profit and start to benefit from its tax losses. The cynics may have to wait a bit longer for the shares to go the way of Next and Storehouse.

Plastiseal heads for the USM

By Vanessa Houlder

Plastiseal, Coventry-based maker and installer of windows and doors, is joining the Unlisted Securities Market in a placing which values it at £7.07m. Dealings are expected to start on June 12.

Smith Kean Cutler is placing 2.2m shares at 90p each, which will raise £200,000. The company is considering establishing a manufacturing site in Scotland and entering the market for architectural aluminium products in the north of England.

Plastiseal makes windows and doors, principally from uPVC, for Property Services Agency clients, local authorities, contractors and trade customers. Around 95 per cent of its business is concerned with the repair and maintenance market.

Pre-tax profits for the year ended January 31 were £1.01m (£276,000) on turnover of £9.94m (£4.98m).

Bibby's chief executive decides to quit

By Clare Pearson

Mr Peter Wood is giving up the job of chief executive at J. Bibby & Sons, the agricultural and industrial conglomerate which is 66.5 per cent owned by Barlow Rand of South Africa.

All divisional managing directors will from now on report directly to Mr Richard Mansell-Jones, who took over as executive chairman in January last year. Bibby said the departure of Mr Wood, 56, who has been with the company for some 30 years, was by mutual agreement.

Bibby last month reported disappointing pre-tax profits for the six months to April 1 of £15.9m (£18m). It warned a slow-down in the US and UK economies would affect its science products and materials handling divisions, which offset a poor performance by paper interests in the first half.

Brooke Tool lifts profits to £0.82m

Brooke Tool Engineering (Holdings), the industrial cutting tools manufacturer, lifted pre-tax profits from £745,000 to £820,000 in the six months to end-March 1989.

Mr Fane Vercoe, chairman, said: "Order books are appreciably higher than at the financial year end and reflect the general buoyancy both in the home and export markets." The group was committed to continued growth through the development of new products and markets coupled with strategic acquisitions, he added.

Turnover was £10.69m (£9.88m). Earnings rose to 1.7p (1.6p) and the interim dividend is 6.725p (6.7p).

Cupid tops forecast with £0.44m

By Vanessa Houlder

Cupid, manufacturer of bridal wear and nursery products, made a pre-tax profit of £440,500 in the year ended March 31 compared with not less than £400,000 forecast and with £301,000 previously.

The year saw a rise in turnover to £24.35m (£21.58m) and an improvement in earnings to 13.9p (11.5p). The dividend is 2.2p, against 2p indicated last

POWELL DUFFRYN

"A considerable achievement"

SUMMARY OF RESULTS

	1988/9	1987/8
Profit before tax	£33.9m	£33.0m
Earnings per share	38.6p	34.6p
Dividends per share	20.5p	18.5p

The Chairman, David Hubbard, makes the following points in his annual statement:

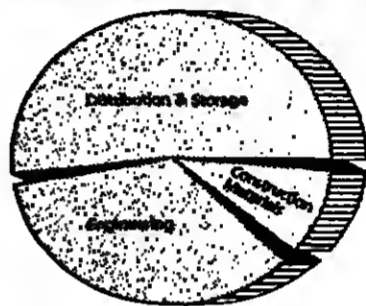
In a year when our Fuel Distribution operations were adversely affected by the mild winter, increased profits highlight the advantages of our spread of activities.

Outstanding contributions came from the Shipping fleet and from the accelerating sales of our concrete bricks. Our Engineering activities and Bulk Liquid Storage facilities both showed improved profits.

Capital investment continues to form the spearhead of growth: this year it has risen to a new high of \$58 million.

The interesting spread of our businesses and the exciting potential of current developments give confidence that Powell Duffryn will continue to prosper.

TRADING PROFIT BY SECTOR 1989



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Guif International Bank S.B.S.C.
Midland Montagu
Morgan Guaranty Trust Company of New York
NCNB Texas National Bank
London Branch
National Westminster Bank PLC
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London Branch

Manager:
Saudi American Bank
London Branch

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Facility Agent:
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April 1989



UK COMPANY NEWS

Fuel side checks Powell Duffryn

By Clare Pearson

PRE-TAX profits of Powell Duffryn, the industrial group, edged ahead from £33m to £33.93m in the year to end-March as the second mild winter in a row hit its dominant fuel distribution activities.

Trading profits from fuel distribution, which went into the winter months with margins already impaired by price-cutting initiated during the previous year, fell by about 36 per cent from £13.95m to £8.5m on turnover of £349.3m (£367.1m).

Release of some deferred tax, after a review of capital investment plans, nevertheless meant earnings per share moved ahead to 38.6p (34.6p). The final dividend is lifted to 14.5p (13.25p) making 20.5p (18.5p) for the year.

There were exceptional credits totalling £710,000 (£409,000), comprising profits on sale of trade investments. In addition, property disposals, chiefly in the fuel distribution area, put in £1.81m (£3.47m) and pre-tax profits of £38.82m (£37.85m).

Mr David Hubbard, chair-

man, said there was no question of Powell Duffryn pulling out of fuel distribution in the UK, where it was, on the contrary, investing to enhance market share. The company has, however, recently sold its 50 per cent owned French distribution arm to its partner, Elf France.

Shipping put in a strong performance, providing £5.46m (£3.9m) to the trading profit line. This was as all the fleet began to benefit from the firmer freight rates of the last two years, and as cost reductions due to a refloating in the Isle of Man last September worked through.

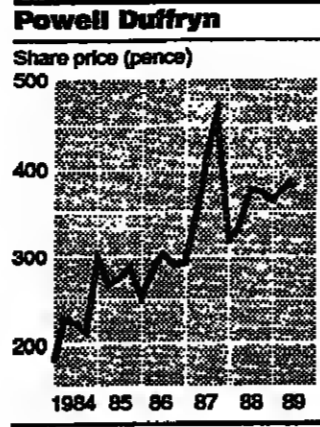
The international bulk liquid storage operations continued the trend of recent years, with the Australia and South African divisions doing well but held back by the US and UK. This put in £4.97m (£4.48m).

Construction materials businesses benefited from strong demand for concrete bricks, where capacity has also been increased. This division pro-

vided £4.1m (£3.29m). Engineering rose to £13.76m (£11.82m). The dominant UK operations pushed ahead although one US company, earmarked for sale, made losses.

COMMENT

Powell Duffryn has a public image problem in that none of its activities inspire excitement, and fuel distribution looks more than ever dull given the current obsession with global warming. At the same time, economic slowdown in the US and UK can only mean lower growth rates in construction materials and engineering, though it is noteworthy that its exposure to the housing market in the former division is pretty low, and in the latter it is pursuing the niche strategy of concentrating on specialised vehicles for road and rail. Assuming a rather colder winter, and another good performance from shipping, followers are looking for



pre-tax profits of around £38m in the current year, but much slower earnings per share growth. This puts the shares on a prospective p/e of just over 9. However, their saving grace is as always the handsome yield, which nears 8 per cent on a prospective basis.

Enlarged York Trust turns in extra 55%

By John Thornhill

A SERIES of acquisitions helped York Trust Group, the USM-quoted financial services and investment concern, lift pre-tax profits by 55 per cent, from £11m to £55.5m, in the year to March 31.

Group income rose by 60 per cent to £29.49m (£18.4m). A final dividend of 1.7p will make a total of 2.7p, a 35 per cent advance over last year's 2p.

Distorted earnings per share, however, fell to 6.8p (8.1p) because of high extraordinary losses of £1.84m associated with the closure of two businesses: the loss-making personal finance arm of Richards Longstaff and the group's inter-dealing broking companies in Australia.

During the year the group reorganised its activities and evolved into a more broadly-based financial services organisation by making five acquisitions.

Those purchases included the US Kennedy companies and Babcock & Brown, the international leasing and money and financial futures broker.

Mr Neil Balfour, chairman and former Euro MP, said this transformation in the company's activities would bring a better quality of earnings in the

Allied Colloids rise marginal as exchange rates take toll

By Vanessa Houlder

EXCHANGE rate movements severely affected the results of Allied Colloids, speciality chemicals manufacturer, which yesterday announced a 2.2 per cent rise in pre-tax profits for the year ended April 1.

Pre-tax profits rose from £36.62m to £36.2m on turnover which increased by 11.5 per cent from £192.96m to £212.25m.

The company estimated that the strength of sterling lopped off £5.7m from profits. Overseas sales account for 80 per cent of turnover, with the Americas and Continental Europe each accounting for about one-third.

Mr John Hinds, sales director, said the company was fairly bullish about prospects given the recent fall in the dollar, although the effect would be muted as a result of a hedging exercise, which has established an effective exchange rate this year of \$1.64.

The result reflected a recovery after a small profits decline in the first half, when the traditional weakness was exacerbated by delayed orders.

Raw material prices increased over the year, although the price rise slowed down in the second half.

The largest division by sales is the pollution business. Its other divisions comprise paper, mineral processing, general industries, agriculture, and oil services.

Capital expenditure on plant improvement and buildings was over £20m, of which 60 per cent was spent in the UK.

Earnings per share inched ahead from 8.9p to 8.92p. A final dividend of 2p (1.65p) is recommended, making a total for the year of 2.65p against 2.3p previously.

COMMENT

Few chemicals companies are more at the mercy of currency

fluctuations than Allied Colloids, which exports 70 per cent of its products. But last year's loss may be this year's gain; and the strong profits reported so far should now come through helped by the fall in sterling and its hedging operations. The prospect of relative stability in raw material prices also suggests an optimistic view of this year. Looking further ahead, the prognosis also looks encouraging. Allied Colloids is one of the purest of speciality chemical companies, which will give it some protection against price competition and furthermore, its investment in pollution control exposes it to a valuable growth market. For this year, analysts estimate pre-tax profits of £43.6m, which on a share price of 184p, up 2.5p, leads to a fully valued p/e of 13.5.

Atkins Bros falls to intense competition

By Alice Rawsthorn

ATKINS Brothers (Hosiery), the textile and electronics company in which Mr Russell Goward, the Australian investor, has a stake, saw its pre-tax profits fall from £1.63m to £1.27m last year because of intense competition in both areas of activity.

Mr Bill Dawson, chairman, said the level of competition was still intense in both areas, especially in textiles. The chairman hoped to maintain profits from textiles this year, although he expected the electronics division to return to profits growth.

In the year to March 31 1988,

Atkins' sales fell slightly to £19.77m (£19.96m). The pressure on profitability caused a reduction in operating profits to £1.45m (£1.73m).

Earnings per share fell to 21.15p (28.36p). The final dividend is 7.7p thereby raising the total to 11p (10p). The share price was stable at 238p yesterday.

Atkins, which is based at Hinckley in Leicestershire, is involved in the production of leisurewear, hosiery and underwear, in the last year these sectors have been hit by the parallel problems of increasing imports and retail

destocking.

As a result, Atkins has suffered intense pressure on margins and its operating profits from textiles fell to £1.45m (£1.63m). Mr Dawson said the pattern of retail demand had stabilised, but import pressure was still intense. Atkins has reorganised by reducing its involvement in knitted fabric production.

The company diversified into electronics four years ago by buying a group of small businesses. They fell into a loss because of management problems. Atkins had hoped to sell

Textile, one of the businesses, but decided to close it having failed to agree a deal.

Carter Engineering, the remaining electronics company, managed to increase sales last year, despite delays in some large contracts. The electronics division produced operating profits of £145,000 (£211,000) on sales of £4.67m (£4.52m).

Mr Goward is thought to intend to sell his 9 per cent stake in Atkins. Mr Dawson said the board hoped to ensure that the holding would be bought by a group of institutional investors.

Floyd in third engineering buy

By Ray Bashford

FLOYD ENERGY has acquired a third engineering company as the group moves to diversify away from its base in oil and related process industries.

It is paying a maximum £12.8m for Romeln Rosendaal Beheer, a Dutch-based designer, engineer and fabricator of steel structures.

Floyd is also negotiating the disposal of two offshore oil exploration and production assets in Spain. A firm cash offer had been received and a decision was expected within

three to six weeks.

The initial £8.5m consideration for the Dutch group, which operates in the Benelux countries, is being financed through a mixture of medium-term finance, a placing of shares and an issue of shares to the vendor.

Institutional investors are taking up 19.5m Floyd shares at 30p each, raising £5.85m after fees. While £2m will come from the arrangement financing and £200,000 through the share issue.

Romeln had £2.6m of net assets and £2m in cash at December 31 last year and reported pre-tax profits of £2.4m for 1988.

This is the largest of the three purchases Floyd has made in the engineering sector during the past eight months. Last month Whiteley Reed, which specialises in pressure vessels, was acquired, and Mech-Tool, a Darlington-based group operating in oil rig engineering work was bought in November.

Cranbrook Electronic ahead 50%

By Alice Rawsthorn

IN the six months ended March 31 1989 Cranbrook Electronic Holdings lifted its pre-tax profit by 50 per cent, from £75,000 to £113,000.

Mr Tooy Diamond, chairman, said despite signs of reduced activity in the market, he believed the company was in a strong position to grow and continue to meet market demands.

Cranbrook is a USM-quoted distributor of high technology electronic components and subsystems.

Turnover in the six months expanded 40 per cent to £5.93m (£4.23m), and from maintained earnings of 0.8p the interim dividend is held at 0.5p. Increased operating expenses reflected the acquisition of MCP Electronics last November, though effectively those expenses now represented only 28 per cent of sales, compared with 31.4 per cent in the same period of 1988.

MCP made a useful contribution. Progress at Pronto Electronic Systems was slowed by supply and technical problems with one of its major franchises. Efforts were in hand to make good the shortfall.

Acquisition for Meat Trade

By Nikki Tait

MEAT TRADE Suppliers, the sausage casings and butchers sundries supplier currently facing boardroom differences, yesterday announced the acquisition of G & H, a sausage casing and meat trade suppliers wholesale business in Deptford, south London.

The cash consideration will be based on completion accounts which are being prepared, but is expected to be about £25,000, in the year to

end-May 1989. G & H reported pre-tax losses of £79,000. Net assets were £94,000.

However, MTS yesterday indicated that the deal could provide some flexibility over where the company's operations were based. This, in turn, might allow it to free some of the space at freshhold premises in St John Street, Smithfield.

The company's shares were suspended in March, and last

week directors said that they were still considering a proposal concerning the company's future.

However, according to a circular sent to shareholders, "an impasse has been reached" between one board member, Mr William Anstis, and the other directors over this. The group's largest institutional shareholder, M&G, is now calling for Mr Anstis' removal at an EGM next week.

Unilock lifts margins and recovers to £2m

By Andrew Hill

PROFITS AT Unilock Holdings, which makes and installs security systems and partitions for office interiors, recovered to £2.01m before tax in the year to March 31, compared with a disappointing £1.55m in the equivalent period.

Turnover was up from £22.3m to £24m and earnings per share rose from 4.39p to 5.74p, still down on the record 1987-87 figure of 6.49p.

Unilock said gross margins had risen from 25 per cent to 27 per cent, on the back of improvements in productivity and costs linked to the contracting business.

Costs had been reduced. The company had started paying productivity bonuses instead of overtime, and employing a higher proportion of sub-contractors for installation.

Unilock was winning larger contracts at better prices. Last year contracts had an average value of about £20,000, and it was hoped to increase that to at least £50,000.

Since 1987-88, when bought-in low-margin partitions and partitions for office interiors, it had also rethought its product strategy, eliminating loss-making goods. Various one-off costs cut the impact of these improvements and in trading terms profits had more than doubled.

The profit was struck after £155,000 (credit £255,000) legal costs incurred defending its Mistral product range against a competitor alleged to have copied the partitions.

It was also reduced by £100,000 of costs linked to the start-up of a new division making access flooring for offices.

Mr Randal Warner, Unilock's chief executive, said the company was contemplating further expansion into complementary activities, and was looking at acquisitions in continental Europe.

A final dividend of 1.6p is recommended making a total of 2.6p (2.2p) for the year.

Reorganisation helps Monks & Crane to £2.5m

By Alice Rawsthorn

MONKS & Crane, the USM-quoted distributor of engineers' tools and fixing products, saw turnover and pre-tax profits rise nearly 19 per cent and 25 per cent respectively in the year to March 31 1989.

Increased penetration by the group's own brand products and £358,000 received from sales of branches helped push profits up to £2.51m (£2.01m), while turnover reached £46.61m (£39.28m).

Earnings were 9.4p (7.4p). The recommended final dividend is 2.53p for a total of 3.83p (3.2p).

Mr Albert Spacie, chairman, said the reorganisation was completed and "we can look forward to continuing to improve the results of every branch and trading operations within the company".

Reorganisation followed the acquisition of Structural Fastenings Group, H.E.L.D. Fixings, and Fixings Delivery.

Channel Express ahead of forecast

By Edward Sussman

MR PHILIP Meeson, the chairman of Channel Express, ploughed back 90 per cent of his personal dividend into the UK's only specialist flower distribution company as the group declared a 56 per cent increase in pre-tax profit to £1.13m in the year to March 31 - its maiden result.

Mr Meeson, who owns 75 per cent of Channel, said the company would retain about £100,000 of his 1.3p per share dividend, the first issued by the company since its Novem-

ber 1988 flotation on the USM. "I think it's important to assure my investors of my personal enthusiasm and confidence in the company," he said.

At the time of flotation Channel forecast profits of £1.05m. During the year the company doubled its fleet of Dart Herald airplanes to eight to service its growing overnight freight delivery business. Turnover was up 64 per cent to £13.44m (£8.19m) - the overnight delivery business

accounts for roughly 50 per cent of turnover. Earnings per share jumped to 7.4p (1.2p). Mr Meeson forecast that the biggest area for potential growth would come from the distribution of flowers imported from outside its base in the Channel Islands. The company was also negotiating to expand its freight distribution fleet with the addition of a US airplane.

The chairman said that costs for additional aircraft had been contained because Channel had bought used planes.

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Racal spending \$19m to strengthen product range

By Terry Dodsworth, Industrial Editor

RACAL-REDAC, the loss-making computer-aided design subsidiary of the Racal electronics group, is spending \$19m (£12.15m) on the acquisition of HEB Systems, a US supplier of computer-aided engineering equipment.

The company said that the purchase was part of its policy of strengthening its product range in the face of strong competitive pressures.

Racal-Redac had not been growing as fast as the market in the US and Europe, and needed to increase its appeal to potential customers.

Sales of computer-aided design, manufacturing and engineering products are increasing at between 30 per

cent and 40 per cent a year in developed industrial markets. Racal-Redac is only achieving this rate of growth in Japan and shareholders were told last year that it was making a "significant loss".

HBB, currently owned by Dalseg Systems of the US, has had a working relationship with Racal-Redac for several years. The UK company said that the acquisition will strengthen its dominant position in computer-aided design systems for printed circuit boards.

The combined turnover of the two businesses stood at around £19m in the 1988 calendar year.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It is not an invitation to the public to subscribe for, or purchase shares.

Application has been made to the Council of The Stock Exchange for permission to deal in the whole of the Ordinary Share capital of Plastisec PLC, issued and to be issued, in the Unlisted Securities Market. It is emphasized that no application has been made for these securities to be admitted to Listing. It is expected that dealings will commence on 12th June 1989.

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(Incorporated in England, under the Companies Act 1948 to 1981, Number 1838843)

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The principal activities of Plastisec PLC and its subsidiaries are quality fabricators, suppliers and installers of windows and doors made principally from uPVC but also aluminium.

Particulars of the Company are available in the Extel Unlisted Securities Market Service and copies of the Prospectus may be obtained during normal business hours on any weekday up to and including 9th June 1989 from the Company Announcement Office, The International Stock Exchange, 46 Finsbury Square, London, EC2A 1DD for collection only, and during normal business hours on any weekday (Saturday and Public Holidays excepted) up to and including 20th June 1989 from:-

Smith Keen Cutler
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Exceptional items	(155)	255
Profit before tax	2008	1154
Tax	(683)	(148)
Profit for the financial year	1325	1006
Earnings per share	5.74p	4.39p
Net dividend per share	2.60p	2.20p

• EPS up 31% • Dividend up 18%
• £2m invested in factory, equipment, new products

"We look forward to the future with confidence"

Chairman, Mr K T Roberts

Unilock Holdings plc

Printed Circuit Systems, Interior Refractory Coatings, Mobile Vents, Fire Stopping Screen Systems, Printer Heating and Cladding, Architectural Joinery

Copies of the full Annual Report are available from the Secretary, Parkmore House, Castleham Industrial Estate, 31 Leonardia on Sea, East Sussex TN38 8VZ

LONDON STOCK EXCHANGE

FT-SE regains 2,100 in equity rally

THE LONDON equity market staged a successful rally yesterday in the wake of the marginal recovery in Hong Kong and a steady performance from the pound. Trading volume remained unimpressive but initial losses in the blue chip stocks inspired bargain-hunting by the big investment institutions. By the close, the FT-SE index had put on nearly 190 points, comfortably regaining the 2,100 mark abandoned so hastily on Monday morning.

and on the course of international events. However, few trading houses were prepared to take an optimistic line yesterday morning. Share prices opened lower after market strategists at the big securities houses had rehearsed at their respective morning meetings the multiple bear factors in the market-place. Market makers marked share prices lower and, in the absence of business, the loss was extended to nearly 110 points.

but gathered pace as London hoped for positive signs of an easing in credit policies by the Federal Reserve. The market moved into plus territory at mid-session and the advances were extended as Wall Street opened higher. With nothing to upset it from the currency and domestic money markets, the equity sector closed at the day's best.

erratic share movements of the past two sessions as yet another example of the vagaries of post-Crash markets. Offers to sell stock on the IDB (Inter dealer broker) screens, where market makers balance their open market positions, disappeared as soon as the mood brightened yesterday. Today is Derby Day, the setting for the famous UK horse race, and some traders commented that this will affect attendance in the London stock market this morning.

FINANCIAL TIMES STOCK INDICES table with columns for Jun 6, Jun 5, Jun 2, Jun 1, May 31, Year Ago, High, Low, and Since Compilation.

S.E. ACTIVITY table with columns for Jun 5 and Jun 2, listing various indices like OHI Edged Bargains, Equity Bargains, etc.

London Report and latest Share Index. Tel. 0885 120001

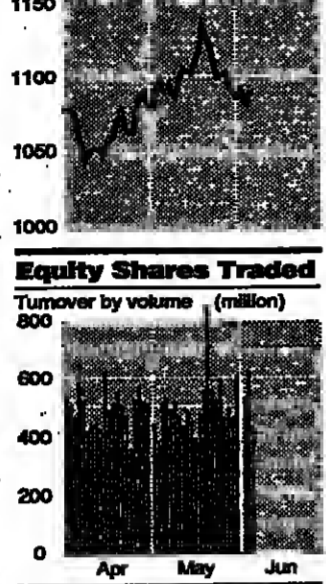
Mixed reception for Argyll

Shareholders in Safeway supermarket owner Argyll showed their disappointment with the company's announcement of a 35 per cent improvement in full year profits and the stock dipped to 301p before closing a penny down on the day at 304p. Turnover was a busy 6.6m, including a single block of 1.2m shares.

Property view

A financial commentator's view that the prospective discounts to asset value for most property companies are too large, putting the sector on the lowest rating for 15 years, caught the market off guard yesterday. The author nominated sector leader Land Securities, with a prospective discount of 50 per cent, as the best example of the current caution being taken a step too far.

FT-A All-Share Index



Equity Shares Traded



Magnet, ahead of Friday's closing data for the MBO, jumped 9 more to 283p. Marshalls were 6 ahead at 274p after preliminary figures showing pre-tax profits up from £18.12m to £26.05m - described as "super" by dealers.

The early action in stores was concentrated in Storehouse, shares of which fell away to 145p following a single trade of 2.6m shares, interpreted by the market as possibly the sale of a chunk of the shares by Mr Asher Edelman.

sales to the aerospace sector. Hawker Siddeley was one of the top performers, jumping 22 to 705p on good volumes of 1.5m shares. British Aerospace showed no sign of easing back on its recent strength and climbed another 13 to 688p.

The Foods sector was stimulated by news of the purchase by BSN of France of parts of RIR Nabisco's European operations for around \$2.5m. United Biscuits was the main beneficiary. It was said to have been in the running for parts of the Nabisco empire and there was some relief that it would not have to find the cash, perhaps through a rights issue, to pay for them.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for Stock, Volume, and Price.

"It looks like Mr Goodman's at it again," said a dealer, referring to Mr Larry Goodman, the Irish entrepreneur, who holds an 8.83 per cent stake in the company. Full-year profits down 50 per cent and well below expectations knocked De La Rue down to 288p before thoughts of a bid from either Mr Robert Maxwell or Mr Carlo de Benedetti, prompted speculative buying.

Wellcome hit

Wellcome were hit hard mid-way through the trading session when the rest of the market was turning higher. The stock fell to 427p before closing 9 down on balance at 433p after turnover of 3.6m shares.

NEW HIGHS AND LOWS FOR 1989

NEW HIGHS (1989): AMERICAN AIRLINES (10) 1000, AMERICAN AIRLINES (10) 1000, AMERICAN AIRLINES (10) 1000, AMERICAN AIRLINES (10) 1000, AMERICAN AIRLINES (10) 1000.

APPOINTMENTS

Mr Paul Lever (above) has been appointed executive chairman of SPONG HOLDINGS, succeeding Mr Stephen Barclay who becomes business development director. Mr Lever was managing director of Crown Berger Europe, paints division of Williams Holdings.

Group managing director of Airlines of Britain

Mr Peter Eason (above) has been appointed group managing director of Airlines of Britain Holdings (British Midland Airways, Manx Airlines, Loganair, and London City Airways) as group managing director, and Mr Austin Reid as managing director of British Midland Airways. Mr Reid is a shareholder of the BEW Partnership, ultimate holding company of the group, and Mr Reid is group finance director, a post he retains.

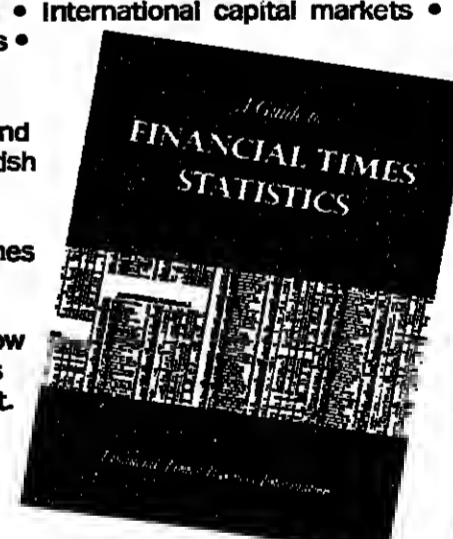
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A GUIDE TO FINANCIAL TIMES STATISTICS

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ORDER FORM

Order form with fields for Office use, Title, Qty, UK Price, Overseas Price, and contact information.



Group managing director of Airlines of Britain

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table of unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sections for 'OTHER UK UNIT TRUSTS' and various insurance-related trusts.

INSURANCES

Table listing various insurance policies, including life and health insurance, with associated unit prices and yields.

Continuation of the main unit trust information table, listing numerous trusts and their performance metrics.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information, organized into columns for various fund categories and providers. Includes sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNSEY (SIB RECOGNISED)', 'LUXEMBOURG (SIB RECOGNISED)', and 'JERSEY (SIB RECOGNISED)'. Each entry lists fund names, providers, and numerical values.

MANAGEMENT SERVICES

David M. Aaron Personal Fin. Plann. Ltd. The Old Rectory, Tiddington, Oxon. OX9 3JH. Tel: 01845 851111. Fax: 01845 851112.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey unit trusts with columns for Name, Price, and Yield.

LUXEMBOURG (SIB RECOGNISED)

Table listing Luxembourg unit trusts with columns for Name, Price, and Yield.

JERSEY (SIB RECOGNISED)

Table listing Jersey unit trusts with columns for Name, Price, and Yield.

MANAGEMENT SERVICES

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JERSEY (SIB RECOGNISED)

Table listing Jersey unit trusts with columns for Name, Price, and Yield.

MANAGEMENT SERVICES

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Table listing Luxembourg unit trusts with columns for Name, Price, and Yield.

JERSEY (SIB RECOGNISED)

Table listing Jersey unit trusts with columns for Name, Price, and Yield.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various share funds, including British Funds, Commonwealth & African Loans, and Money Market Bank Accounts.

Notes and disclaimers for the FT Unit Trust Information Service.

Notes and disclaimers for the London Share Service.

LONDON SHARE SERVICE

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AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, and % Change. Includes companies like American Express, American International Group, and American Overseas Corp.

BUILDING, TIMBER, ROADS - Contd

Table listing Building, Timber, and Roads stocks with columns for Stock, Price, and % Change. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

DRAPERY AND STORES - Contd

Table listing Drapery and Stores stocks with columns for Stock, Price, and % Change. Includes companies like Debenhams, Debenhams Group, and Debenhams PLC.

ENGINEERING

Table listing Engineering stocks with columns for Stock, Price, and % Change. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and % Change. Includes companies like Alcan, Alcan Ltd, and Alcan Group.

ELECTRICALS

Table listing Electrical stocks with columns for Stock, Price, and % Change. Includes companies like British Telecom, British Telecom Group, and British Telecom PLC.

ELECTRICALS

Table listing Electrical stocks with columns for Stock, Price, and % Change. Includes companies like British Telecom, British Telecom Group, and British Telecom PLC.

FOOD, GROCERIES, ETC

Table listing Food, Groceries, etc. stocks with columns for Stock, Price, and % Change. Includes companies like Asda, Asda Group, and Asda PLC.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

BANKS, HP & LEASING

Table listing Banks, HP & Leasing stocks with columns for Stock, Price, and % Change. Includes companies like Abbey National, Abbey National Group, and Abbey National PLC.

CHEMICALS, PLASTICS

Table listing Chemicals, Plastics stocks with columns for Stock, Price, and % Change. Includes companies like ICI, ICI Group, and ICI PLC.

CHEMICALS, PLASTICS

Table listing Chemicals, Plastics stocks with columns for Stock, Price, and % Change. Includes companies like ICI, ICI Group, and ICI PLC.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

BEERS, WINES & SPIRITS

Table listing Beers, Wines & Spirits stocks with columns for Stock, Price, and % Change. Includes companies like Carlsberg, Carlsberg Group, and Carlsberg PLC.

DRAPERY AND STORES

Table listing Drapery and Stores stocks with columns for Stock, Price, and % Change. Includes companies like Debenhams, Debenhams Group, and Debenhams PLC.

DRAPERY AND STORES

Table listing Drapery and Stores stocks with columns for Stock, Price, and % Change. Includes companies like Debenhams, Debenhams Group, and Debenhams PLC.

HOTELS AND CATERERS

Table listing Hotels and Caterers stocks with columns for Stock, Price, and % Change. Includes companies like Whitbread, Whitbread Group, and Whitbread PLC.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing Insurance stocks with columns for Stock, Price, and % Change. Includes companies like Aviva, Aviva Group, and Aviva PLC.

BUILDING, TIMBER, ROADS

Table listing Building, Timber, and Roads stocks with columns for Stock, Price, and % Change. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, and % Change. Includes companies like British Airways, British Airways PLC, and British Airways Group.

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LONDON SHARE SERVICE

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INSURANCES - Contd. Table listing various insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE. Table listing leisure-related companies such as British Airways, British Telecom, and others.

MOTORS, AIRCRAFT TRADES. Table listing companies in the motor and aircraft sectors, including British Aerospace and others.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publishing companies like News International and others.

PAPER, PRINTING, ADVERTISING. Table listing companies in the paper, printing, and advertising industries.

PAPER, PRINTING, ADVERTISING - Contd. Continuation of the previous table.

PROPERTY. Table listing property-related companies.

SHIPPING. Table listing shipping companies.

SHOES AND LEATHER. Table listing shoe and leather companies.

SOUTH AFRICANS. Table listing South African companies.

SHOES AND LEATHER. Continuation of the previous table.

TEXTILES. Table listing textile companies.

TOBACCO. Table listing tobacco companies.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Continuation of the previous table.

TRUSTS, FINANCE, LAND. Continuation of the previous table.

TRUSTS, FINANCE, LAND. Continuation of the previous table.

TRUSTS, FINANCE, LAND - Contd. Continuation of the previous table.

TRUSTS, FINANCE, LAND. Continuation of the previous table.

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TRUSTS, FINANCE, LAND. Continuation of the previous table.

TRUSTS, FINANCE, LAND. Continuation of the previous table.

OIL AND GAS - Contd. Table listing oil and gas companies.

OVERSEAS TRADERS. Table listing overseas traders.

PLANTATIONS. Table listing plantation companies.

MINES. Table listing mining companies.

MINES. Continuation of the previous table.

MINES. Continuation of the previous table.

MINES. Continuation of the previous table.

MINES. Continuation of the previous table.

MINES - Contd. Continuation of the previous table.

MINES. Continuation of the previous table.

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MINES. Continuation of the previous table.

NOTES. Text providing detailed information and disclaimers regarding the share prices and data presented in the tables.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks.

TRADITIONAL OPTIONS. Table listing traditional options and 3-month call rates.

TRADITIONAL OPTIONS. Continuation of the previous table.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar retains firm undertone

THE DOLLAR failed to break through resistance at DM1.9940 in currency markets yesterday and fell back to finish in the middle of the day's narrow range...

from its earlier lows. In London, the US unit closed at DM1.9770 against DM1.9625 and Y142.90 compared with Y141.85...

when overseas holders of sterling are worrying about the course of UK economic policy. The pound's exchange rate index finished unchanged from Monday's at 92.1...

FINANCIAL FUTURES

Prices recover after weak start

SHORT STERLING futures recovered from a sharply weaker start in life trading yesterday to finish two ticks up from Monday's close...

time was again brisk with over 31,000 lots changing hands. Long gilt futures recorded around half the volume seen in short sterling, and ended on a slightly weaker note...

through DM2.00. But the US unit stayed below this psychologically important level, enabling values to recover from the weaker start to finish unchanged from Monday's close.

S IN NEW YORK

Early trading in New York saw the dollar lose ground on reports that the Fed had been selling dollars for yen and D-Marks, but it soon recovered

STERLING INDEX

Table with columns: Date, Index, Change, Previous

CURRENCY RATES

Table with columns: Currency, Rate, Change, Previous

CURRENCY MOVEMENTS

Table with columns: Currency, Movement, Change

OTHER CURRENCIES

Table with columns: Currency, Rate, Change, Previous

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Rate, Change, Previous

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Term, Rate, Change, Previous

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Term, Rate, Change, Previous

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate, Change, Previous

CROSS RATES

Table with columns: Currency, Rate, Change, Previous

LONDON (LIFFE)

Table with columns: Term, Rate, Change, Previous

CHICAGO

Table with columns: Term, Rate, Change, Previous

EUROPEAN OPTIONS EXCHANGE

Table with columns: Option, Rate, Change, Previous

BASE LENDING RATES

Table with columns: Bank, Rate, Change, Previous

LONDON MONEY RATES

Table with columns: Term, Rate, Change, Previous

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, Change, Previous

MONEY RATES

Table with columns: Term, Rate, Change, Previous

NEW YORK

Table with columns: Term, Rate, Change, Previous

BASE LENDING RATES

Table with columns: Bank, Rate, Change, Previous

LONDON MONEY RATES

Table with columns: Term, Rate, Change, Previous

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JOTTER PAD

CROSSWORD No.6,953 Set by GRIFFIN

MONEY MARKETS

Steady but nervous

UK RATES retreated from a firmer start in London yesterday as sterling finished on a steady note. Three-month interbank money was marked up to 14 1/4-14 1/2 per cent at the outset...

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, Change, Previous

MONEY RATES

Table with columns: Term, Rate, Change, Previous

LONDON MONEY RATES

Table with columns: Term, Rate, Change, Previous

Table with columns: Term, Rate, Change, Previous

BASE LENDING RATES

Table with columns: Bank, Rate, Change, Previous

LONDON MONEY RATES

Table with columns: Term, Rate, Change, Previous

CROSSWORD No.6,953 Set by GRIFFIN

WORLD STOCK MARKETS

Table of world stock markets including sections for Australia, France, Germany, Italy, Sweden, and Japan. Each section lists various stock indices and their values.

Table for Toronto 4pm prices June 6, listing various Canadian stocks and their prices.

Table for Montreal 4pm prices June 6, listing various Canadian stocks and their prices.

Table for Dow Jones indices, showing values for various market indices.

Table for New York active stocks, listing various stock symbols and their prices.

Table for Japan stock markets, listing various Japanese stock indices and their values.

Table for Tokyo - Most Active Stocks, listing various Japanese stocks and their prices.

Table for Canada stock markets, listing various Canadian stock indices and their values.

Table for AMEX Composite Prices, listing various American stock indices and their values.

Advertisement for FT hand delivered in Turkey, featuring contact information for Istanbul and other cities.

3pm prices June 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month	High	Low	Stock	Chg.	Vol.	By	Open	Close	Prev. Close	12 Month	High	Low	Stock	Chg.	Vol.	By	Open	Close	Prev. Close	12 Month	High	Low	Stock	Chg.	Vol.	By	Open	Close	Prev. Close
111	214	214	AA	-	14	28	214	214	214	112	214	214	AA	-	14	28	214	214	214	113	214	214	AA	-	14	28	214	214	214
112	214	214	AA	-	14	28	214	214	214	114	214	214	AA	-	14	28	214	214	214	115	214	214	AA	-	14	28	214	214	214
113	214	214	AA	-	14	28	214	214	214	116	214	214	AA	-	14	28	214	214	214	117	214	214	AA	-	14	28	214	214	214
114	214	214	AA	-	14	28	214	214	214	118	214	214	AA	-	14	28	214	214	214	119	214	214	AA	-	14	28	214	214	214
115	214	214	AA	-	14	28	214	214	214	120	214	214	AA	-	14	28	214	214	214	121	214	214	AA	-	14	28	214	214	214
116	214	214	AA	-	14	28	214	214	214	122	214	214	AA	-	14	28	214	214	214	123	214	214	AA	-	14	28	214	214	214
117	214	214	AA	-	14	28	214	214	214	124	214	214	AA	-	14	28	214	214	214	125	214	214	AA	-	14	28	214	214	214
118	214	214	AA	-	14	28	214	214	214	126	214	214	AA	-	14	28	214	214	214	127	214	214	AA	-	14	28	214	214	214
119	214	214	AA	-	14	28	214	214	214	128	214	214	AA	-	14	28	214	214	214	129	214	214	AA	-	14	28	214	214	214
120	214	214	AA	-	14	28	214	214	214	130	214	214	AA	-	14	28	214	214	214	131	214	214	AA	-	14	28	214	214	214

PHILIPS HAS PUT A LITTLE ART IN ITS SCIENCE



The new Philips LCD Computer Monitor. It's flat and small. Lightweight. With a picture that's stable and exceptionally easy to read. For the complete picture of our full range of Computer Monitors, write Philips International, SFF-836, 5600 MD Endhaven, The Netherlands.

THE LCD MONITOR FROM PHILIPS

PHILIPS

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, Last, and Change. Includes sub-sections for 12 Month High/Low, P/E Ratio, and Dividend Yield.

Some items are omitted... Dividend yield... P/E ratio... High/Low... Change... (Detailed explanatory text for the table columns)

OVER-THE-COUNTER

Nasdaq national market, 3pm prices June 6

Table of Over-the-Counter prices with columns for Stock, High, Low, Last, and Change. Lists various companies and their market data.

Advertisement for Room 600 featuring an image of a key and the text: 'A word of advice (and comfort) for business travellers staying at North America's leading hotels... ALWAYS ASK FOR YOUR COPY OF THE FINANCIAL TIMES!'

Advertisement for F.T. hand delivered: 'Have your F.T. hand delivered if you work in the business centres of COPENHAGEN OR AARHUS. Copenhagen (01) 134441. And ask K. Mikael Heimö for details. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER'.

AMERICA

Equities advance as monetary policy eases

Wall Street

IN A market which is increasingly subject to wide swings due to waves of futures-related selling of the Standard & Poor's 500, stocks yesterday rebounded from Monday's sharp loss which had been almost entirely due to programme trades, writes Janet Bush in New York.

eral Reserve has eased monetary policy by lowering its target for Fed Funds by about 1/4 point. However, all these factors were more or less present on Monday when the Dow fell more than 37 points. The only difference between Monday and yesterday was that the easing was widely assumed to be taking place on the former and confirmed on the latter.

Among featured issues yesterday was Time Inc, which jumped 3 1/4% to \$126 1/4, after a US press report that Paramount Communications, formerly Gulf & Western, is considering whether to launch a takeover bid for the company and that it will decide soon whether to proceed with a bid. Paramount refused to comment on the report and Time said that it expected to go through with its merger with Warner Communications.

RJR Holdings preferred stock, very actively traded on the NYSE, was up 1/4% at \$23 1/4 after RJR Nabisco, the company's principal subsidiary, agreed to sell five European food subsidiaries to BSN of France for \$2.5bn.

than expected fiscal fourth quarter sales. Pyramid Technology slumped 3 1/4% to \$6 1/4 on the OTC market after the company said it may report a loss in its latest quarter ending this month.

EUROPE

Mixed trading focuses on individual stocks

INTEREST focused on selective stocks and sectors in a rather nervous Europe yesterday, with further profit-taking but plenty of buying as well, writes Our Markets Staff.

falling DM42 to DM288 following a market rumour, denied by Deutsche Bank, that the bank had sold its roughly 35 per cent stake. Holzmann stock was said to be difficult to buy, even at these lower levels, which still leave it about 60 per cent up on the year.

This helped boost French turnover to an estimated FF9.3bn, compared with the previous day's FF2.21bn.

ended off 20 cents at FI 83.10. Royal Dutch was the most active stock, rising FI 1.50 to FI 138.20 on the dollar's strength.

bank, added NK1 to NK183 after announcing a return to profit in the first four months.

Peak performance by Switzerland

By Jacqueline Moore

A MIXTURE of political and economic influences produced further wild swings in world stock markets last week.

0.3 per cent up on the start of 1989, after being 24 per cent higher on May 12.

MARKETS IN PERSPECTIVE table with columns for % change in local currency and % change in sterling for various countries and regions.

SOUTH AFRICA

GOLD shares were mixed in Johannesburg, with prices drifting around Monday's levels in cautious trading.

ASIA PACIFIC

Nikkei declines as bargain hunters lift Hong Kong

Tokyo

THE STEEP decline on Wall Street gave Tokyo another bout of the jitters and share prices moved erratically throughout the day to close down modestly in very thin volume, writes Michiko Nakano in Tokyo.

THE BELEAGUERED Hong Kong stock market found some buying support yesterday, as bargain hunters pushed the Hang Seng index up by 52.1 points, or 2.68 per cent, to end at 2,149.71, writes Michael Murray in Hong Kong.

"This has to be just a technical bounce," said Mr Kevin Snowball, assistant director for south-east Asian equities at County NatWest.

PRECIOUS METALS led the advance as Toronto share prices closed with a solid gain in active trading.

Turnover stood at HK\$2.0bn compared with Monday's HK\$2.25bn. The Hang Seng index has now fallen by 36.12 per cent since public first set in on May 19, just before the martial law declaration in Peking.

Another broker with a British securities house commented: "We are awaiting the next jolt from China, and that could be a jolt upwards or downwards."

Roundup

THE ASIA Pacific region appeared shell-shocked as the crisis in China took a further heavy toll on share prices.

NEW ZEALAND stocks were badly hit by the tension in the region and by the large losses announced by Bank of New Zealand. The bank's shares lost 22 cents to 78 cents and the Barclays index fell 26.92 to 1,878.07 in thin turnover.

FT-ACTUARIES WORLD INDICES

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Table with columns for NATIONAL AND REGIONAL MARKETS, TUESDAY JUNE 6 1989, MONDAY JUNE 5 1989, and DOLLAR INDEX. Rows list various countries and indices with their values and percentage changes.

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